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Finance Committee FY2018 Budget Letter

Dear Town Meeting Members,

The enclosed budget book contains the Finance Committee's current budget recommendations for Fiscal Year 2018 (FY18), commencing on July 1, 2017 and ending on June 30, 2018. For the most part, our recommendations follow the Town Manager's FY18 budget that was submitted to the Finance Committee in February, and reflects information as of April 19, 2017. Details of the changes are noted below.

Budget Recommendations

Budget Highlights

As in prior years, the Finance Committee is committed to following the Board of Selectmen's Operating Reserve Policy in which recurring revenues fund recurring expenditures, with an operating reserve balance between 6 - 10% of revenues. As Town Meeting reviews and votes this and future budgets, including the warrant articles, it must keep in mind that this policy helps maintain the Town's AAA bond rating. This bond rating helps keep interest costs down.

The recommended budget meets that goal without the need to raise additional revenue through an operating budget override. It is important to note that consistent increases in the budget beyond revenue growth of 2.5% plus new growth are unsustainable and will require an operating override to maintain.

We also believe the Town should fund benefit obligations from the operating budget. That includes the Other Post-Employment Benefits (OPEB) liability. OPEB is a large liability that has been the subject of many discussions over the years and the Finance Committee advocates for a policy to annually fund the Annual Required Contribution (ARC). Given the budgetary constraints in FY18 the Town manager's budget along with increases recommend for our Finance Committee budget funds approximately 25% of the ARC, burdening future budgets with increased liability.

The Finance Committee's FY18 budget provides level services for nearly all departments. The changes that the Committee made relative to the request from the Town Manager are highlighted in Table 1, below.

The FY18 Finance Committee Education budget will grow by 4.78% over FY17 which is the recommendation of the Town Manager. This is less than the 4.98% increase that was requested by the School Committee; however, we believe that it is at a level that will meet contractual obligations and mandated services plus additional personal services to support enrollment and expenses to support technology, athletics and transportation. Continued budget increases at these levels may necessitate a future operating override.

Capital spending continues at a low level, despite the Town's considerable backlog of capital projects. The Building Stabilization Fund is committed to paying debt service on previously bonded projects for the foreseeable future, and the Capital Stabilization Fund has limited funds available for requested and necessary projects for FY18 and beyond.

As with the FY17 Budget, the Town Manager's FY18 Budget matches recurring expenses to recurring revenues, and free cash use for the next year's recurring expenses is replenished by

current year reversions. Once again, we support the Town Manager's goal of moving away from the reliance on the use of Free Cash to balance the budget, and would agree that reversions are a good source for capital and other one-time expenditures. We also recommend the use of overlay funding and other sources (i.e. Winning Farm payment) other than Free Cash for Articles 21, 23, 24 and other large appropriations.

The FY18 budget is balanced with the reduction of Free Cash to fund the annual budget, down by \$59,973 to \$814,146. This was achieved by an increase in revenue of \$44,249 from the Cherry Sheets after the Town Manager's budget was published, the Finance Committee's reduction in expenses of \$174,885 and partially funding the OPEB ARC by an additional \$125,000. More details and potential impact are in the Reserves section of this book.

Revenues:

- Recurring revenue is expected to increase by 3.6% which includes increases in property tax revenue, new growth revenue, state aid and local receipts revenue.
- Revenue based on Debt service payments for the 2 ½ excluded projects related to the High School, the Aberjona River Culvert, and the Skillings Field environmental remediation is expected to increase by 19.3%.
- Local receipts are forecasted to show an increase from \$7,926,000 in FY16 and \$8,305,000 in FY17 to \$8,821,000 in FY18, representing 5.8% growth.

Expenses:

- Most departments are level funded from FY17, with very limited increases in new head count
- The Legal department budget has not changed since FY17 even though the Town has entered into a contract with Anderson & Kreiger LLP for inside counsel and reduced the need for outside counsel as Wade Welch is retiring. We would like to thank Wade for his many years of service to the Town.
- The Fire Department will be adding 2 additional personnel, funded by a reduction in overtime expenses to ensure a level FY18 budget. This will increase staffing flexibility and allow the town to better meet the fire and ambulance emergency response time, reducing the risk to the town. This increase in staff still does not meet the voluntary NFP 1710 standard determining practical recommended response time and effort to fight fires. Staffing has remained largely unchanged since the 1970s, despite the Town becoming more densely populated and current fires being more dangerous due to modern materials in homes.
- The Police Department will be adding an additional 911 dispatcher and an additional school crossing guard, allowing for greater coverage. The Police will also be adding additional communication equipment, technology in the cruisers and additional training.
- The Education budget includes an increase of 6.6 FTEs as enrollment increases to 4,620 students and the special education co-teaching program is expanded. The School Committee is also recommending budget increases for program improvements, technology refresh, Athletics and additional transportation costs.
- The FY18 Energy budget request reflects a 3.6% increase from FY17 of \$85,386. It is also \$9,199 higher than the Town manager's budget submission of \$2,436,428. The increase is due to the increased fuel rates for FY18.

- The Other Post-Employment Benefits (OPEB) liability continues to be under-funded, though Town Manager is recommending \$125,000 increase and Finance Committee is recommending an additional \$125,000, for a total of \$250,000.

Budget Specifics

Below we provide more specific information about the FY18 budget. It is important to note that the Finance Committee didn't decide on any reduction in individual budgets lightly. We heavily weighed the responsibility owed to the taxpayers to adhere to responsible, sustainable growth while still meeting the needs of each department, including satisfying mandates, standards and required services of the Town that all citizens benefit from. We believe that the departments in which individual budgets were reduced from the Town Manager's request will still be able to fully function and continue to provide uninterrupted levels of services to the community.

Respectfully submitted by The Finance Committee:

Roger Michelson, Chairman	Samantha Allison, Vice Chair
Megan Blackwell	Alan Briggs
David Carlson	Vincent Dixon
Aaron Kutyllo	Matthew Marotta
Jay Melkonian	Don Muir
Sean Rynne	Allison Swallow
Brian Vernaglia	Ken Weber

Acknowledgments

The Finance Committee extends our sincerest thanks to the elected and appointed officials, town employees and concerned citizens who provided their time, input and expertise to us over the past year. Our budget is shaped by the inputs, analyses, concerns and feedback we received from everyone who took the time to contact us or to attend a meeting. We also want to acknowledge the hours of assistance we received from the Town Manager's office, especially Town Manager Richard Howard, Assistant Town Manager Mark Twogood, Jennifer Cafarella and Cheryl Murphy. We are also especially grateful for the cooperation of the Town Comptroller Stacie Ward, who ran numerous reports for us and has been particularly responsive and helpful during this budget season and throughout this year. We would also like to thank the Town Moderator Peter Haley, the Board of Selectmen, the School Committee, Superintendent Judith Evans, the Capital Planning Committee and other boards, committees and department heads with whom we interact. While each head of the various committees, departments, boards or other Town organizations advocate for funding for their specific needs, we appreciate their recognition of the difficult and inevitable tradeoffs that we deal with in every budget year.

FY18 BUDGET:**Changes to the Town Manager's Budget**

Table 1 below shows the changes that the Finance Committee made versus the initial Town Manager's Budget that we received in February. The list of any total individual changes is shown below, with a more detailed summary provided in Appendix 1.

Table 1: Changes from the Initial Town Manager FY18 Expense Budget

Description	Change	Comment
MUNICIPAL:		
General Government:		
Engineering	(\$10,000)	Reduction in Professional Services brought over from the Planning budget
Building and Zoning	(\$40,000)	Reduction in new software for computerized permitting
Planning Board	(\$15,000)	Reduction in professional services for legal questions
Data Processing	(\$10,000)	Reduction in hardware purchase for a new Storage Array Network (SAN)
General Services	(\$13,100)	Reduction in postage to keep budget level with FY17
Health / Social		
Veteran's Services	(\$9,638)	Reduction in Town Manager Direct Cash Grant
Municipal Difference Total	(\$97,738)	
EDUCATION:		
Schools	(\$0)	Level with Town Manager's recommendation
Vocational School	(\$17,517)	Less students attending MinuteMan
Education Difference Total	(\$17,517)	
UNDISTRIBUTED:		
Energy	\$9,199	Increase in fuel rates
Retiree Health Care Trust - OPEB	\$125,000	Partial Annual Required Contribution
Non-Contributory Retirement	(\$15,000)	No more recipients
Environmental Remediation	(\$8,000)	Reduction based on training efforts
Undistributed Difference Total:	\$111,199	
OTHER:		
State Assessments	(\$12,714)	Changes in Governor's budget
Cherry Sheets	\$998	
TOTAL CHANGES:	(\$15,772)	

FY18 Revenue Projections

The following are explanations of revenue categories in the Town Manager’s FY-2018 budget:

	FY-2017	FY-2018	Change	Percent
Total revenues	115.7 million	113.6 million	-2.1 million	-1.8%
Recurring revenues (1)	87.0 million	90.1 million	3.1 million	3.6%

(1) Excludes one-time revenues, debt exclusions, stabilization funds, W&S and recreation enterprises, free cash, bonding, etc.

The Town Manager projects that approximately \$974,000 of Free Cash will be used to subsidize the budget compared to \$1,082,939 in FY2017 and \$920,949 for FY-2016. The Finance Committee’s FY18 budget proposes using \$914,146 in Free Cash. As with the Town Manager’s Free Cash amount, this figure includes the \$100,000 use of Free Cash to the deferred maintenance fund.

	FY-17 Budget	FY-18 Budget		
Recurring operating revenues (1)				
Property tax revenue	68.3 million	70.9 million		
New growth revenue	0.7 million	0.8 million		
State aid	9.3 million	9.6 million		
School building assistance	0.7 million	0.7 million		
Local receipts (excl. nonrecurring)	8.0 million	8.1 million		
	87.0 million	90.1 million	3.1 million	3.6%

Potential Revenue Estimate Considerations

New Growth Revenue – The manager is projecting \$775,000 of new growth revenue for FY-2018, which is \$100,000 or 15% higher than the \$675,000 originally budgeted last year. These revenues are highly variable as they are dependent on new construction activity. The past several years experienced unusually high levels of new growth revenue with FY-2017 setting a record at \$938,930. While the manager’s estimate for FY-2018 is more conservative than FY-2017 actuals, it’s in line with FY-2016 actuals of \$738,000.

State Aid - The manager’s \$9.6 million is based on the Governor’s budget and represents a 3% increase over last year. This estimate will likely change as the state budget works its way through the legislature and will likely not be finalized before the budget is voted at Town Meeting.

Water & Sewer – These revenues are estimated to increase by almost \$310,000 or 7% for FY-2018 and represent money from the Water & Sewer Enterprise to pay debt service on the W&S

bonds. W&S debt service has increased 17% over the past two years due to newly financed W&S construction projects.

Aberjona River Culvert and Skillings Environmental Remediation – These revenues represent debt exclusion override tax receipts to pay debt service on the permanent bond financing for these two construction projects. The Treasurer’s current plan is to refinance the temporary interest-only BAN financing and obtain permanent financing that requires only interest payments in FY-2018 and larger principal and interest payments in FY-2019 and through maturity of the bonds.

Stabilization Fund Revenues – These represent money from the stabilization funds to pay debt service for past capital projects. These amounts are expected to decline over time as past borrowings are repaid and bonds mature (provided that new borrowings by the funds can be avoided) so that the Capital Stabilization Funds’ override proceeds can be used for ongoing capital projects as intended instead of debt service.

Fund Balance Reserved for Debt Premiums – In FY-2017 the Town received over \$4 million in premiums (in excess of underwriting, offering and legal costs) from the High School bond issuance due to the Town’s attractive credit rating and a favorable market conditions. These premiums will be used to reduce the total borrowing related to the High School construction. Such revenues are unlikely to reoccur in FY-2018.

Local Receipts – The manager’s \$8,821,102 estimate for FY-2018 is generally in line with FY-2017 actuals (after deducting the one-time non-recurring FY-2017 revenue from debt premiums) and 9.5% higher than the \$8,056,000 originally budgeted last year.

FY-2018 Budget

Revenue

As of 3/11/17		FY-2016	FY-2017	FY-2018	FY-2018	Change	YoY
		Actual	Budget	Manager Budget	FinCom Budget	from Manager	Change
Revenues:							
Recurring revenues:							
	Property tax revenue	65,903,830	68,309,244	70,932,558	70,932,558	-	3.8%
	Property tax to BSF and CSF	3,653,067	3,744,394	3,838,004	3,838,004	-	2.5%
	New growth revenue	738,112	675,000	775,000	775,000	-	14.8%
	State aid	9,152,380	9,303,758	9,609,521	9,653,770	44,249	3.8%
	School Building Assistance	672,082	672,082	672,082	672,082	-	0.0%
	Water & sewer	4,127,868	4,506,617	4,816,192	4,816,192	-	6.9%
		84,247,339	87,211,095	90,643,357	90,687,606	44,249	4.0%
	Debt exclusion override revenues	2,363,201	7,914,166	8,293,417	8,293,417	-	4.8%
	Capital stabilization fund revenues	4,679,745	3,156,878	3,059,227	3,059,227	-	-3.1%
Other:							
	Parking meter fund	182,000	102,000	102,000	102,000	-	0.0%
	Cemetery perpetual care	70,000	70,000	70,000	70,000	-	0.0%
	Indirects	1,418,440	1,524,474	1,635,998	1,635,998	-	7.3%
	Other	-	-	-	-	-	NA
		1,670,440	1,696,474	1,807,998	1,807,998	-	6.6%
Free cash							
	FC to fund annual budget	692,252	982,938	874,119	814,146	(59,973)	-17.2%
	FC top one-time capital uses	-	-	-	-	-	NA
	FC to deferred maintenance	100,000	100,000	100,000	100,000	-	100.0%
	Fund balance reserved for debt pr	128,697	-	-	-	-	NA
	Fund Balance reserved for overlay	-	-	-	-	-	NA
		920,949	1,082,938	974,119	914,146	(59,973)	-15.6%
Local receipts:							
	Motor vehicle excise	3,677,069	3,477,000	3,600,000	3,600,000	-	3.5%
	Meals tax	168,224	154,000	165,000	165,000	-	7.1%
	Penalties & interest	273,214	275,000	270,000	270,000	-	-1.8%
	Pilot payment	89,647	90,000	89,000	89,000	-	-1.1%
	Solid waste fees	1,376,301	1,330,000	1,370,000	1,370,000	-	3.0%
	Fees (included ambulance)	1,081,606	925,000	1,000,000	1,000,000	-	8.1%
	Rentals	48,967	53,000	48,000	48,000	-	-9.4%
	Cemetery	289,867	275,000	285,000	285,000	-	3.6%
	Other departmental	94,344	74,000	90,000	90,000	-	21.6%
	Licenses & permits	1,902,257	1,513,000	1,800,000	1,800,000	-	19.0%
	Special assessments	1,704	-	-	-	-	NA
	Fines & forfeits	35,150	34,000	34,000	34,000	-	0.0%
	Investment income	92,848	50,000	20,000	20,000	-	-60.0%
	Medicaid reimbursement	223,634	55,000	50,000	50,000	-	-9.1%
	Misc. recurring	5,352	-	-	-	-	NA
	Misc. non-recurring	4,425,502	-	-	-	-	0.0%
		13,785,686	8,305,000	8,821,000	8,821,000	-	6.2%
		107,667,360	109,366,551	113,599,118	113,583,394	(15,724)	3.9%

Reserves

Winchester's Reserves are in line with the goals identified in the Board of Selectmen's 2010 Operating Reserve Policy. At approximately 7.99% of Adjusted Revenue, the Town is within the 6%-10% range identified by policy #1 of that document. As was done last year, we have included Free Cash levels in addition to the total Operating Reserve.

Potential changes to reserve levels:

- Articles requesting appropriations from Free Cash for this Town Meeting approach \$1,000,000. If they are all approved, that lowers the reserve percentage by approximately 0.88% to 7.11%. We recommend looking at alternative sources of funding such as the Overlay Surplus Account or the Winning Farm payment to the Town.

Reserves % using Free Cash (vs. Undesignated F/B)	
Free Cash (7/1/16)	5,488,314
General Stabilization Fund (12/31/16)	<u>4,268,045</u>
Total	9,756,359
Free Cash used Fall 2016	(505,000)
Free Cash uses proposed at Spring Town Meeting 2017:	
For FY18 retiring debt	(654,119)
For FY18 capital	(220,000)
For FY18 deferred maintenance	<u>(100,000)</u>
	(974,119)
Free Cash estimated replenishment FY2017	<u>800,000</u>
Total after uses, potential uses and replenishment	9,077,240
Total FY18 Estimated Revenue	113,641,168
Adjusted Free Cash & Stabilization as a % of Total Estimated Revenue	<u>7.99%</u>

Expenditures

During the budget review process, the Finance Committee, either in public meetings of the entire Committee or the individual subcommittees, meets with the appropriate department heads to review and better understand each department’s budget, raise issues and resolve questions. The heads of larger departments come to our meetings to make presentations and answer questions. We attended several meetings with the Board of Selectmen, Town Manager, School Committee and School Administration. In addition, we heard from members of the interested public. Below is a summary of our findings:

Education Budgets

School Department:

Table 3: School Budget Summary

	FY 17 Budget	FY 18 TM Request	FY18 School Committee	FY 18 Budget FinCom	FY18 FINCOM vs. TM
Personal Services					
Expenses					
Equipment					
TOTAL	\$45,255,001	\$47,419,300 4.78%	\$47,509,300 4.98%	\$47,419,300 4.78%	(\$0)

Contractual and Staffing

The recent contract settlement is the biggest contributing factor of the budget increase for FY18. The \$1,378,371 contractual increase for Steps, Columns, AWA and net retirements known as of January time-frame, which is 64% of the total increase of the School Committee's recommended budget. (Note that the FY18 budget assumes 7 retirements. As of 3/30/17 only 3 retirements have been requested.) If the FY17 budget only increased by the contractual amount, that would come to a 3.05% increase which is not sustainable.

FY18 Proposed Budget Elements

Personnel

Net Salary Adjustments*	\$1,378,371	3.05%
New Personnel	<u>\$ 439,827</u>	<u>0.97%</u>
	\$1,818,198	4.02%

*includes step/lane changes, projected contract settlements and wage adjustments for non-union employees and is net of projected retirements and reorganizations

- Enrollment related staffing increases (see enrollment figures below):

- K-5 enrollment projection (2,133: level but may increase 10% with FDK)
- Grade 6-8 enrollment projected (1,136: increase of 11 students)
- Grade 9-12 enrollment projected to (1,351: increase of 85 students)
- New K-12 special education co-teachers: Net 2.5 FTE increase
- New 6-8 special education teachers: 2.0 FTE (Autism and LBLD/Co-Teach)
- WHS core and elective teachers: 0.7 FTE
- WHS nurse: 0.4 FTE
- K-5 Math/STEM coordinator: 1.0 FTE
 - This position will provide oversight, facilitation, and support for teachers in all five elementary schools in mathematics/STEM subjects. Several years ago the district added a K-5 Literacy Director position, but currently has no equivalent district or school-based support for mathematics/STEM for grades K-5. (See draft job description.) (\$91,413)
- Pilot Stipends for K-5 curriculum teacher leaders
 - Department directors and middle school curriculum leaders currently provide curriculum and instructional oversight of grade 6-12 core content, but the district lacks similar support in grades K-5. This proposed initiative will fund six (6) teacher leader stipends (one per grade level) and five school-specific mathematics/STEM teacher leaders in order to provide increased cross-district communication, oversight, and curriculum articulation among our five elementary schools. (\$16,500)

Enrollment

The current 2016-2017 school year shows a K-12 enrollment of 4,545 students which is an increase of 34% over the last 15 years. In 2017-2018, enrollment is projected to increase by 2 – 11 students in the Middle School and by 85 students in WHS for a total of 4,620 students (excluding pre-K programs). Kindergarten enrollment may also increase up to 10% if the full-day Kindergarten option is implemented. As always, enrollment numbers are difficult to predict and continually subject to change given the historical growth rate.

Expenses and Equipment

Special Education Services	\$ 208,461	0.46%
Transportation	\$ 62,100	0.14%
Supplies/materials	\$ 35,459	0.08%
Technology Replacement	\$ 24,481	0.05%
Athletics	\$ 14,600	0.03%
	<u>\$ 345,101</u>	<u>0.76%</u>

Special Education (Mandated SE)

The district has made a significant effort to improve and develop additional Special Education programs in an effort to support Winchester students with in district programs where they can remain with their neighbors and peers and avoid costly out of district placement. The investment is paying off as the district is seeing ever increasing IEP volume and yet a reduction in out of district placements.

The categories of projected and known increases for special education are:

- Out-of-district tuition increases (\$84,549)

- Transportation, in and out-of-district increases (\$49,629)
- Contracted services (\$74,283)

Transportation (\$62,100 original request; \$118,100 voted School Committee)

A \$62,100 increase is expected in FY18 to provide for additional afternoon buses to address delays in picking up children due to overlaps in the schedule. An additional \$56,000 is required to either be budgeted or covered by additional fees of \$25 per rider for school and \$90 per rider for the afternoon Mystic bus transportation.

We currently transport 1,119 students at a fee of \$525 round trip (\$335 one way) and contract for a fleet of 8 two-tier and 3 afternoon-only buses for regular in-district transportation. The bus fee has not increased for eight years. However, due to increased enrollment and time constraints caused by varied afternoon school end times, we need to increase our afternoon fleet by three buses in order to maintain reasonable travel times.

Supplies and Materials Increase (\$35,549)

An increase of \$35,549 has been requested to support instructional materials and supplies.

Athletics (\$14,600 original request, \$55,450 voted School Committee)

The School Committee voted to add \$35,000 (vs. the original \$14,600 request) to address shortfalls in the Athletics operating budget to meet increased coaching stipends, officiating fees, and athletic transportation.

The \$35K increase includes an anticipated net reduction in game receipts of \$30,000 if game entry charges are eliminated. This would eliminate the current ~ \$20,000 cost to collect game entry fees while making it possible for all community members to come and watch games and spur greater attendance. An athletic fee increase of \$25 per sport (maximum \$100 per family) could offset the \$35,000 if the incremental budget funds are not approved.

The last athletic fee increase was in FY16. A pilot athletic van program will be presented to the School Committee in June 2017. Projected savings will remain unknown for FY18 as we monitor use and cost for maintenance and fuel.

Technology Replacement and Expansion of Bring-Your-Own-Device (BYOD)

The district continues year two of a planned multi-year funding replacement source for switches, servers, wireless access points, projectors, servers, specialized labs, and staff devices. This includes funding for an additional internet connection, and also reflects the decrease of \$50k for one-time charge for the student information database implementation. (\$24,481)

Vocational Education:

Winchester High School does not offer a comprehensive vocational program. Winchester is one of 12 member communities that make up the Northeast Metropolitan Regional Vocational School District. Students from Winchester can apply to, and if accepted, enroll in one of the 16 vocational programs offered at Northeast Metro Technical High School. Historically the costs for vocational schools assessments have been paid from an account that is appropriated separately from the school department operating budget.

Students may also be eligible to attend a different school such as the Minuteman Regional Vocational Technical School District. The most common reason for this is when the vocational program choice of the student is not offered by Northeast Metro Tech.

On March 15th, the Northeast assessment for FY18 was confirmed at \$158,446, down \$42,840 from last year. The assessment is based on the October 1, 2016 enrollment of 10 students, which is down from 13 students in the prior year.

In addition, the 8 projected students for Minuteman declined by 1 for a total of 7 students for \$115,248.

The FinCom recommendation is based off of 10 students attending Northeast (\$15,827/student) and 7 students attending Minuteman (\$16,500/student). The difference between the Town Manager’s request and the FinCom motion is driven by (a) the decrease from 8 to 7 students attending Minuteman, and (b) using the actual Northeast assessment as opposed to a projection.

	FY 17 Budget	FY 18 TM Request	FY 18 Budget FinCom	FY18 FINCOM vs. TM
<i>Expenses</i>	\$283,606	\$291,211	\$273,694	-\$17,517
TOTAL	\$283,606	\$291,211	\$273,694	-\$17,517

Municipal Department Budgets:

The Finance Committee FY18 Municipal Budget of \$22,914,493 is a reduction of \$97,792 from the requested budget. This is an increase over FY17 of \$469,905, or approximately 2.1%, which is consistent with the increase from FY16 to FY17. Specific departments are funded as follows:

Town Manager:

The Town Manager's budget increased by 1.6% from FY17, driven by a continued significant increase in Professional Services expenses. Finance Committee concurred with the requested amount.

Human Resources/ADA:

The FY18 request was \$134,230, a 17.4% increase over FY17, in order to increase the hours of both the HR Director and the HR Admin Assistant. Finance Committee concurred with the requested amount

Engineering:

Finance Committee voted to reduce the FY18 request by \$10,000 in Professional Services which are requested to increase from \$22,000 in FY17 to \$50,000 for FY18. The Engineering Department used to have oversight for the Engineering and Planning budgets. In FY17, a combined Professional Services budget of \$42,000 was requested for the two departments. However, the Planning budget was eliminated prior to finalization of the FY17 budget, and the Engineering Department was allocated a portion of that total request (\$22,000). Finance Committee is recommending the increase to \$40,000 to support the new major initiatives for FY18 – including the new EPA storm water program and MassDOT's Complete Streets grant program that covers construction but not design costs.

Building and Zoning:

Finance Committee reduced the request by \$40,000, which was allocated in FY17 for new software for computerized permitting but has not yet been spent.

Planning Board:

Finance Committee reduced the request by \$15,000 in the professional services line item to have legal questions asked by the Planning Board go to the Town Counsel, and, as such, should be included in the Legal budget and not the Planning Board budget.

Legal:

The Legal department budget has not changed since FY17 but the Town has entered into a contract with Anderson & Kreiger LLP for inside counsel and reduced the need for outside counsel. Finance Committee concurred with the Town Manager request.

Information Technology (formerly Data Processing):

Given this year's increase in Expenses, the recommendation is to reduce the expenses by \$10,000 for the hardware purchase for a new Storage Array Network (SAN).

General Services:

While the Town has increased the Postage line item every year to keep up with increases in postage, given the fiscal constraints that the Town has for FY18, and with no postal rate increase planned, Finance Committee reduced the Expenses by \$13,100 and recommends increased usage of distributing notices via email, the Town web site and the new digital signage.

Health Department:

The request for Expenses was an increase of \$13,898 or 4.3% over FY17. Finance Committee was concurrent with Town Manager's request.

Veterans' Services:

Finance Committee reduced the Expenses by \$9,638. This reduction is based on the Town Manager's direct cash grant line (reducing from \$29,638 to \$20,000). With this cash grant level of \$20,000, the Veteran's Services budget for FY18 is 23% higher than FY17 levels.

Police Department:

The Town Manager budget request is for a total increase of \$150,332, or 3.4% of the FY17 budget. This is mainly driven by the increase of a new 911 dispatch officer, an additional school crossing guard added in FY17 and new one time expenses such as the full, 3rd party audit & inventory of all department property, additional equipment and communication devices, additional training and professional services.

While emergency dispatch is operationally shared between Police and Fire, the dispatch budget is within the Police Department's budget. Finance Committee recommends that this budget be listed separately as Emergency Dispatch.

Fire Department:

Finance Committee concurs with the Town Manager request to level fund the Fire Department's budget. However, Finance Committee recommended and Town Manager agreed to increase the current staffing level with an additional 2 firefighters / EMTs (to total of 49 FTEs) and reduce the overtime budget. While these additional firefighters / EMTs will reduce risk for the Town of being understaffed, it still falls short of the National Fire Protection 1710 standard requiring to have 14 firefighters at a fire within 8 minutes of the call coming in.

Department of Public Works:

The DPW budget is an increase of \$261,038, or 4.3% from the FY17 budget which includes the hiring of a new Facilities Coordinator and additional expenses needed to manage the new High School Building. Finance Committee concurs with the Town Manager request.

The Finance Committee accepted the Town Manager's budgets for the following departments without comment:

Finance Committee
Assessors
Comptroller
Collector/Treasurer
Conservation Commission
Town Clerk
Audit
Archival Center
Library
Historical Commission
Sealer of Weights and Measures
Unallocated Wage Allocation

Undistributed Budgets:

Energy:

The Energy budget is a consolidated account that funds all energy costs for the Town and School departments: including the cost of heating oil, natural gas, electricity, and gasoline.

DPW presented a revised FY18 energy budget of \$2,445,627 to the Finance Committee (based on the original request), that incorporated the Town manager's changes to high school light, power and natural gas budget line items as well as the updates to the FY18 fixed rates for gasoline, diesel and #2 heating fuel that were bid in February through the consortium. FY2017 year-to-date energy spending is 71% of budget and the DPW expects to come in very close to the FY17 energy budget. The revised FY18 Energy budget request reflects an 3.6% or a \$85,386 increase from FY17. It is also \$9,199 higher than the Town manager's budget submission of \$2,436,428 and \$32,001 lower than the DPW's FY18 original budget submission of \$2,477,628 on page 161 in the budget book.

These changes reduced the FY18 amount for high school light and power by \$160,000, from the proposed \$775,000 to \$615,000, and increased the natural gas amount for the high school by \$118,800, from \$109,200 to \$228,000 for a combined net reduction to the proposed energy budget of \$41,200. DPW indicated that the high school light and power year-to-date actuals are running favorable to the FY 2017 budget of \$525,000 and should be favorable for the year.

Personnel Benefits:

This budget includes the cost of benefits associated with Town and Education employment. This category includes Pensions (Contributory & Non-Contributory) Workers' Compensation/Indemnification, Unemployment Compensation, FICA/Medicare

Contributory Retirement:

An actuarial study is done every two years and recommendations regarding the Contributory Retirement budget are made at that time. The 1/1/15 actuarial valuation by PERAC is through 2029 and was completed in November 2015. This included an additional report for the auditors for the FY15 financial statement disclosures. With the new GASBs issued, more work was required of the actuary as a result of the new GASBs and a separate GASB 67/68 report was prepared and issued.

Investment Return The investment return assumption (i.e.: discount rate) on January 1, 2013 was 7.75% and the Board asked them to use 7.25%. After a rough capital analysis a case could be made it could have been 7.0% or less. They will monitor this assumption and will recommend a further reduction of the rate for the January 1, 2017 actuarial valuation. This change increased the normal cost by approximately \$285K and the actuarial accrued liability by about \$6.2 million.

Overall Impact The overall impact of the Salary and Mortality assumption changes increased the plan's normal cost by \$431K and the actuarial liability by approximately \$9.6 million.

The 1/1/15 funding schedule for the next few fiscal years of 2017 through 2021 is as follows:

FY2017: \$4,280,470
FY2018: \$4,515,896
FY2019: \$4,764,271 *
FY2020: \$5,026,306 *
FY2021: \$5,302,752 *

* funding schedule subject to change based on new actuary; in process – due by June 30, 2017

Non-Contributory Retirement:

The Finance Committee reduced the Town Manager's recommended budget of \$37,000 to \$0 since the last recipient of this benefit has passed away. The non-contributory retirement program pays retirement allowances to former employees or their widows who were hired prior to July 1, 1939, the inception of the Town's contributory retirement system. This budget line item will be removed next year.

Workers' Compensation:

The Finance Committee supports the Town Manager's recommended budget of \$350,000. The Town self-insures 100% of its workers' compensation insurance expense, which is unusual for a town of this size. Severe workers' compensation injuries frequently run into the mid six figures, and a catastrophic injury can cost far more. In order to assess the financial viability of transferring its workers' compensation exposure to an insurer, the Finance Committee recommends that the Town solicit insurance quotes for fully insured and excess insurance programs.

Unemployment Compensation:

The Finance Committee supports the Town Manager’s recommended budget of \$75,000. The amount budgeted is based in part on previous years' expenses. The following are the actual unemployment compensation expenses for the current and previous fiscal years:

FY07:	\$ 17,473
FY08:	\$ 97,691
FY09:	\$ 52,572
FY10:	\$135,855
FY11:	\$149,425
FY12:	\$123,602
FY13:	\$ 14,830
FY14:	\$ 67,013
FY15:	\$ 33,799
FY16:	\$ 55,210
FY17 YTD:	\$ 77,101

FICA/Medicare:

The Town is required to pay a Federal Medicare tax equivalent to 1.45% of all employees’ wages. Historically, FY budgets were based on the previous years’ actuals; however, that amount was not sufficient and further increases were required. Using an estimate of projected salaries provides a more conservative approach for budgeting purposes. The amount listed in the Town Manager’s FY18 budget is a \$54,000, a 6.3% increase over FY17.

The FinCom recommendation for FY18 is based on the estimated payroll budgeted for FY18 and additional components that can impact Medicare (Gifts / Grants and Unallocated Wages). The salaries budgeted are below:

	<u>2016</u>	<u>2017</u>
General Fund – Municipal:	\$ 17,311,689	17,495,000
Schools:	\$ 39,030,391	40,678,000
Recreation:	\$ 1,067,285	1,128,000
Water/Sewer:	<u>\$ 1,201,795</u>	<u>1,202,000</u>
Total	\$ 58,611,160	60,503,000

Additional components that can impact Medicare:

Grants	\$ 3,950,000	\$ 4,000,000
Unallocated Wages	<u>\$ 450,000</u>	<u>\$ 710,000</u>
	\$ 63,011,160	\$ 65,213,000
Less: Not Medicare Eligible -	<u>\$ 3,600,000</u>	<u>\$ 2,800,000</u>
	<u>\$ 59,411,160</u>	<u>\$ 62,413,000</u>

Health Insurance (Includes Winchester Hospital Wellness Program):

The Town Manager’s healthcare expense estimate of **\$10,059,884** represents approximately 8.8% of the Town’s FY18 budget for an increase of **\$441,592** or approximately 4.6% from the FY 2017 Health Insurance Budget of \$9,618,292.

The FY18 Healthcare spending is comprised of the following items:

Insurance Premiums:

Based on 1/1/17 Enrollments	\$9,524,884
Based on Estimated New Enrollments	<u>100,000</u>

Total Health Insurance Premiums	\$9,624,884
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Other Healthcare Costs:

Medicare Part B Reimbursements	\$320,000
Medicare Surcharge	35,000
Health Reimbursement Account	20,000
Retiree Insurance Premium Mitigation	10,000
Life Insurance Premiums	35,000
Professional Services Wellness Program	<u>15,000</u>

Sub-Total Other Costs	\$435,000
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Grand Total Healthcare Expense	\$10,059,884
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Total Town planned health insurance enrollment for FY18 totals 1,122 enrollees including 1,114 enrolled on 1/1/17 plus an additional 8 planned new hires, who are conservatively assumed to be on board for a full year. This is an enrollment increase of three people over the FY17 budget. Active employees account for 574 of the enrollment, including the 8 new hires, or 51%, while the 548 retirees account for 49% of FY18 planned enrollment.

The **\$441,592** FY18 total healthcare budget increase is driven primarily by a health insurance premium cost increase of \$434,642 versus the FY17 health insurance premium budget. The premium cost increase was driven primarily by an active employee health premium increase of approximately \$392K, including new hires, and a retiree cost increase of about \$43K versus 2017. Rate increases were the primary driver for the FY18 premium cost increases, with planned headcount remaining essentially flat.

The Town used a 4.9% full year rate increase, effective 7/1/17, for budgeting the FY18 HMO/PPO plans, a rate increase which has already been approved by the Town of Winchester's Board of Selectmen. A 5% estimated rate increase on the Medicare plans was utilized for FY18 budgeting, with an effective date of 1/1/18. These two planned rate increases account for over 90% of the year-over-year budgeted premium increase. The remaining premium growth results from adding the three planned FY18 headcount additions, e.g., growing planned enrollment from 1,119 in last year's budget to 1,122 in FY18.

All other, non-premium related, healthcare costs of \$435K are essentially flat in total year-over-year, increasing by \$7K or 1.6%, from \$428K in FY17. Medicare Part (B) reimbursements increased by \$30K due to higher plan enrollment along with some additional budget funding added for potential Medicare reimbursement rate increases in FY18. The Medicare related cost increases were offset by a \$45K year-over-year reduction in budgeted retiree mitigation expenses from \$55k in FY17 to \$10k in FY18. The retiree mitigation plan was promised to retirees by the Town for three years with FY17 being the last year. The Town Manager's FY18 budget includes \$10k of retiree mitigation, in case the Board of Selectmen want to continue providing the means-based program again next year. However, the Town only paid out \$4k in FY15 and \$9k in FY16 in retiree mitigation and applications were just mailed out last week for the FY17 program, so it won't be known how much will be paid out in FY17 until early May.

The following chart includes detail on: the FY18 allocation of insured participants amongst school and municipal employees as well as current employees and retirees based on 1/1/17 enrollment data.:

Town of Winchester Healthcare Budget Summary - FY2018

Current Health Plan Details

Current Enrollment As of 1/1/17	FY18 Municipal Headcount	FY18 School Headcount	FY18 Total Headcount	FY18 Individual/Town Total Plan Cost	FY18 Town Cost Municipal	FY18 Town Cost School	FY18 Town TOTAL
Active EE	199	367	566	\$10,033,005	\$2,725,398	\$ 4,770,446	\$7,495,844
Retirees	35	48	83	1,055,243	273,359	335,990	609,349
Medicare Elg.	207	258	465	2,211,835	645,270	774,421	1,419,691
Total	441	673	1114	\$13,300,083	\$3,644,027	\$ 5,880,857	\$9,524,884

New Employees (Estimates)

Individual	4	Full year plans	\$27,000
Family	4	Full year plans	\$73,000
			\$100,000
Total Employees	1,122		
Total Health Ins	Premiums		\$9,624,884

Other Costs

Medicare Part B Reimbursement	\$320,000	
Medicare Surcharge	\$35,000	
Health Reimbursement Account	\$20,000	
Retiree Mitigation	\$10,000	
Life Insurance Premiums	\$35,000	
Wellness/Professional Services	\$15,000	
Sub-Total Other	Costs	\$435,000
Total Town Healthcare	Expense	\$10,059,884

Other Post-Employment Benefits (OPEB) Appropriation:

An actuarial study is done every two years and recommendations regarding the Other Post-

Employment Benefits (OPEB) long term liability and Annual Required Contribution (ARC) are made at that time. The most recent actuarial valuation was completed as of June 30, 2015. The report is an accounting report and includes some costs associated with the community rating subsidy. A true funding report could show a lower liability and contribution, however, the cost of a preparing a separate report is not warranted.

Assuming full funding (and using an 8% discount rate) the fund would be fully funded by 2045. However, this would require a substantial increase in funding each year, close to \$1,300,000 over the pay-as-you-go rate of @\$2,515,000.

Based on the previous valuation from 2013, we expected to have a liability (at 8%) of \$34.6m. Experience with medical cost inflation would have put us in an even better position.

Over the Summer of 2015, the Board of Selectmen voted to change the cost sharing for retirees, going back to a 70% cost share for pre 2004 retirees. For post 2004 retirees, the cost share was temporarily increased to 70% until 1/1/2017 then 50% thereafter. These changes, and some other minor changes, resulted in the liability increasing to \$44.8 million. Based on a 4% discount rate, which reflects not fully funding the liability, the liability would be \$78.4m. Currently, assets contributed to fund future expenses are \$2.416m as of February 28, 2017.

The estimated Annual Required Contribution, including current premiums for retirees, for the next few fiscal years of 2016 through 2019 is as follows:

Current Actuarial Report
FY2016: \$ 3,525,611
FY2017: \$ 3,677,248
FY2018: \$ 3,835,482
FY2019: \$ 4,000,602

The goal of the funding schedule is to eliminate the unfunded actuarial liability and fund for current benefits and expenses. This year's recommended appropriation of \$250,000 is much less than the ARC. The Finance Committee continues to request that the Board of Selectmen and Town management develop a policy to fully fund the ARC in order to avoid passing this liability unfunded to future years.

Miscellaneous

General Insurance:

The Finance Committee supports the Comptroller's calculations for the \$380,000 FY18 Budget, which is a 5.6% increase over FY17. We find this amount to be appropriate to cover insurance premiums for the Town's property, flood, bonding, and casualty insurance.

Reserve Fund:

The Finance Committee accepts the Town Manager's recommendation of funding \$400,000 for the Reserve Fund. The Reserve Fund meets the additional, unexpected needs of individual

departments and do not require a vote at Town Meeting, and are under the discretion of the Finance Committee. Payments from the Reserve Fund are for one-time, unexpected expenses that individual budgets incur during the Fiscal Year. This Fund is a convenient source of balancing budgets at the end of the Fiscal Year, especially during the time period between the end of Spring Town Meeting and June 30. A complete list of Reserve Fund transfers for FY17 through April 19, 2017 are attached as an Appendix hereto.

Environmental Remediation:

Finance Committee reduced the request by \$35,000 or \$8,000 below the original proposed budget of \$43,000 including \$27,500 on transfer station landfill monitoring with an additional \$7,500 in spending primarily associated with training town employees in environmental mitigation tactics and strategies, e.g., training the DPW how to deal with hazardous material spills.

Capital Budgets

Retiring Debt to Capital:

The Finance Committee agrees with the Town Manager's request of \$657,925 transfer into the Capital Stabilization Fund.

Prior to the creation of the Stabilization funds, the Town's debt service was funded through the General Fund. The Finance Committee adopted a policy in 2010 that as these older (Non-Proposition 2 1/2 Excluded) bonds mature and debt service declines, amounts that were formerly committed to capital project debt service will be transferred each year to the Capital Stabilization Fund to support new capital projects. This practice supplements the annual \$3.5M appropriations to the Stabilization Funds and allows the Town to maintain a consistent ratio of spending on capital maintenance projects over time.

Energy Champion Rebate:

The Finance Committee agrees with the Town Manager's request of \$30,000 transfer into the Building Stabilization Fund to account for the energy savings produced by the new boiler at The Muraco School. This program reimburses the Stabilization funds for the debt service on incremental capital expenditures required in order to minimize the total life-cycle cost of a project.

Debt Service:

The Finance Committee agrees with the Town Manager's Debt Service figures, noted below.

FY 2018 Debt Service

Includes estimates for Skillings Remediation & Aberjona Culvert

Prop 2½ Excluded	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
McCall	925,000.00	112,375.00	1,037,375.00
Lincoln	269,000.00	40,928.72	309,928.72
Building Repairs	11,800.00	1,056.00	12,856.00
Wright Locke Farm	173,721.00	103,103.12	276,824.12
Vinson Owen School	745,500.00	549,830.74	1,295,330.74
High School	2,249,500.00	3,460,026.67	5,709,526.67
Skillings Remediation BAN		54,704.16	54,704.16
Aberjona Culvert BAN		43,763.33	43,763.33
<i>Aberjona Culvert BAN</i>		<i>20,278.00</i>	<i>20,278.00</i>
<i>Alberjona Culvert Bond</i>		<i>120,412.50</i>	<i>120,412.50</i>
<i>Skillings Remediation Bond</i>		<i>84,500.00</i>	<i>84,500.00</i>
Subtotal Prop 2½ Excluded	4,374,521.00	4,590,978.24	8,965,499.24
Building Stabilization Fund	1,880,350.00	645,295.52	2,525,645.52
Capital Stabilization Fund	385,000.00	148,581.26	533,581.26
General Fund	296,334.67	24,847.06	321,181.73
TOTAL	6,936,205.67	5,409,702.08	12,345,907.75

Capital Expenditures

The Finance Committee supports the following FY18 recommendations from the Capital Planning Committee.

Project	Capital Stabilization Fund	Building Stabilization Fund	General Fund Amount	Total
ADA Projects	\$125,000			\$125,000
DPW Roads & Sidewalks	\$80,000		\$220,000	\$300,000
DPW Parks and Building Roof Engineering		\$200,000		\$200,000

DPW Storage Sheds Replacement Engineering		\$40,000		\$40,000
Light Fixtures in the McCall gym ceiling		\$33,600		\$33,600
Muraco School fire alarm		\$165,000		\$165,000
DPW Salter Truck	\$185,000			\$185,000
TOTAL	\$390,000	\$438,600	\$220,000	\$1,048,600

Going forward we continue to see limited funds available from the Building Stabilization Fund and the Capital Stabilization Fund as debt service dominates the payments being made out of these Funds.

Enterprise Funds

Water & Sewer:

The Water & Sewer Department operates as a division of the Department of Public Works and is funded on a formal enterprise basis. The Water & Sewer Enterprise has operated on a self-sustaining basis for seven years without a rate increase prior to the increases last Fall. It is the intent of the Finance Committee that the Water & Sewer Enterprise fund its OPEB costs.

FY18 Direct Expenses:

Personal Services:	\$1,236,574
Expenses:	\$8,240,615
Equipment:	<u>\$ 240,000</u>
DIRECT TOTAL:	\$9,717,189

The Expenses above includes \$4,315,119 of MWRA Debt charged to the Town. The MWRA assessment is for water and sewer services provided by the MWRA, and is expected to be up 3% this year. Winchester used more MWRA water this year due to the drought, and the fact that our water plant needed to be shut down for three months for the gate project. The MWRA bases its assessments on a rolling multi-year average of water and sewer usage.

There were several notable increases in the Water Operations budget - including Meters & Parts and Professional Services – as well as in the Equipment allocation. These increases are due to a combination of new construction and new requirements that require the use of outside contractors, like cleaning out street drains twice a year.

FY18 Indirect Expenses:

Shared Employees:	\$ 742,404
Health Insurance:	\$ 241,944
Pension	\$ 152,755
General Services	\$ 107,553
Workers Comp/UI	<u>\$ 46,573</u>
INDIRECT TOTAL:	\$1,291,230

The Indirect Expenses above are allocations made from the Town's various municipal departments for time spent supporting the Water and Sewer functions.

Revenue Sources:

FY18 Revenues are projected as follows:

Service Charge	\$ 142,739
Usage Charges	\$5,173,815
Sprinkler Fee	\$ 16,712
Interest Earned	\$ 1,890
Liens/Interest	\$ 130,761
Other	<u>\$ 103,706</u>
Subtotal:	\$5,569,623
Chapter 110 Tax Levy:	\$4,816,191
Retained Earnings	<u>\$ 622,604</u>
TOTAL:	\$11,008,419

Recreation Department:

The FY18 subsidy from the General Fund to the Recreation Enterprise Fund is \$175,000, the same as it was in FY17.

As an Enterprise, Recreation must then pay indirect costs back to the Town and these costs are budgeted at \$344,767 in FY18. It is the intent of the Finance Committee that the Recreation Enterprise also fund its OPEB costs.

	FY18 BUDGET
Direct Expenses	\$1,690,712.00
Indirect Expenses	\$344,767.80
Total Expenses FY17	\$2,035,479.80
Revenue	\$1,705,000.00
Total	\$(330,479.80)
Town Allocation	\$175,000.00
Recreation is showing a deficit of	\$(155,479.80)
Retained Earnings	\$155,479.80
Balance	\$0

3 YEAR PLAN

All decisions made in support of annual budgets have significant implications for subsequent years. It is important to analyze the projected revenues and expenses over a several year period. The 3-year plan supplemented here as an appendix is not a multi-year approved budget, nor a policy statement. It is a projection designed to understand the implications of growth in revenues and expenses using key drivers, some of which are defined, such as the property-tax growth rates and contractually-fixed personal services rates, while others are assumptions. This planning tool provides a framework for the key stakeholders, town and school management, Selectmen, Town Meeting members, etc., to consider policy and financial decisions to balance providing services to the Town and keeping its finances sound.

The forecasting methodology is a maintenance budget approach; that is, projected increases in the costs needed to maintain the “current level of services” reflected in the adopted FY18 budget. As a general rule, it includes increases driven by current collective bargaining agreements, other existing purchase of service contracts, estimated inflationary pressures, or scheduled items, such as debt. Revenues are generally based on historical experience informed by specific outside knowledge, such as input on state aid. Importantly, no new cost savings initiatives or extraordinary revenue increases are factored in.

It is difficult to prepare the three year plan without knowing the settlement of future labor contracts that will arise during the period, an updated school facilities plan (Parkhurst, Mystic, and Carriage House), and definitive capital funding plans. Additionally, as we have seen over the past few years, State Aid can be a volatile revenue source, and can significantly alter the Town’s ability to fund services.

The financial model in Appendix 3 is a projection to aid the Town in decision making. It does not represent a commitment on the part of the Finance Committee or any of the departments in Town. This budget presents a level services view, and makes the following assumptions:

- Revenue grows in line with historical trends.
- Steps, Columns and unallocated wage reserves are funded.
- School additions for enrollment and mandated costs are included.
- Together with the annual spending on retiree health care costs, continued funding to lower the OPEB liability is included.

Appendix 1 – Finance Committee FY18 Budget by Department

Dept. Code		FY16	FY17	FY18	FY18	FY18
		Actual	Budget	Request	Manager	FinCom
GENERAL GOVERNMENT						
1210	Town Manager - Administration	701,046	676,461	687,550	687,550	687,550
1520	Human Resources	90,342	114,349	134,230	134,230	134,230
1310	Finance Committee	2,304	6,000	6,000	6,000	6,000
1330	Comptroller	344,023	349,512	351,964	351,964	351,964
1340	Assessor	228,882	262,488	258,176	258,176	258,176
1350	Collector/Treasurer	403,043	444,908	444,692	444,692	444,692
1360	Audit	76,000	101,000	80,000	80,000	80,000
1411	Planning	37,506	0	0	0	0
1412	Engineering	436,553	482,453	523,458	523,458	513,458
1431	Building and Zoning	295,311	375,889	376,761	376,761	336,761
	Board of Appeal	14,006	0	0	0	0
1415	Conservation Commission	48,887	50,789	50,789	50,789	50,789
1400	Planning Board	113,087	137,312	153,676	153,676	138,676
1610	Town Clerk	318,927	391,473	367,911	367,911	367,911
1510	Legal	352,780	350,000	350,000	350,000	350,000
1530	Data Processing	518,714	604,641	630,568	630,568	620,568
1540	General Services	123,247	137,300	150,400	150,400	137,300
Total General Government		4,104,660	4,484,575	4,566,175	4,566,175	4,478,075
CULTURE						
6110	Library	1,748,697	1,899,363	1,905,500	1,905,500	1,905,500
6940	Archival Center	11,580	13,754	18,300	18,300	18,300
6941	Historical Commission	5,113	11,500	21,500	16,500	16,500
Total Culture		1,765,390	1,924,617	1,945,300	1,940,300	1,940,300
HEALTH/SOCIAL						

5110	Health	298,057	321,097	334,995	334,995	334,995
5410	Council on Aging	243,237	254,171	286,543	274,555	274,555
5420	Veterans' Services	38,508	44,398	64,398	64,398	54,760
Total Health/Social		579,803	619,666	685,936	673,948	664,310
Dept. Code		FY16	FY17	FY18	FY18	FY18
		Actual	Budget	Request	Manager	FinCom
PUBLIC SAFETY						
2110	Police Department	4,352,773	4,415,293	4,565,625	4,565,625	4,565,625
2210	Fire Department	4,369,712	4,580,147	4,584,909	4,584,909	4,584,909
2420	Sealer of Weights and Measures	8,524	9,572	9,572	9,572	9,572
Total Public Safety		8,731,009	9,005,012	9,160,106	9,160,106	9,160,106
PUBLIC WORKS						
4100	DPW	5,663,006	6,010,718	6,271,756	6,271,756	6,271,756
4171	Snow and Ice	432,458	400,000	402,500	400,000	400,000
Total Public Works		6,095,464	6,410,718	6,674,256	6,671,756	6,671,756
Total Municipal Departments		21,276,326	22,444,588	23,031,773	23,012,285	22,914,547
EDUCATION						
3100	Schools	43,427,014	45,255,000	47,509,300	47,419,300	47,419,300
3610	Vocational School	184,105	283,606	291,211	291,211	273,694
Total Education		43,611,119	45,538,606	47,800,511	47,710,511	47,692,994
UNALLOCATED EXPENSES			0	425,000	425,000	425,000
Total Municipal and Education Budget		64,887,445	67,983,194	71,257,284	71,147,796	71,032,541
UNDISTRIBUTED						
1910	Energy	2,345,803	2,390,013	2,477,628	2,436,428	2,445,627
Personnel Benefits						
9110	Contributory Retirement	4,019,991	4,262,374	4,472,543	4,472,543	4,472,543

9170	Non-Contributory Retirement	35,546	37,000	15,000	15,000	0
9120	Workers' Compensation	17,500	400,000	400,000	350,000	350,000
9130	Unemployment Compensation	57,874	75,000	75,000	75,000	75,000
9140	Health Insurance	9,408,670	9,618,292	10,059,884	10,059,884	10,059,884
9150	Medicare Tax	776,774	861,000	915,000	915,000	915,000
1962	GASB OPEB Fund	350,000	350,000	150,000	125,000	250,000
Dept. Code		FY16	FY17	FY18	FY18	FY18
		Actual	Budget	Request	Manager	FinCom
Miscellaneous						
9450	General Insurance	351,301	360,000	380,000	380,000	380,000
9430	Reserve Fund	337,882	400,000	400,000	400,000	400,000
9460	Environmental Remediation Services	80,129	43,000	43,000	43,000	35,000
	Total Undistributed	17,781,470	18,796,679	19,388,055	19,271,855	19,383,054
Capital Appropriations						
Current Year Expenditures						
	Capital Articles (General Fund Revenues)	220,000	220,000	220,000	220,000	220,000
	Capital Articles (from Free Cash)	100,000	100,000	100,000	100,000	100,000
	Capital Articles (from Cemetery)	0	0	0	0	0
	Capital/Building Stabilization Fund (Direct Appropriations)	1,427,800	585,000	0	0	0
	Capital Deferred Maintenance (from Free Cash)	0	100,000	0	0	0
1711	Funded Debt	4,678,301	6,036,926	6,936,206	6,936,206	6,936,206
1712	Interest on Funded Debt	2,114,109	6,066,593	5,409,702	5,409,702	5,409,702
	Sub-Total Current Year Expenditures	8,540,210	13,108,519	12,665,908	12,665,908	12,665,908
Capital Fund Transfers						
1961	Building Stabilization - Annual Appropriation	2,550,257	2,614,013	2,679,363	2,679,363	2,679,363
1962	Capital Stabilization - Annual Appropriation	1,102,810	1,130,380	1,158,640	1,158,640	1,158,640
	Capital/Building Stabilization Fund - Retiring Debt and Energy Rebate	630,197	644,520	684,120	684,120	684,120
	Sub-Total Capital Fund Transfers	4,283,264	4,388,913	4,522,123	4,522,123	4,522,123

Total Capital	12,823,474	17,497,432	17,188,031	17,188,031	17,188,031
Dept. Code	FY16	FY17	FY18	FY18	FY18
	Actual	Budget	Request	Manager	FinCom
Non-Appropriated					
State Assessments	599,850	584,271	568,892	568,892	556,178
Cherry Sheets	32,374	30,945	31,454	31,454	32,452
Overlay	475,907	401,718	400,000	400,000	400,000
Total Non-Appropriated	1,108,131	1,016,934	1,000,346	1,000,346	988,630
Other					
Water & Sewer	4,295,640	4,506,618	4,816,192	4,816,192	4,816,192
Recreation General Fund Subsidy	192,000	201,488	175,000	175,000	175,000
Transfer to Workers Comp Reserve	155,000	180,000	0	0	0
Transfer to Cemetery Perpetual Care	66,300	0	0	0	0
	4,708,940	4,888,106	4,991,192	4,991,192	4,991,192
TOTAL GROSS EXPENSES	101,309,460	110,182,345	113,824,908	113,599,220	113,583,448

Appendix 2 – FY18 Revenues

REVENUES	FY 2016 Actual	FY2017 Budget	FY2018 Manager Budget	FY2018 FinCom Projections	Change from Manager	YOY Change %
Recurring Revenues						
Property Tax Revenue	65,903,853	68,263,566	70,932,558	70,932,558	0	3.9%
Property Tax to Cap & Bldg Stab Funds	3,653,067	3,744,394	3,838,004	3,838,004	0	2.5%
New Growth Revenue	738,112	938,930	775,000	775,000	0	-17.5%
State Aid	9,152,380	9,456,361	9,609,521	9,653,770	44,249	2.1%
School Building Assistance	672,082	672,082	672,082	672,082	0	0.0%
Water & Sewer	4,127,868	4,506,618	4,816,192	4,816,192	0	6.9%
Debt Exclusion Override Revenues						
McCall	459,491	410,298	365,293	365,293	0	-11.0%
Lincoln	328,304	318,334	309,929	309,929	0	-2.6%
Immediate Repairs	21,309	13,960	12,856	12,856	0	-7.9%
Wright-Locke Farm	147,128	282,036	276,824	276,824	0	-1.8%
Vinson-Owen	1,313,310	1,321,607	1,295,330	1,295,330	0	-2.0%
High School	222,356	4,670,231	5,709,527	5,709,527	0	22.3%
Aberjona River Culvert	0	17,133	184,454	184,454	0	976.6%
Skillings Environmental Remediation	0	16,867	139,204	139,204	0	725.3%
adjustments - from reserves for debt premiums	(128,697)	(99,437)	0	0	0	-100.0%
Stabilization Fund Revenues						
Building Stabilization*	2,926,039	2,811,947	2,525,646	2,525,646	0	-10.2%
Capital Stabilization*	1,753,706	929,931	533,581	533,581	0	-42.6%
Other						
Parking Meter Fund	182,000	157,000	102,000	102,000	0	-35.0%
Cemetery Perpetual Care	70,000	70,000	70,000	70,000	0	0.0%
Indirects	1,418,440	1,524,474	1,635,998	1,635,998	0	7.3%
Other	0					
Free Cash & Overlay						
FC to fund annual budget (capital + retiring debt + energy)	692,252	957,938	874,119	814,146	-59,973	-15.0%
FC to one-time capital/other uses	0	570,000	0	0	0	-100.0%
FC to Deferred Maintenance	100,000	100,000	100,000	100,000	0	0.0%
Fund Balance reserved for debt premiums	128,697	4,281,006	0	0	0	-100.0%
Fund Balance reserved for overlay	0	170,000	0	0	0	-100.0%
LOCAL RECEIPTS						
Motor Vehicle Excise	3,677,069	3,600,000	3,600,000	3,600,000	0	0.0%
Meals Tax	168,224	165,000	165,000	165,000	0	0.0%
Penalties & Interest	273,214	270,000	270,000	270,000	0	0.0%
Pilot Payment	89,647	89,000	89,000	89,000	0	0.0%
Solid Waste Fees	1,376,301	1,375,000	1,370,000	1,370,000	0	-0.4%

Fees (includes Ambulance fees)	1,081,606	1,000,000	1,000,000	1,000,000	0	0.0%
Rentals	48,967	48,000	48,000	48,000	0	0.0%
Cemetery	289,867	285,000	285,000	285,000	0	0.0%
Other Departmental	94,344	90,000	90,000	90,000	0	0.0%
Licenses & Permits	1,902,257	1,850,000	1,800,000	1,800,000	0	-2.7%
Special Assessments	1,704	0	0	0	0	0.0%
Fines & Forfeits	35,150	34,000	34,000	34,000	0	0.0%
Investment Income	92,848	50,000	20,000	20,000	0	-60.0%
Medicaid Reimbursement	223,634	55,000	50,000	50,000	0	-9.1%
Misc. Recurring	5,352	0	0	0	0	0.0%
Misc. Non-recurring	4,425,502	689,809	0	0	0	-100.0%
TOTAL LOCAL RECEIPTS	13,785,686	9,600,809	8,821,000	8,821,000	0	-8.1%
TOTAL	107,667,382	115,706,085	113,599,118	113,583,394	-15,724	-1.8%

* Includes direct capital article appropriations

ET FORECAST

Spring Town Meeting 2017

	Town Manager Fiscal Year 2018	FinCom Adjustment	FinCom 2018	3 Years Plan Forecast			FY17 TO FY18 %	FY18 TO FY19 %	FY19 TO FY20 %	FY20 TO FY21 %
				Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021				
				Inc/(Dec)	Inc/(Dec)	Inc/(Dec)				
Property Tax Revenue	70,932,558.38	-	70,932,558.38	73,500,247.34	76,132,128.53	78,829,806.74	2.50%	2.50%	2.50%	2.50%
New Growth Revenue	775,000.00	-	775,000.00	775,000.00	775,000.00	775,000.00	0.00%	0.00%	0.00%	0.00%
Property Tax to Capital & Building Stabilization Funds:	3,838,003.78	-	3,838,003.78	3,933,953.88	4,032,302.72	4,133,110.29	2.50%	2.50%	2.50%	2.50%
Property Tax to Water & Sewer Fund per CH11C	4,816,191.85	-	4,816,191.85	4,812,734.89	4,652,814.66	4,399,743.09	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
Gross Debt Exclusion Override Revenues/Premiums										
McCall (net of MSBA reimbursement)	365,293.00	-	365,293.00	322,768.00	276,218.00	230,618.00	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
Lincoln	309,928.72	-	309,928.72	302,068.72	284,348.72	270,828.72	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
Immediate Repairs	12,856.00	-	12,856.00	11,110.00	10,200.00	-	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
Hamilton/Wright-Locke Farm	276,824.12	-	276,824.12	271,612.49	266,400.86	256,299.69	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
Vinson-Owen	1,295,330.74	-	1,295,330.74	1,260,875.00	1,228,455.00	1,205,425.00	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
High School	5,709,526.67	-	5,709,526.67	5,602,656.26	5,497,701.26	5,390,706.26	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
Aberjona (estimated)	184,453.83	-	184,453.83	673,000.00	673,000.00	673,000.00	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
Skillings (estimated)	139,204.16	-	139,204.16	360,000.00	360,000.00	360,000.00	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
Reclass from F/B reserve for debt premiums	-	-	-	-	-	-				
Total Debt Exclusions	8,293,417.24	-	8,293,417.24	8,804,090.47	8,596,323.84	8,386,877.67	19.31%	6.16%	-2.36%	-2.44%
Total Property Taxes/Tax Levy	88,655,171.25	-	88,655,171.25	91,826,026.57	94,188,569.75	96,524,537.79	5.04%	3.58%	2.57%	2.48%
State and Local Receipts										
Cherry Sheet State Aid	9,609,521.00	44,249.00	9,653,770.00	9,709,521.00	9,809,521.00	9,909,521.00	per RH	inc \$100k/yr	inc \$100k/yr	inc \$100k/yr
School Building Assistance	672,082.00	-	672,082.00	672,082.00	672,082.00	672,082.00	0% - fixed	0% - fixed	0% - fixed	0% - fixed
Local Receipts (net of Myopia Betterment)	8,821,102.00	-	8,821,102.00	8,909,313.02	8,998,406.15	9,088,390.21	per RH	1.00%	1.00%	1.00%
Local Receipts - Myopia Betterment	-	-	-	-	-	-	n/a	n/a	n/a	n/a
Total Other Recurring Revenue	19,102,705.00	44,249.00	19,146,954.00	19,290,916.02	19,480,009.15	19,669,993.21	-2.95%	0.99%	0.98%	0.98%
Building Stabilization & Capital Stabilization Fund Transfers In										
Building Stabilization (covers debt service)	2,525,645.52	-	2,525,645.52	2,440,083.52	2,361,470.02	2,291,460.02	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
Capital Stabilization (covers debt service)	533,581.26	-	533,581.26	513,181.26	499,781.26	488,256.26	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
BSF direct capital	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
CSF direct capital	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Total BSF/CSF Transfers In	3,059,226.78	-	3,059,226.78	2,953,264.78	2,861,251.28	2,779,716.28	-18.24%	-3.46%	-3.12%	-2.85%
Other Transfers In										
Indirects from Water/Sewer & Recreation Enterprise Funds	1,635,998.00	-	1,635,998.00	1,685,077.94	1,735,630.28	1,787,699.19	per draft	3.00%	3.00%	3.00%
Transfer from Parking Meter Fund	102,000.00	-	102,000.00	102,000.00	102,000.00	102,000.00	0.00%	0.00%	0.00%	0.00%
Transfer from Cemetery Perpetual Care	70,000.00	-	70,000.00	70,000.00	70,000.00	70,000.00	0.00%	0.00%	0.00%	0.00%
Transfer from Other Funds	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Transfer from PY article fund - FY14 unallocated wages	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Total Other Transfers In	1,807,998.00	-	1,807,998.00	1,857,077.94	1,907,630.28	1,959,699.19	3.23%	2.71%	2.72%	2.73%
Free Cash & Overlay (budgetary only)										
FC to fund annual budget (capital + retiring debt + def'd maint)	974,119.00	(59,973.00)	914,146.00	1,083,784.62	1,095,956.36	1,228,632.48	formula	formula	formula	formula
FC to one-time capital/other uses	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
FB Reserve for Debt Service	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
FB Reserve for Overlay	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Total Free Cash & Overlay	974,119.00	(59,973.00)	914,146.00	1,083,784.62	1,095,956.36	1,228,632.48	-84.71%	11.26%	1.12%	12.11%
Total	113,599,220.03	(15,724.00)	113,583,496.03	117,011,069.93	119,533,416.82	122,162,578.95	-1.75%	3.00%	2.16%	2.20%
EXPENSES										
Municipal & Education										
General Government	4,566,175.00	(88,100.00)	4,478,075.00	4,657,498.50	4,750,648.47	4,845,661.44	per Dept	2.00%	2.00%	2.00%
Library/Archives	1,940,300.00	-	1,940,300.00	1,979,106.00	2,018,688.12	2,059,061.88	per Dept	2.00%	2.00%	2.00%
Health/Council on Aging/Veterans	673,948.00	(9,638.00)	664,310.00	687,426.96	701,175.50	715,199.01	per Dept	2.00%	2.00%	2.00%
Public Safety	9,160,106.00	-	9,160,106.00	9,343,308.12	9,530,174.28	9,720,777.77	per Dept	2.00%	2.00%	2.00%
Public Works	6,671,756.00	-	6,671,756.00	6,805,191.12	6,941,294.94	7,080,120.84	per Dept	2.00%	2.00%	2.00%
Total Municipal Departments	23,012,285.00	(97,738.00)	22,914,547.00	23,472,530.70	23,941,981.31	24,420,820.94	1.19%	2.00%	2.00%	2.00%
Education										
Salaries	41,041,544.91	-	41,041,544.91	42,683,206.71	44,497,242.99	45,609,674.07	per RH	4.00%	4.25%	2.50%
Expenditures	6,377,755.09	-	6,377,755.09	6,441,532.64	6,505,947.97	6,571,007.45	1.00%	1.00%	1.00%	1.00%
Vocational	291,211.00	(17,517.00)	273,694.00	299,947.33	308,945.75	318,214.12	3.00%	3.00%	3.00%	3.00%
Unallocated Wage Availability	425,000.00	-	425,000.00	596,041.43	400,198.35	1,302,260.68	per RH	per RH	per RH	per RH
Total Municipal & Education	71,147,796.00	(115,255.00)	71,032,541.00	73,493,258.81	75,654,316.37	78,221,977.26	3.75%	3.30%	2.94%	3.39%
Undistributed										

* Amounts per the latest debt service schedules.

ET FORECAST

Spring Town Meeting 2017

3 Years Plan

	Town Manager		Forecast				FY17 TO FY18	FY18 TO FY19	FY19 TO FY20	FY20 TO FY21
	Fiscal Year	FinCom	FinCom	Forecast	Forecast	Forecast	%	%	%	%
	2018	Adjustment	2018	2019	2020	2021	Inc/(Dec)	Inc/(Dec)	Inc/(Dec)	Inc/(Dec)
Energy	2,436,428.00	9,199.00	2,445,627.00	2,485,156.56	2,534,859.69	2,585,556.89	per Dept	2.00%	2.00%	2.00%
Health Insurance	10,059,884.00	-	10,059,884.00	10,361,680.52	10,672,530.94	10,992,706.86	per RH	3.00%	3.00%	3.00%
Contributory Retirement	4,472,543.00	-	4,472,543.00	4,718,057.57	4,977,550.83	4,977,550.83	per actuary	per actuary	per actuary	per actuary
Other Personnel Benefits	1,355,000.00	(15,000.00)	1,340,000.00	1,422,750.00	1,493,887.50	1,568,581.88	per RH	5.00%	5.00%	5.00%
Miscellaneous Undistributed	423,000.00	(8,000.00)	415,000.00	431,460.00	440,089.20	448,890.98	per RH	2.00%	2.00%	2.00%
Reserve Fund (budgetary only)	400,000.00	-	400,000.00	400,000.00	400,000.00	400,000.00	0.00%	0.00%	0.00%	0.00%
Special Articles/Other:										
Other Post Employment Benefits (OPEB)	125,000.00	125,000.00	250,000.00	-	-	-	0.00%	0.00%	0.00%	0.00%
Health Insurance Savings Mitigation Article	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Parking Initiatives/DCR (from Pking Meter Fund)	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Master Plan Article	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Waterfield Lot Development Plan	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Eversource	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Transfer to High School	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Transfer to Worker's Comp Reserve	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Total Undistributed	19,271,855.00	111,199.00	19,383,054.00	19,819,104.65	20,518,918.16	20,973,287.44	-19.49%	2.84%	3.53%	2.21%
Capital Appropriations										
Capital Expenses										
Capital (raise & approp)	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Capital (free cash)	220,000.00	-	220,000.00	220,000.00	220,000.00	220,000.00	0.00%	0.00%	0.00%	0.00%
Capital (Capital & Building Stabilization - direct)	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Capital (CPCF)	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Capital (free cash - deferred maintenance article)	100,000.00	-	100,000.00	100,000.00	100,000.00	100,000.00	0.00%	0.00%	0.00%	0.00%
	320,000.00	-	320,000.00	320,000.00	320,000.00	320,000.00	-60.25%	0.00%		
Debt Service										
General Fund Debt Exclusion (outside Prop 2 1/2)	8,965,499.24	-	8,965,499.24	9,476,172.47	9,268,405.84	9,058,959.67	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
Building Stabilization Fund	2,525,645.52	-	2,525,645.52	2,440,083.52	2,361,470.02	2,291,460.02	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
Capital Stabilization Fund	533,581.26	-	533,581.26	513,181.26	499,781.26	488,256.26	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
Myopia Road Betterment (local receipt until 2015)	-	-	-	-	-	-	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
General Fund Debt Non-Excluded (inside Prop 2 1/2)	321,181.73	-	321,181.73	211,128.38	198,956.64	93,312.81	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
Add'l debt budgeted (orig debt exclusion but didn't borrow)	12,345,907.75	-	12,345,907.75	12,640,565.63	12,328,613.76	11,931,988.76	2.00%	2.39%		
	12,665,907.75	-	12,665,907.75	12,960,565.63	12,648,613.76	12,251,988.76	-1.88%	2.33%	-2.41%	-3.14%
Capital Expenses & Debt	12,665,907.75	-	12,665,907.75	12,960,565.63	12,648,613.76	12,251,988.76	-1.88%	2.33%	-2.41%	-3.14%
Transfers										
Transfers to Cap & Bldg Stab Fds (from tax levy)	3,838,003.78	(0.00)	3,838,003.78	3,933,953.88	4,032,302.72	4,133,110.29	2.50%	2.50%	2.50%	2.50%
Retiring debt	654,119.00	-	654,119.00	763,784.62	775,956.36	908,632.48	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
Energy rebate	30,000.00	-	30,000.00	30,000.00	30,000.00	30,000.00	0.00%	0.00%	0.00%	0.00%
Capital Transfers	4,522,122.78	(0.00)	4,522,122.78	4,727,738.50	4,838,259.08	5,071,742.77	3.04%	4.55%	2.34%	4.83%
Total Capital Appropriations	17,188,030.53	(0.00)	17,188,030.53	17,688,304.13	17,486,872.84	17,323,731.53	-0.63%	2.91%	-1.14%	-0.93%
Non-Appropriated										
State Charges	568,892.00	(12,714.00)	556,178.00	580,269.84	591,875.24	603,712.74	per gov budget	2.00%	2.00%	2.00%
Allowance for Abatements/Overlay	400,000.00	-	400,000.00	410,000.00	420,250.00	430,756.25	per RH	2.50%	2.50%	2.50%
Cherry Sheet Offsets	31,454.00	998.00	32,452.00	32,397.62	33,369.55	34,370.64	per gov budget	3.00%	3.00%	3.00%
Total Non-Appropriated	1,000,346.00	(11,716.00)	988,630.00	1,022,667.46	1,045,494.79	1,068,839.63	-2.78%	2.23%	2.23%	2.23%
Other										
Water & Sewer Enterprise CH110 transfer	4,816,191.85	-	4,816,191.85	4,812,734.89	4,652,814.66	4,399,743.09	per d/s (*)	per d/s (*)	per d/s (*)	per d/s (*)
Water & Sewer transfer for COLA - non CH110	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Recreation Enterprise subsidy	175,000.00	-	175,000.00	175,000.00	175,000.00	175,000.00	0.00%	0.00%	0.00%	0.00%
Recreation COLA	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
General Stabilization	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Total Other	4,991,191.85	-	4,991,191.85	4,987,734.89	4,827,814.66	4,574,743.09	6.06%	-0.07%	-3.21%	-5.24%
Total	113,599,219.38	(15,772.00)	113,583,447.38	117,011,069.93	119,533,416.82	122,162,578.95	-1.71%	3.00%	2.16%	2.20%

Appendix 4 – Reserve Fund Transfers: FY16 and FY17

FY17 (as of April 20, 2017):

Starting Appropriation			\$400,000
<u>Date of Transfer</u>	<u>Appropriation</u>	<u>Amount</u>	<u>Balance</u>
7-Nov-16	For Police - Crossing Guard	\$5,500.00	\$394,500
24-Jan-17	Unemployment 9130	\$41,800.00	\$352,700
2/6/2017	DPW - Personal Services	\$30,000.00	\$322,700
2/6/2017	Fire Dept - Personal Services	\$80,000.00	\$242,700
3/20/2016	Board of Health - Personal Services	\$5,044.00	\$237,656
3/23/2017	Town Manager - Eversource GoPower bill	\$11,800.00	\$225,856
4/6/2017	Town Manager - Skillings Engineering	\$20,000.00	\$205,856
4/10/2017	Police - Locked Cabinet cruisers	\$11,900.00	\$193,956
4/10/2017	Police - PatrolPC RhinoTab	\$28,527.00	\$165,429
Total Transferred		\$234,571.00	\$165,429.00

FY16:

Starting Appropriation		\$400,000
<u>Date of Transfer</u>	<u>Appropriation</u>	<u>Amount</u>
January 25, 2016	Building Department	\$4,060.50
March 30, 2016	Town Manager, Eversource consultants	\$25,000.00
April 14, 2016	Board of Appeal	\$500.00
6/6/2016	Snow and Ice Personal Services	\$17.01
6/6/2016	Board of Health Expenses	\$2,000.00
6/6/2016	Treasurer/Collector Personal Services	\$1,500.00
7/11/2016	Recreation Personal Services	\$20,800.00
7/11/2016	Legal Expenses	\$8,300.00
Total Transferred		\$62,177.51
Ending Balance reverted		\$337,822.49

Appendix 5 – Energy Revolving Fund

Revolving Fund: **Energy Revolving Fund**

8614

	FY16 Actual	FY17 Budget	FY17 YTD 4/12/17	FY18 Budget
Actual / Estimated Beginning Balance 7/1	27,226	60,256	60,256	27,736
Revenue 43625				
Schools/Town rental surcharge	20,000	16,220	22,865	25,000
Sub-Total Revenue	20,000	16,220	22,865	25,000
Expenses: 53118 and 56001				
Lincoln EMS	3,650			
Cadmus Solar RFP Review				
Town Hall Lighting Upgrade	20,412			
Decorative LED Street Lights	21,581			
Add'l LED light install	6,668			
Public Safety Wall improvements		7,050		
Parkhurst controls/exhaust fans		2,440		
Lynch Heat block curtains (3-4 rooms)		10,000		
Subtotal Expenses	52,311	19,490	11,929	25,000
Actual / Estimated Ending Balance 6/30	27,226	27,736	71,192	
Expenditure Cap	80,000	80,000	80,000	80,000

*Note: Receipts have declined since HS renovation began due to lack of rental space. Expect slight increase in FY17.

**Appendix 6 – Board of Health Revolving Fund
8605**

	FY17 Budget	FY17 YTD – 4/12/17	FY18 Budget
Actual / Estimated Beginning Balance 7/1	\$20,000	\$53,333	\$57,194

Revenue

Vaccine Reimbursement (Private Insurance)*	\$ 32,000		\$ 42,500
Medicare Roster Billing	\$ 18,000		\$ 18,000
Direct Payments - Vaccines and testing	\$ 1,500		\$ 1,500
		\$ 62,936	

Note: Revenue payments are made in installments. Payments may not all be received within the fiscal year.

Sub-Total Revenue	\$ 51,500	\$ 62,936	\$ 62,000
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Expenses

Permanent Staff - overtime pay for nurse	\$ 16,000		\$ 15,000
Temporary Staff	\$ 12,000		\$ 8,000
Supplies	\$ 35,000		\$ 36,000
Travel	\$ 1,000		\$ 1,000
		59,075	

Subtotal Expenses	\$ 64,000	\$ 59,075	\$ 60,000
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Actual / Estimated Ending Balance 6/30	\$7,500	\$57,194	\$59,194
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Expenditure Cap	\$ 75,000	\$ 75,000	\$ 75,000
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Comments:

Actual balance as of 4/12/17 = 57,193

Jennifer Murphy

FY 18 Projected Revenue (all funds noted below are not guaranteed and are estimates):

\$42,500 Reimbursement billing of private health insurance for flu/pneumonia vaccine. (Note: revenue payments are made in installments. Payments may not all be received within the fiscal year.)

\$18,000 Medicare roster billing for flu/pneumonia vaccine.

\$1,500 Direct payment for flu/pneumonia vaccine, TB testing, etc.

Total: \$62,000

FY 18 Projected Expenses

\$8,000 Temporary staff (clerks and nurses for clinics)

\$36,000 Supplies (purchase vaccine and clinic related items. State will no longer supply flu vaccine for adults and BOH must purchase.)

\$15,000 Permanent (Pays for 7 hr/week in pay for Public Health Nurse and any overtime incurred during flu clinic season.)

\$1,000 Travel

Total: \$60,000 (Spending cap = \$75,000)

**Appendix 7 – Grass Fields Revolving Fund
8634**

	FY17 Budget	FY17 YTD 4/12/17	FY18 Budget
Actual / Estimated Beginning Balance 7/1	\$67,301	\$57,461	\$42,257
<u>Revenue</u>			
Youth Programs	41,100		
Adult Programs	4,750		
Clinics	2,200		
Tournaments	1,000		
		17782	30,000
Sub-Total Revenue	\$ 49,050	\$ 17,782	\$ 30,000
<u>Expenses</u>			
Deep Time Field Aeration	\$ 6,000		3500
Sprinkley System Irrigation	\$ 8,000		
Drainage Repairs/Improvements	\$ 10,000		
Bathroom Supplies Cleaning			
Ginn/McDonald	\$ 400	5510	4500
Repaint of Basketball/Tennis Courts	\$ 4,000		
Signage	\$ 1,000		1000
Scoreboard Maintenance	\$ 1,000		1000
Baseball Field Grading	\$ 2,000		
Ginn Lights	\$ 5,000		1000
Slice Seeding of Fields	\$ 4,000		4000
Port-A-Potties	\$ 5,000		4000
Misc	\$ 2,000	2588	1000
Austin Grass Services		7425	
		17463	
Subtotal Expenses	\$ 48,400	\$ 32,986	\$ 20,000
Actual / Estimated Ending Balance 6/30	\$67,951	\$42,257	\$52,257
<i>Expenditure Cap</i>	\$ 50,000	\$ 50,000	\$ 50,000

actual Balance as of 4/12/17 = 42257

**Appendix 8 – Synthetic Field Revolving Fund
8635**

	FY17 Budget	FY17 YTD 4/12/2017	FY18 Budget
Actual / Estimated Beginning Balance 7/1	\$16,865	\$19,292	\$34,865
<u>Revenue</u>			
Youth Programs	\$ 48,500.00	\$ 20,062.00	\$ 24,000.00
Adult Programs	\$ -	\$ -	\$ -
Clinics		\$ -	
Tournaments	\$ -	\$ -	\$ -
Sub-Total Revenue	\$48,500	\$20,062	\$24,000
<u>Expenses</u>			
Bleacher Repair	\$ 6,000.00	\$ -	\$ 1,000.00
Fencing Repair/Replace	\$ 8,000.00	\$ -	\$ 1,000.00
Signage	\$ 10,000.00	\$ -	
Groom Maintenance	\$ 400.00	\$ -	\$ 2,500.00
Lining Turf Field	\$ 5,000.00	\$ -	\$ 2,500.00
Scoreboard/Sound System Maintenance	\$ 2,000.00	\$ -	
Custodians	\$ 1,000.00	\$ 3,809.00	\$ 8,500.00
Misc	\$ 2,000.00	\$ -	\$ 1,000.00
Turf Replacement	\$ 5,000.00	\$ -	
		\$ 680.00	
Subtotal Expenses	\$ 39,400	\$ 4,489	\$ 16,500
Actual / Estimated Ending Balance 6/30	\$ 25,964.93	\$ 34,865.00	\$ 42,365.00
Expenditure Cap	\$ 50,000	\$ 50,000	\$ 50,000
Actual Balance as of 4/12/17 = \$34,865			

Appendix 9 – Archival Revolving Fund

8608

	<u>FY17 Budget</u>	<u>FY17 YTD 4/12/17</u>	<u>FY18 Budget</u>
Actual / Estimated Beginning Balance 7/1	\$2,800	\$3,506	\$4,105
Revenue			
Material Sales and Fees	\$ 300	599	\$ 300
Sub-Total Revenue	\$ 300	\$ 599	\$ 300
Expenses			
Supplies and Purchases	\$ 350	\$ -	\$ 350
Subtotal Expenses	\$ 350	\$ -	\$ 350
Actual / Estimated Ending Balance 6/30	\$2,750	\$4,105	\$4,055
Expenditure Cap	\$ 5,000	\$ 5,000	\$ 5,000

Comments:

FY17 Budget estimated since none was provided

Actual Balance as of 4/12/17 = 4106

TOWN MANAGER		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
112101	51101 PERMANENT	563,222	527,912	573,911	585,000	585,000	585,000
112101	51161 SICK LEAVE BUYBACK - NON-UNION	2,500	1,579	3,400	3,400	3,400	3,400
	TOTAL PERMANENT	565,722	529,491	577,311	588,400	588,400	588,400
112101	51251 TEMPORARY	2,250	308	2,250	2,250	2,250	2,250
	TOTAL TEMPORARY	2,250	308	2,250	2,250	2,250	2,250
112101	51359 OVERTIME	0	3,241	3,000	3,000	3,000	3,000
	TOTAL OVERTIME	0	3,241	3,000	3,000	3,000	3,000
	PERSONAL SERVICES TOTAL	567,972	533,039	582,561	593,650	593,650	593,650
112102	52101 OFFICE SUPPLIES	5,500	9,303	7,000	7,000	7,000	7,000
112102	52103 PRINTING AND REPRODUCTION SUPPLIES	500	0	2,500	2,500	2,500	2,500
112102	52105 COMPUTER SUPPLIES	100	0	100	100	100	100
112102	52106 BOOKS AND PERIODICALS	400	58	450	450	450	450
112102	52180 FOOD & GROCERIES	2,000	1,567	2,000	2,000	2,000	2,000
	TOTAL SUPPLIES & MATERIALS	8,500	10,927	12,050	12,050	12,050	12,050
112102	53101 PRINTING STATIONERY	1,200	525	1,200	1,200	1,200	1,200
112102	53105 DPTMENTL REPORTS	1,000	0	1,000	1,000	1,000	1,000
112102	53110 TELEPHONE TOWN BLDGS	6,200	5,730	6,200	6,200	6,200	6,200
112102	53115 ADVERTISING	5,000	1,039	6,000	6,000	6,000	6,000
112102	53117 AUTO ALLOWANCE	8,000	2,250	5,000	5,000	5,000	5,000
112102	53118 PROF SERVICES	133,000	137,085	45,000	45,000	45,000	45,000
112102	53122 TRAVEL	2,000	1,085	50	50	50	50
112102	53123 OUT OF STATE TRAVEL	0	1,276	0	0	0	0
112102	53161 R&M FURNITURE/EQUIPMENT	0	0	200	200	200	200
112102	53166 TUITION	8,000	990	8,200	8,200	8,200	8,200
	TOTAL CONTRACTUAL SERVICES	164,400	149,980	72,850	72,850	72,850	72,850
112102	54101 DUES AND MEMBERSHIPS	8,000	6,955	8,500	8,500	8,500	8,500
112102	54102 RENTALS AND STORAGE	0	145	0	0	0	0
112102	54106 INSURANCE/SURETY	500	0	500	500	500	500
	TOTAL CHARGES & OBLIGATIONS	8,500	7,100	9,000	9,000	9,000	9,000
	EXPENSES TOTAL	181,400	168,007	93,900	93,900	93,900	93,900
	EQUIPMENT TOTAL	0	0	0	0	0	0
TOWN MANAGER TOTAL		749,372	701,046	676,461	687,550	687,550	687,550

HUMAN RESOURCES/ADA		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
0115201	51101 PERMANENT	82,871	81,484	98,349	117,030	117,030	117,030
	TOTAL PERMANENT	82,871	81,484	98,349	117,030	117,030	117,030
	PERSONAL SERVICES TOTAL	82,871	81,484	98,349	117,030	117,030	117,030
0115202	52101 OFFICE SUPPLIES	1,000	499	1,000	1,000	1,000	1,000
0115202	52105 COMPUTER SUPPLIES	200	1,307	200	200	200	200
0115202	52106 BOOKS AND PERIODICALS	500	0	500	500	500	500
0115202	52180 FOOD & GROCERIES	500	250	500	500	500	500
	TOTAL SUPPLIES & MATERIALS	2,200	2,056	2,200	2,200	2,200	2,200
0115202	53101 PRINTING STATIONERY	500	300	500	500	500	500
	53102 PRINT BKS DIR	1,000	0	0	1,000	1,000	1,000
0115202	53105 DPTMENTL REPORTS	0	0	0	0	0	0
0115202	53110 TELEPHONE TOWN BLDGS	0	0	1,300	300	300	300
0115202	53115 ADVERTISING	0	0	0	0	0	0
0115202	53117 AUTO ALLOWANCE	0	0	0	0	0	0
0115202	53118 PROF SERVICES	5,500	5,655	10,000	11,200	11,200	11,200
0115202	53122 TRAVEL	500	82	500	500	500	500
0115202	53166 TUITION	1,000	324	1,000	1,000	1,000	1,000
	TOTAL CONTRACTUAL SERVICES	8,500	6,361	13,300	14,500	14,500	14,500
0115202	54101 DUES AND MEMBERSHIPS	500	440	500	500	500	500
	TOTAL CHARGES & OBLIGATIONS	500	440	500	500	500	500
	EXPENSES TOTAL	11,200	8,858	16,000	17,200	17,200	17,200
	EQUIPMENT TOTAL	0	0	0	0	0	0
	HUMAN RESOURCES TOTAL	94,071	90,342	114,349	134,230	134,230	134,230

FINANCE COMMITTEE		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
113101	51251 TEMPORARY	3,500	1,917	3,500	3,500	3,500	3,500
	TOTAL TEMPORARY	3,500	1,917	3,500	3,500	3,500	3,500
	PERSONAL SERVICES TOTAL	3,500	1,917	3,500	3,500	3,500	3,500
113102	53101 PRINTING AND REPRODUCTION SUPPLIES	2,500	0	2,500	2,500	2,500	2,500
	53115 ADVERTISING	0	114	0	0	0	0
	TOTAL SUPPLIES & MATERIALS	2,500	114	2,500	2,500	2,500	2,500
113102	54101 DUES AND MEMBERSHIPS	0	273	0	0	0	0
	TOTAL CHARGES & OBLIGATIONS	0	273	0	0	0	0
	EXPENSES TOTAL	2,500	387	2,500	2,500	2,500	2,500
	EQUIPMENT TOTAL	0	0	0	0	0	0
FINANCE COMMITTEE TOTAL		6,000	2,304	6,000	6,000	6,000	6,000

COMPTROLLER		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
113301	51101 PERMANENT	351,108	337,675	335,531	339,914	339,914	339,914
113301	51161 SICK LEAVE BUYBACK - NON-UNION	4,800	3,652	6,011	2,250	2,250	2,250
	TOTAL PERMANENT	355,908	341,327	341,542	342,164	342,164	342,164
	51251 TEMPORARY	0	66	0	0	0	0
	TOTAL OVERTIME	0	66	0	0	0	0
	PERSONAL SERVICES TOTAL	355,908	341,393	341,542	342,164	342,164	342,164
113302	52101 OFFICE SUPPLIES	270	0	270	300	300	300
	TOTAL SUPPLIES & MATERIALS	270	0	270	300	300	300
113302	53101 PRINTING STATIONERY	100	0	100	100	100	100
113302	53110 TELEPHONE TOWN BLDGS	800	606	800	800	800	800
113302	53118 PROF SERVICES	0	0	5,000	5,000	5,000	5,000
113302	53122 TRAVEL	100	467	400	800	800	800
113302	53166 TUITION	1,000	1,157	1,000	2,000	2,000	2,000
	TOTAL CONTRACTUAL SERVICES	2,000	2,230	7,300	8,700	8,700	8,700
113302	54101 DUES AND MEMBERSHIPS	400	400	400	800	800	800
	TOTAL CHARGES & OBLIGATIONS	400	400	400	800	800	800
	EXPENSES TOTAL	2,670	2,630	7,970	9,800	9,800	9,800
	EQUIPMENT TOTAL	0	0	0	0	0	0
COMPTROLLER TOTAL		358,578	344,023	349,512	351,964	351,964	351,964

ASSESSOR		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
113401	51101 PERMANENT	209,660	192,157	204,238	199,426	199,426	199,426
113401	51155 SICK LEAVE BUYBACK - NON-UNION	0	0	0	0	0	0
	TOTAL PERMANENT	209,660	192,157	204,238	199,426	199,426	199,426
113401	51359 OVERTIME	500	0	500	1,000	1,000	1,000
	TOTAL OVERTIME	500	0	500	1,000	1,000	1,000
	PERSONAL SERVICES TOTAL	210,160	192,157	204,738	200,426	200,426	200,426
113402	52101 OFFICE SUPPLIES	250	1,097	250	250	250	250
113402	52106 BOOKS AND PERIODICALS	500	69	500	500	500	500
	TOTAL SUPPLIES & MATERIALS	750	1,166	750	750	750	750
113402	53101 PRINTING STATIONERY	750	226	750	750	750	750
113402	53106 REPRODUCTION SVC	50	0	50	50	50	50
113402	53110 TELEPHONE TOWN BLDGS	1,300	593	1,300	1,300	1,300	1,300
113402	53117 AUTO ALLOWANCE	3,500	5,820	3,500	3,500	3,500	3,500
113402	53118 PROF SERVICES	48,700	20,402	48,700	48,700	48,700	48,700
113402	53128 COM R&M TOOLS & EQUIPMENT	500	253	500	500	500	500
113402	53149 CO/R&M FURN & OFFICE	750	292	750	750	750	750
113402	53161 R&M FURNITURE/EQUIPMENT	750	6,991	750	750	750	750
	TOTAL CONTRACTUAL SERVICES	56,300	34,577	56,300	56,300	56,300	56,300
113402	54101 DUES AND MEMBERSHIPS	700	981	700	700	700	700
	TOTAL CHARGES & OBLIGATIONS	700	981	700	700	700	700
	EXPENSES TOTAL	57,750	36,725	57,750	57,750	57,750	57,750
	EQUIPMENT TOTAL	0	0	0	0	0	0
	ASSESSOR TOTAL	267,910	228,882	262,488	258,176	258,176	258,176

TREASURER/COLLECTOR		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
113501	51101 PERMANENT	298,321	297,249	310,408	306,642	306,642	306,642
113501	51155 SICK LEAVE BUYBACK - NAGE	6,000	2,574	6,100	2,000	2,000	2,000
113501	51161 SICK LEAVE BUYBACK - NON-UNION	750	700	750	1,500	1,500	1,500
	TOTAL PERMANENT	305,071	300,523	317,258	310,142	310,142	310,142
	51251 TEMPORARY	1,000	0	1,000	1,000	1,000	1,000
	TOTAL TEMPORARY	1,000	0	1,000	1,000	1,000	1,000
	51359 OVERTIME	0	149	0	1,000	1,000	1,000
	TOTAL OVERTIME	0	149	0	1,000	1,000	1,000
	PERSONAL SERVICES TOTAL	306,071	300,672	318,258	312,142	312,142	312,142
113502	52101 OFFICE SUPPLIES	1,200	1,619	2,000	2,000	2,000	2,000
	TOTAL SUPPLIES & MATERIALS	1,200	1,619	2,000	2,000	2,000	2,000
113502	53101 PRINTING STATIONERY	550	268	9,550	9,600	9,600	9,600
113502	53110 TELEPHONE TOWN BLDGS	700	600	700	700	700	700
113502	53115 ADVERTISING	1,500	232	1,500	1,500	1,500	1,500
113502	53118 PROF SERVICES	55,100	55,421	60,100	63,900	63,900	63,900
113502	53122 TRAVEL	1,200	308	1,200	1,200	1,200	1,200
	TOTAL CONTRACTUAL SERVICES	59,050	56,829	73,050	76,900	76,900	76,900
113502	54101 DUES AND MEMBERSHIPS	700	554	1,200	1,200	1,200	1,200
113502	54129 BANK SERVICE CHARGES	47,000	41,633	48,000	50,000	50,000	50,000
113502	53166 TUITION	400	0	400	450	450	450
	TOTAL CHARGES & OBLIGATIONS	48,100	42,187	49,600	51,650	51,650	51,650
	EXPENSES TOTAL	108,350	100,635	124,650	130,550	130,550	130,550
113503	55103 OFFICE EQUIPMENT	2,000	1,737	2,000	2,000	2,000	2,000
	EQUIPMENT TOTAL	2,000	1,737	2,000	2,000	2,000	2,000
	TREASURER/COLLECTION TOTAL	416,421	403,043	444,908	444,692	444,692	444,692

ENGINEERING		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
114121	51101 PERMANENT	411,904	408,885	432,813	435,168	435,168	435,168
114121	51155 SICKLV BUYBACK WOCA	4,200	2,722	4,200	4,200	4,200	4,200
	TOTAL PERMANENT	416,104	411,607	437,013	439,368	439,368	439,368
114121	51359 OVERTIME	1,000	474	1,000	1,000	1,000	1,000
	TOTAL OVERTIME	1,000	474	1,000	1,000	1,000	1,000
	PERSONAL SERVICES TOTAL	417,104	412,081	438,013	440,368	440,368	440,368
114122	52101 OFFICE SUPPLIES	2,000	816	2,000	2,000	2,000	2,000
114122	52103 PRINTING AND REPRODUCTION SUPPLIES	11,200	7,530	11,200	13,000	13,000	13,000
114122	52105 COMPUTER SUPPLIES	300	52	300	300	300	300
114122	52106 BOOKS AND PERIODICALS	100	63	100	100	100	100
114122	52123 HARDWARE	50	0	50	50	50	50
114122	52138 SUPPLIES, AUTOMOBILE	400	0	400	400	400	400
	TOTAL SUPPLIES & MATERIALS	14,050	8,461	14,050	15,850	15,850	15,850
114122	53101 PRINTING STATIONERY	500	247	500	500	500	500
114122	53106 REPRODUCING SVC	1,000	0	1,000	1,000	1,000	1,000
114122	53110 TELEPHONE TOWN BLDGS	3,240	3,043	3,890	3,240	3,240	3,240
114122	53115 ADVERTISING	500	220	500	500	500	500
114122	53118 PROF SERVICES	12,000	12,000	22,000	50,000	50,000	40,000
114122	53122 TRAVEL	250	100	250	250	250	250
114122	53128 COM R&M TOOLS & EQUIPMENT	500	201	500	500	500	500
114122	53161 R&M FURNITURE/EQUIPMENT	500	0	500	10,000	10,000	10,000
114122	53166 TUITION	750	50	750	750	750	750
	TOTAL CONTRACTUAL SERVICES	19,240	15,861	29,890	66,740	66,740	56,740
114122	54101 DUES AND MEMBERSHIPS	500	150	500	500	500	500
	TOTAL CHARGES & OBLIGATIONS	500	150	500	500	500	500
	EXPENSES TOTAL	33,790	24,472	44,440	83,090	83,090	73,090
	EQUIPMENT TOTAL	0	0	0	0	0	0
	ENGINEERING TOTAL	450,894	436,553	482,453	523,458	523,458	513,458

BUILDING & ZONING		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
114131	51101 PERMANENT	270,592	271,981	308,375	308,601	308,601	308,601
114131	51155 SICKLV BUYBACK WOCA	2,630	3,166	3,175	3,175	3,175	3,175
114131	51161 SICK LEAVE BUYBACK - NON UNION	1,486	1,343	3,054	2,700	2,700	2,700
	TOTAL PERMANENT	274,708	276,489	314,604	314,476	314,476	314,476
114131	51251 TEMPORARY	5,061	3,781	2,000	3,000	3,000	3,000
	TOTAL TEMPORARY	5,061	3,781	2,000	3,000	3,000	3,000
114131	51359 OVERTIME	2,000	0	4,000	4,000	4,000	4,000
	TOTAL OVERTIME	2,000	0	4,000	4,000	4,000	4,000
	PERSONAL SERVICES TOTAL	281,769	280,270	320,604	321,476	321,476	321,476
114132	52101 OFFICE SUPPLIES	2,400	2,416	1,250	1,250	1,250	1,250
114132	52106 BOOKS AND PERIODICALS	300	762	600	600	600	600
	TOTAL SUPPLIES & MATERIALS	2,700	3,178	1,850	1,850	1,850	1,850
114132	53101 PRINTING STATIONERY	900	750	1,050	1,050	1,050	1,050
114132	53106 REPRODUCING SVC	100	0	200	200	200	200
114132	53110 TELEPHONE TOWN BLDGS	1,100	634	1,100	1,100	1,100	1,100
114132	53117 AUTO ALLOWANCE	8,000	8,479	8,000	8,000	8,000	8,000
114132	53122 TRAVEL	100	23	100	100	100	100
114132	53118 PROFESSIONAL SERVICES	0	0	40,000	40,000	40,000	0
114132	53161 R&M FURNITURE/EQUIPMENT	1,800	1,512	1,815	1,815	1,815	1,815
114132	53167 TUITION	600	315	600	600	600	600
	TOTAL CONTRACTUAL SERVICES	12,600	11,713	52,865	52,865	52,865	12,865
114132	54101 DUES AND MEMBERSHIPS	500	150	570	570	570	570
	TOTAL CHARGES & OBLIGATIONS	500	150	570	570	570	570
	EXPENSES TOTAL	15,800	15,041	55,285	55,285	55,285	15,285
	EQUIPMENT TOTAL	0	0	0	0	0	0
	BUILDING & ZONING TOTAL	297,569	295,311	375,889	376,761	376,761	336,761

CONSERVATION		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
114151	51101 PERMANENT	54,255	47,087	48,341	48,341	48,341	48,341
114151	51161 SICK LEAVE BUYBACK - NON UNION	428	0	638	638	638	638
	TOTAL PERMANENT	54,683	47,087	48,979	48,979	48,979	48,979
	PERSONAL SERVICES TOTAL	54,683	47,087	48,979	48,979	48,979	48,979
114152	52101 OFFICE SUPPLIES	100	437	100	100	100	100
	TOTAL SUPPLIES & MATERIALS	100	437	100	100	100	100
114152	53106 REPRODUCING SVC	300	0	300	300	300	300
114152	53110 TELEPHONE TOWN BLDGS	224	201	240	240	240	240
114152	53115 ADVERTISING	0	112	0	0	0	0
114152	53118 PROF SERVICES	0	0	0	0	0	0
114152	53122 TRAVEL	100	0	100	100	100	100
114152	53166 TUITION	300	296	300	300	300	300
	TOTAL CONTRACTUAL SERVICES	924	609	940	940	940	940
114152	54101 DUES AND MEMBERSHIPS	750	755	770	770	770	770
	TOTAL CHARGES & OBLIGATIONS	750	755	770	770	770	770
	EXPENSES TOTAL	1,774	1,801	1,810	1,810	1,810	1,810
	EQUIPMENT TOTAL	0	0	0	0	0	0
	CONSERVATION TOTAL	56,457	48,887	50,789	50,789	50,789	50,789

PLANNING BOARD		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
114201	51101 PERMANENT	89,028	83,565	91,312	97,676	97,676	97,676
	TOTAL PERMANENT	89,028	83,565	91,312	97,676	97,676	97,676
114201	51359 OVERTIME	0	3,481	0	0	0	0
	TOTAL OVERTIME	0	3,481	0	0	0	0
	PERSONAL SERVICES TOTAL	89,028	87,046	91,312	97,676	97,676	97,676
114202	52101 OFFICE SUPPLIES	150	18	150	150	150	150
114202	52103 PRINTING AND REPRODUC SUPPLIES	1,700	0	1,200	1,700	1,700	1,700
114202	52105 COMPUTER SUPPLIES	1,200	0	750	750	750	750
114202	52106 BOOKS AND PERIODICALS	100	0	100	100	100	100
	TOTAL SUPPLIES & MATERIALS	3,150	18	2,200	2,700	2,700	2,700
	53110 TELEPHONE TOWN BLDGS	0	0	0	300	300	300
114202	53115 ADVERTISING	3,000	504	3,000	2,500	2,500	2,500
114202	53118 PROFESSIONAL SERVICES	25,000	25,000	40,000	50,000	50,000	35,000
114202	53122 TRAVEL	250	57	250	500	500	500
114202	53161 R&M FURNITURE/EQUIPMENT	150	0	150			
	TOTAL CONTRACTUAL SERVICES	28,400	25,561	43,400	53,300	53,300	38,300
114202	54101 DUES AND MEMBERSHIPS	400	461	400			
	TOTAL CHARGES & OBLIGATIONS	400	461	400	0	0	0
	EXPENSES TOTAL	31,950	26,041	46,000	56,000	56,000	41,000
	EQUIPMENT TOTAL	0	0	0	0	0	0
PLANNING BOARD TOTAL		120,978	113,087	137,312	153,676	153,676	138,676

CLERK		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
116101	51101 PERMANENT	279,016	253,589	280,495	281,970	281,970	281,970
116101	51155 SICK LEAVE BUYBACK - UNION	0	0	0	0	0	0
116101	51161 SICK LEAVE BUYBACK - NON UNION	500	700	1,375	1,000	1,000	1,000
	TOTAL PERMANENT	279,516	254,289	281,870	282,970	282,970	282,970
116101	51251 TEMPORARY	19,792	11,636	27,998	12,891	12,891	12,891
	TOTAL TEMPORARY	19,792	11,636	27,998	12,891	12,891	12,891
116101	51359 OVERTIME	7,000	7,427	8,650	6,250	6,250	6,250
116101	51365 OFF DUTY	6,000	4,484	9,000	3,000	3,000	3,000
	TOTAL OVERTIME	13,000	11,911	17,650	9,250	9,250	9,250
	PERSONAL SERVICES TOTAL	312,308	277,836	327,518	305,111	305,111	305,111
116102	52101 OFFICE SUPPLIES	5,350	5,627	5,350	5,350	5,350	5,350
116102	52106 BOOKS AND PERIODICALS	500	538	500	500	500	500
	TOTAL SUPPLIES & MATERIALS	5,850	6,164	5,850	5,850	5,850	5,850
116102	53101 PRINTING STATIONERY	21,900	15,589	25,050	27,000	27,000	27,000
116102	53106 REPRODUCING SVC	8,000	4,989	8,000	8,000	8,000	8,000
116102	53108 POSTAGE - GEN SERVI	0	0	0	0	0	0
116102	53110 TELEPHONE TOWN BLDGS	1,400	1,457	1,600	1,600	1,600	1,600
116102	53115 ADVERTISING	750	990	750	750	750	750
116102	53116 BIND & BK REPAIRS	750	1,028	750	750	750	750
116102	53118 PROF SERVICES	10,000	6,697	10,000	12,000	12,000	12,000
116102	53122 TRAVEL	500	234	500	500	500	500
116102	53161 R&M FURNITURE/EQUIPMENT	4,700	3,512	10,200	5,100	5,100	5,100
116102	53166 TUITION	850	60	850	850	850	850
	TOTAL CONTRACTUAL SERVICES	48,850	34,554	57,700	56,550	56,550	56,550
116102	54101 DUES AND MEMBERSHIPS	405	373	405	400	400	400
116102	54102 RENTALS AND STORAGE	0	0	0	0	0	0
	TOTAL CHARGES & OBLIGATIONS	405	373	405	400	400	400
	EXPENSES TOTAL	55,105	41,092	63,955	62,800	62,800	62,800
	EQUIPMENT TOTAL	0	0	0	0	0	0
	CLERK TOTAL	367,413	318,927	391,473	367,911	367,911	367,911

LEGAL		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
115102	53118 PROF SERVICES						
115102	533081 LEGAL EXPENSES / IN	225,000	303,323	225,000	225,000	225,000	225,000
115102	533082 LEGAL EXPENSES / OUT	128,300	49,457	125,000	125,000	125,000	125,000
	LEGAL EXPENSES	353,300	352,780	350,000	350,000	350,000	350,000
	EXPENSES TOTAL	353,300	352,780	350,000	350,000	350,000	350,000
	EQUIPMENT TOTAL	0	0	0	0	0	0
	LEGAL TOTAL	353,300	352,780	350,000	350,000	350,000	350,000

DATA PROCESSING		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
115301	51101 PERMANENT	95,082	94,432	108,516	109,934	109,934	109,934
	TOTAL PERMANENT	95,082	94,432	108,516	109,934	109,934	109,934
	PERSONAL SERVICES TOTAL	95,082	94,432	108,516	109,934	109,934	109,934
115302	52105 COMPUTER SUPPLIES	46,000	69,001	50,000	50,000	50,000	50,000
115302	52185 SOFTWARE	0	23,075	40,000	8,000	8,000	8,000
	TOTAL SUPPLIES & MATERIALS	46,000	92,076	90,000	58,000	58,000	58,000
115302	53101 PRINTING & STATIONERY	23,000	22,081	500	500	500	500
115302	53110 TELEPHONE TOWN BLDGS	2,000	943	2,000	2,000	2,000	2,000
115302	53115 ADVERTISING	0	0	0	0	0	0
115302	53118 PROF SERVICES	42,600	41,999	87,100	49,100	49,100	49,100
115302	53238 S/W & MAINTENANCE RENEWALS	306,879	261,883	310,925	405,434	405,434	395,434
115302	53122 TRAVEL	100	0	100	100	100	100
115302	53161 R&M FURNITURE/EQUIPMENT	500	510	500	500	500	500
115302	53166 TUITION	4,500	4,790	5,000	5,000	5,000	5,000
	TOTAL CONTRACTUAL SERVICES	379,579	332,206	406,125	462,634	462,634	452,634
	EXPENSES TOTAL	425,579	424,282	496,125	520,634	520,634	510,634
DATA PROCESSING TOTAL		520,661	518,714	604,641	630,568	630,568	620,568

GENERAL SERVICES		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
PERSONAL SERVICES TOTAL		0	0	0	0	0	0
115402	52101 OFFICE SUPPLIES	14,000	10,248	14,000	14,000	14,000	14,000
TOTAL SUPPLIES & MATERIALS		14,000	10,248	14,000	14,000	14,000	14,000
115402	53101 PRINTING STATIONERY	20,800	8,999	27,800	27,800	27,800	23,200
115402	53108 POSTAGE - GEN SERVICES	76,500	85,457	76,500	85,000	85,000	76,500
115402	53110 TELEPHONE TOWN BLDGS	1,500	5,637	1,000	5,600	5,600	5,600
115402	53161 R&M FURNITURE/EQUIPMENT	4,500	1,749	4,500	4,500	4,500	4,500
TOTAL CONTRACTUAL SERVICES		103,300	101,842	109,800	122,900	122,900	109,800
115402	54102 RENTALS AND STORAGE	13,500	11,157	13,500	13,500	13,500	13,500
TOTAL CHARGES & OBLIGATIONS		13,500	11,157	13,500	13,500	13,500	13,500
EXPENSES TOTAL		130,800	123,247	137,300	150,400	150,400	137,300
EQUIPMENT TOTAL		0	0	0	0	0	0
GENERAL SERVICES TOTAL		130,800	123,247	137,300	150,400	150,400	137,300

LIBRARY	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
51101 PERMANENT	1,294,872	1,261,724	1,337,944	1,328,834	1,328,834	1,328,834
51161 SICK LEAVE BUYBACK - NON UNION	6,665	4,620	8,603	11,036	11,036	11,036
TOTAL PERMANENT	1,301,537	1,266,344	1,346,547	1,339,870	1,339,870	1,339,870
51251 TEMPORARY	92,373	83,469	98,430	111,095	111,095	111,095
TOTAL TEMPORARY	92,373	83,469	98,430	111,095	111,095	111,095
51359 OVERTIME	42,377	33,542	42,601	46,550	46,550	46,550
TOTAL OVERTIME	42,377	33,542	42,601	46,550	46,550	46,550
PERSONAL SERVICES TOTAL	1,436,287	1,383,355	1,487,578	1,497,515	1,497,515	1,497,515
52101 OFFICE SUPPLIES	15,825	14,113	15,850	15,850	15,850	15,850
52103 PRINTING AND REPRODUC SUPPLI	875	619	850	850	850	850
52106 BOOKS AND PERIODICALS	240,000	239,999	249,000	250,000	250,000	250,000
52113 CLEANING SUPPLIES	1,200	1,285	1,200	1,200	1,200	1,200
52115 HOUSEHOLD SUPPLIES	2,500	2,776	3,200	3,200	3,200	3,200
52116 ELECTRICAL SUPPLIES	800	751	300	300	300	300
52123 HARDWARE	400	272	400	400	400	400
52125 PAINTING SUPPLIES	350	96	400	400	400	400
52143 SMALL TOOLS & IMPLANT	300	370	300	350	350	350
52153 CHEMICALS	850	903	950	1,000	1,000	1,000
52180 FOOD & GROCERIES	200	206	450	450	450	450
TOTAL SUPPLIES & MATERIALS	263,300	261,389	272,900	274,000	274,000	274,000
53101 PRINTING & STATIONERY	4,500	3,961	4,500	4,500	4,500	4,500
53107 POSTAGE	3,300	1,934	3,050	2,550	2,550	2,550
53110 TELEPHONE TOWN BLDGS	2,000	1,915	2,200	2,200	2,200	2,200
53115 ADVERTISING	400	0	400	400	400	400
53122 TRAVEL	1,450	794	1,500	1,500	1,500	1,500
53124 CLEAN & SANITARY	18,000	11,440	18,000	18,000	18,000	18,000
53125 LANDSCAPING	5,500	7,098	12,500	10,000	10,000	10,000
53128 COM R&M TOOLS&EQUIPMENT	1,650	265	1,450	1,450	1,450	1,450
53143 R&M BLDG&STRUCT	18,000	9,735	16,500	15,000	15,000	15,000
53161 R&M FURNITURE/EQUIPMENT	1,000	327	1,200	800	800	800
53166 TUITION	500	220	500	500	500	500
53172 CONTRACTUAL SERVICE	62,500	60,711	62,500	62,500	62,500	62,500
TOTAL CONTRACTUAL SERVICES	118,800	98,399	124,300	119,400	119,400	119,400

LIBRARY		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
54101	DUES AND MEMBERSHIPS	1,085	689	1,085	1,085	1,085	1,085
	TOTAL CHARGES & OBLIGATIONS	1,085	689	1,085	1,085	1,085	1,085
	EXPENSES TOTAL	383,185	360,477	398,285	394,485	394,485	394,485
533101	FURNITURE AND FIXTURES	13,500	4,864	13,500	13,500	13,500	13,500
	EQUIPMENT TOTAL	13,500	4,864	13,500	13,500	13,500	13,500
	LIBRARY TOTAL	1,832,972	1,748,697	1,899,363	1,905,500	1,905,500	1,905,500

LIBRARY ADMINISTRATION		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
161111	51101 PERMANENT	265,741	248,928	272,347	254,880	254,880	254,880
161111	51155 SICK LEAVE BUYBACK - NAGE	0	0	0	0	0	0
161111	51161 SICK LEAVE BUYBACK - NON UNION	2,250	1,423	2,625	1,875	1,875	1,875
	TOTAL PERMANENT	267,991	250,351	274,972	256,755	256,755	256,755
	PERSONAL SERVICES TOTAL	267,991	250,351	274,972	256,755	256,755	256,755
161112	52101 OFFICE SUPPLIES	1,825	1,473	1,850	1,850	1,850	1,850
161112	52103 PRINTING AND REPRODUC SUPPLI	875	619	850	850	850	850
	TOTAL SUPPLIES & MATERIALS	2,700	2,092	2,700	2,700	2,700	2,700
161112	53107 POSTAGE	2,500	1,500	2,500	2,000	2,000	2,000
161112	53110 TELEPHONE TOWN BLDGS	2,000	1,915	2,200	2,200	2,200	2,200
161112	53115 ADVERTISING	400	0	400	400	400	400
161112	53122 TRAVEL	600	147	600	600	600	600
	TOTAL CONTRACTUAL SERVICES	5,500	3,562	5,700	5,200	5,200	5,200
161112	54101 DUES AND MEMBERSHIPS	500	205	500	500	500	500
	TOTAL CHARGES & OBLIGATIONS	500	205	500	500	500	500
	EXPENSES TOTAL	8,700	5,859	8,900	8,400	8,400	8,400
	EQUIPMENT TOTAL	0	0	0	0	0	0
	LIBRARY ADMINISTRATION TOTAL	276,691	256,210	283,872	265,155	265,155	265,155

LIBRARY SERVICES		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
161121	51101 PERMANENT	951,605	940,722	991,725	999,284	999,284	999,284
161121	51161 SICK LEAVE BUYBACK - NON UNION	4,415	3,196	5,978	9,161	9,161	9,161
	TOTAL PERMANENT	956,020	943,919	997,703	1,008,445	1,008,445	1,008,445
161121	51251 TEMPORARY	92,373	83,469	98,430	111,095	111,095	111,095
	TOTAL TEMPORARY	92,373	83,469	98,430	111,095	111,095	111,095
161121	51359 OVERTIME	29,221	23,395	28,050	32,000	32,000	32,000
	TOTAL OVERTIME	29,221	23,395	28,050	32,000	32,000	32,000
	PERSONAL SERVICES TOTAL	1,077,614	1,050,783	1,124,183	1,151,540	1,151,540	1,151,540
161122	52101 OFFICE SUPPLIES	14,000	12,640	14,000	14,000	14,000	14,000
161122	52106 BOOKS AND PERIODICALS	240,000	239,999	249,000	250,000	250,000	250,000
161122	52180 FOOD & GROCERIES	200	206	450	450	450	450
	TOTAL SUPPLIES & MATERIALS	254,200	252,845	263,450	264,450	264,450	264,450
161122	53101 PRINTING & STATIONERY	4,500	3,961	4,500	4,500	4,500	4,500
161122	53107 POSTAGE	800	434	550	550	550	550
161122	53122 TRAVEL	850	647	900	900	900	900
161122	53128 COM R&M TOOLS & EQUIPMENT	1,300	0	1,100	1,100	1,100	1,100
161122	53166 TUITION	500	220	500	500	500	500
161122	53172 CONTRACTUAL SERVICE	62,500	60,711	62,500	62,500	62,500	62,500
	TOTAL CONTRACTUAL SERVICES	70,450	65,972	70,050	70,050	70,050	70,050
161122	54101 DUES AND MEMBERSHIPS	585	484	585	585	585	585
	TOTAL CHARGES & OBLIGATIONS	585	484	585	585	585	585
	EXPENSES TOTAL	325,235	319,301	334,085	335,085	335,085	335,085
161123	55101 FURNITURE AND FIXTURES	13,500	4,864	13,500	13,500	13,500	13,500
	EQUIPMENT TOTAL	13,500	4,864	13,500	13,500	13,500	13,500
	LIBRARY SERVICES TOTAL	1,416,349	1,374,948	1,471,768	1,500,125	1,500,125	1,500,125

LIBRARY MAINTENANCE		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
161131	51101 PERMANENT	77,526	72,074	73,872	74,670	74,670	74,670
	TOTAL PERMANENT	77,526	72,074	73,872	74,670	74,670	74,670
161131	51359 OVERTIME	13,156	10,147	14,551	14,550	14,550	14,550
	TOTAL OVERTIME	13,156	10,147	14,551	14,550	14,550	14,550
	PERSONAL SERVICES TOTAL	90,682	82,221	88,423	89,220	89,220	89,220
161132	52113 CLEANING SUPPLIES	1,200	1,285	1,200	1,200	1,200	1,200
161132	52115 HOUSEHOLD SUPPLIES	2,500	2,776	3,200	3,200	3,200	3,200
161132	52116 ELECTRICAL SUPPLIES	800	751	300	300	300	300
161132	52123 HARDWARE	400	272	400	400	400	400
161132	52125 PAINTING SUPPLIES	350	96	400	400	400	400
161132	52143 SMALL TOOLS & IMPLMT	300	370	300	350	350	350
161132	52153 CHEMICALS	850	903	950	1,000	1,000	1,000
	TOTAL SUPPLIES & MATERIALS	6,400	6,452	6,750	6,850	6,850	6,850
161132	53124 CLEAN & SANITARY	18,000	11,440	18,000	18,000	18,000	18,000
161132	53125 LANDSCAPING	5,500	7,098	12,500	10,000	10,000	10,000
161132	53128 COM R&M TOOLS & EQUIPMENT	350	265	350	350	350	350
161132	53143 R&M BLDG & STRUCT	18,000	9,735	16,500	15,000	15,000	15,000
161132	53161 R&M FURNITURE/EQUIPMENT	1,000	327	1,200	800	800	800
	TOTAL CONTRACTUAL SERVICES	42,850	28,865	48,550	44,150	44,150	44,150
	EXPENSES TOTAL	49,250	35,318	55,300	51,000	51,000	51,000
	EQUIPMENT TOTAL	0	0	0	0	0	0
	LIBRARY MAINTENANCE TOTAL	139,932	117,538	143,723	140,220	140,220	140,220

ARCHIVES		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
PERSONAL SERVICES TOTAL		0	0	0	0	0	0
169402	52101 OFFICE SUPPLIES	400	456	400	400	400	400
TOTAL SUPPLIES & MATERIALS		400	456	400	400	400	400
169402	53101 PRINTING & STATIONERY	0		0	17,200	17,200	0
169402	53106 REPRODUCING SVC	0		0	0	0	0
169402	53101 PRINTING & STATIONERY	0	0	0	0	0	
169402	52106 BOOKS AND PERIODICALS	0	0	0	0	0	
169402	53110 TELEPHONE TOWN BLDGS	250	197	250	250	250	250
169402	53118 PROF SERVICES	10,575	10,575	12,664	0	0	17,200
TOTAL CONTRACTUAL SERVICES		10,825	10,772	12,914	17,450	17,450	17,450
169402	54101 DUES AND MEMBERSHIPS	440	352	440	450	450	450
TOTAL CHARGES & OBLIGATIONS		440	352	440	450	450	450
EXPENSES TOTAL		11,665	11,580	13,754	18,300	18,300	18,300
EQUIPMENT TOTAL		0	0	0	0	0	0
ARCHIVES TOTAL		11,665	11,580	13,754	18,300	18,300	18,300

HISTORICAL COMMISSION		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
169411	51251 TEMPORARY	1,500	112.81	1,500	1,500	1,500	1,500
	PERSONAL SERVICES TOTAL	1,500	113	1,500	1,500	1,500	1,500
	53118 PROF SERVICES	5,000	5,000	10,000	20,000	15,000	15,000
	EXPENSES TOTAL	5,000	5,000	10,000	20,000	15,000	15,000
HISTORICAL COMMISSION TOTAL		6,500	5,113	11,500	21,500	16,500	16,500

HEALTH		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
151101	51101 PERMANENT	245,532	235,285	251,297	250,802	250,802	250,802
	51161 SICK LEAVE BUYBACK	0	0	575	575	575	575
	TOTAL PERMANENT	245,532	235,285	251,297	251,377	251,377	251,377
	51251 TEMPORARY	1,075	1,527	1,000	1,000	1,000	1,000
	TOTAL TEMPORARY	1,075	1,527	1,000	1,000	1,000	1,000
151101	51359 OVERTIME	1,000	6,191	2,000	1,000	1,000	1,000
	TOTAL OVERTIME	1,000	6,191	2,000	1,000	1,000	1,000
	PERSONAL SERVICES TOTAL	247,607	243,003	254,297	253,377	253,377	253,377
151102	52101 OFFICE SUPPLIES	1,200	1,395	700	700	700	700
151102	52103 PRINTING AND REPRODUC SUPPLI	872	872	700	700	700	700
151102	52106 BOOKS AND PERIODICALS	0	0	100	100	100	100
151102	52179 MEDICAL & DENTAL	1,000	1,002	3,000	3,000	3,000	3,000
	TOTAL SUPPLIES & MATERIALS	3,072	3,269	4,500	4,500	4,500	4,500
151102	53101 PRINTING STATIONERY	128	117	300	300	300	300
151102	53110 TELEPHONE TOWN BLDGS	500	411	752	752	752	752
151102	53115 ADVERTISING	100	100	100	100	100	100
151102	53118 PROF SERVICES	51,170	50,191	58,350	73,168	73,168	73,168
151102	53122 TRAVEL	700	477	700	700	700	700
151102	53161 R&M FURNITURE/EQUIPMENT	0	0	0	0	0	0
151102	53166 TUITION	195	195	250	250	250	250
	54102 RENTALS AND STORAGE	0	0	1,598	1,598	1,598	1,598
	TOTAL CONTRACTUAL SERVICES	52,793	51,491	62,050	76,868	76,868	76,868
151102	54101 DUES AND MEMBERSHIPS	305	295	250	250	250	250
	TOTAL CHARGES & OBLIGATIONS	305	295	250	250	250	250
	EXPENSES TOTAL	56,170	55,054	66,800	81,618	81,618	81,618
	EQUIPMENT TOTAL	0	0	0	0	0	0
	HEALTH TOTAL	303,777	298,057	321,097	334,995	334,995	334,995

COUNCIL ON AGING		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
154101	51101 PERMANENT	243,693	223,191	243,964	262,614	262,614	262,614
154101	51155 SICKLV BUYBACK NAGA	3,000	2,191	2,987	2,971	2,971	2,971
154101	51161 SICKLV BUYBACK	1,500	483	750	0	0	0
154101	51251 TEMPORARY	0	11,023	0	0	0	0
	TOTAL PERMANENT	248,193	236,887	247,701	265,585	265,585	265,585
	PERSONAL SERVICES TOTAL	248,193	236,887	247,701	265,585	265,585	265,585
154102	52101 OFFICE SUPPLIES	826	826	842	842	842	842
154102	52105 COMPUTER SUPPLIES	493	493	503	503	503	503
	TOTAL SUPPLIES & MATERIALS	1,319	1,319	1,345	1,345	1,345	1,345
154102	53101 PRINTING STATIONERY	1,318	1,318	1,343	1,343	1,343	1,343
154102	53110 TELEPHONE TOWN BLDGS	1,758	2,058	1,791	4,291	4,291	4,291
154102	53122 TRAVEL	587	587	598	598	598	598
154102	53161 R&M FURNITURE/EQUIPMENT	281	281	286	286	286	286
154102	53166 TUITION	1,075	775	1,095	1,095	1,095	1,095
	TOTAL CONTRACTUAL SERVICES	5,019	5,019	5,113	7,613	7,613	7,613
154102	54102 RENTALS AND STORAGE	12	12	12	12,000	12	12
	TOTAL CHARGES & OBLIGATIONS	12	12	12	12,000	12	12
	EXPENSES TOTAL	6,350	6,350	6,470	20,958	8,970	8,970
	EQUIPMENT TOTAL	0	0	0	0	0	0
COUNCIL ON AGING TOTAL		254,543	243,237	254,171	286,543	274,555	274,555

VETERANS SERVICES		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
154201	51101 PERMANENT	8,956	8,952	9,055	9,055	9,055	9,055
	PERSONAL SERVICES TOTAL	8,956	8,952	9,055	9,055	9,055	9,055
154202	52112 FLAGS	2,550	2,189	2,550	2,550	2,550	2,550
154202	52136 AGRICULTURE AND HORTICULTURE	1,900	1,469	1,930	1,930	1,930	1,930
154202	52180 FOOD & GROCERIES	30	0	0			
	TOTAL SUPPLIES & MATERIALS	4,480	3,658	4,480	4,480	4,480	4,480
154202	53118 PROF SERVICES	17,950	10,400	18,000	18,000	18,000	8,362
154202	53122 TRAVEL	300	0	300	300	300	300
	TOTAL CONTRACTUAL SERVICES	18,250	10,400	18,300	18,300	18,300	8,662
154202	54101 DUES AND MEMBERSHIPS	75	35	75	75	75	75
154202	54112 DIRECT CASH GRANTS	16,638	12,742	9,638	29,638	29,638	29,638
154202	54115 MEDICAL, SURGICAL	250	184	0	0	0	0
154202	54122 FOOD & CLOTHING ASSIST	300	0	300	300	300	300
154202	54126 CURRENT CHARGES	2,300	2,537	2,550	2,550	2,550	2,550
	TOTAL CHARGES & OBLIGATIONS	19,563	15,498	12,563	32,563	32,563	32,563
	EXPENSES TOTAL	42,293	29,556	35,343	55,343	55,343	45,705
	EQUIPMENT TOTAL	0	0	0	0	0	0
	VETERANS TOTAL	51,249	38,508	44,398	64,398	64,398	54,760

POLICE		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
51101	PERMANENT	3,314,430	3,205,178	3,303,308	3,390,843	3,390,843	3,390,843
51145	HOLIDAY	118,331	115,119	118,849	121,527	121,527	121,527
51155	SICKLV BUYBACK WOCA	2,995	2,987	2,995	3,175	3,175	3,175
51157	SICKLV BUYBACK - SUPER OFFIC	56,367	57,467	51,129	51,528	51,528	51,528
51158	SICKLV BUYBACK - POLICE OFFI	64,945	38,685	58,053	58,338	58,338	58,338
51161	SICK LEAVE BUYBACK - NON UNION	18,750	21,336	6,000	5,625	5,625	5,625
	TOTAL PERMANENT	3,575,818	3,440,772	3,540,334	3,631,036	3,631,036	3,631,036
51251	TEMPORARY	184,151	209,410	221,486	230,661	230,661	230,661
	TOTAL TEMPORARY	184,151	209,410	221,486	230,661	230,661	230,661
51359	OVERTIME	338,784	406,439	356,643	358,628	358,628	358,628
53163	SICK LEAVE COVERAGE	15,853	3,941	14,250	14,370	14,370	14,370
53164	COURT TIME	14,200	20,561	15,400	15,400	15,400	15,400
	TOTAL OVERTIME	368,837	430,941	386,293	388,398	388,398	388,398
	PERSONAL SERVICES TOTAL	4,128,806	4,081,122	4,148,113	4,250,095	4,250,095	4,250,095
52101	OFFICE SUPPLIES	4,500	5,093	4,500	5,000	5,000	5,000
52103	PRINTING AND REPRODUC SUPPLIES	1,000	1,163	1,000	1,000	1,000	1,000
52106	BOOKS AND PERIODICALS	250	406	250	250	250	250
52113	CLEANING SUPPLIES	4,500	4,188	4,500	4,500	4,500	4,500
52115	HOUSEHOLD SUPPLIES	1,600	1,691	1,600	1,600	1,600	1,600
52123	HARDWARE	800	484	800	800	800	800
52125	PAINTING SUPPLIES	200	0	200	200	200	200
52138	SUPPLIES , AUTOMOTIVE	6,700	6,685	6,700	6,700	6,700	6,700
52142	TIRES, TUBES & CHAINS	7,600	6,889	7,600	7,600	7,600	7,600
52143	SMALL TOOLS & IMPLMT	100	0	100	100	100	100
52180	FOOD & GROCERIES	1,600	1,628	1,600	1,600	1,600	1,600
52181	PUBLIC SAFETY SUPPLY	15,500	15,808	15,500	19,000	19,000	19,000
52184	CLOTHING & UNIFORM	27,100	31,777	27,100	32,400	32,400	32,400
52186	SUPPLIES & MATERIALS	2,950	1,791	2,950	2,950	2,950	2,950
52217	AUXILIARY UNIFORMS/EQUIPMENT	3,500	2,586	3,500	4,000	4,000	4,000
	TOTAL SUPPLIES & MATERIALS	77,900	80,189	77,900	87,700	87,700	87,700

POLICE	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
53101 PRINTING & STATIONERY	2,900	2,514	2,900	3,300	3,300	3,300
53107 POSTAGE	900	542	900	900	900	900
53110 TELEPHONE TOWN BLDGS	26,450	28,580	26,450	30,500	30,500	30,500
53115 ADVERTISING	150	0	150	300	300	300
53118 PROF SERVICES	21,000	20,286	16,000	22,000	22,000	22,000
53122 TRAVEL	2,200	1,243	2,200	2,800	2,800	2,800
53127 R&M AUTOMOTIVE	9,600	13,073	9,600	10,600	10,600	10,600
53128 COM R&M TOOLS & EQUIPMENT	33,000	37,469	33,000	53,000	53,000	53,000
53138 R&M BLDG & STRUCT	50	0	50	50	50	50
53143 AMBROSE/R&M BLDG & STRUC	3,500	1,891	3,500	3,500	3,500	3,500
53167 TUITION	15,000	5,858	15,000	15,150	15,150	15,150
TOTAL CONTRACTUAL SERVICES	114,750	111,456	109,750	142,100	142,100	142,100
54101 DUES AND MEMBERSHIPS	1,730	1,339	1,730	1,730	1,730	1,730
54115 MEDICAL, SURGICAL	1,000	1,492	1,000	1,000	1,000	1,000
54117 PAYMENTS TO MUNICIPALITIES	8,000	8,375	8,000	8,000	8,000	8,000
TOTAL CHARGES & OBLIGATIONS	10,730	11,206	10,730	10,730	10,730	10,730
EXPENSES TOTAL	203,380	202,850	198,380	240,530	240,530	240,530
55109 PUBLIC SAFETY	68,800	68,800	68,800	75,000	75,000	75,000
EQUIPMENT TOTAL	68,800	68,800	68,800	75,000	75,000	75,000
POLICE TOTALS	4,400,986	4,352,773	4,415,293	4,565,625	4,565,625	4,565,625

POLICE ADMINISTRATION		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
121111	51101 PERMANENT	255,365	257,254	239,921	263,710	263,710	263,710
121111	51145 HOLIDAY	6,070	6,067	5,317	5,984	5,984	5,984
121111	51155 SICKLV BUYBACK WOCA	2,995	2,987	2,995	3,175	3,175	3,175
121111	51157 SICKLV BUYBACK - SUPER OFFIC	0	0	0			
121111	51158 SICKLV BUYBACK - POLICE OFFI	0	0	0			
121111	51161 SICK LEAVE BUYBACK - NON UNION	15,750	18,886	1,125	1,125	1,125	1,125
	TOTAL PERMANENT	280,180	285,193	249,358	273,994	273,994	273,994
121111	51359 OVERTIME	15,000	18,111	15,000	15,000	15,000	15,000
121111	51360 OT-SECTY	0	0	0	0	0	0
121111	53163 SICK LEAVE COVERAGE	0	0	0	0	0	0
	TOTAL OVERTIME	15,000	18,111	15,000	15,000	15,000	15,000
	PERSONAL SERVICES TOTAL	295,180	303,305	264,358	288,994	288,994	288,994
121112	52101 OFFICE SUPPLIES	4,500	5,093	4,500	5,000	5,000	5,000
121112	52106 BOOKS AND PERIODICALS	250	406	250	250	250	250
121112	52142 TIRES, TUBES & CHAINS	400	532	400	400	400	400
121112	52180 FOOD & GROCERIES	500	961	500	500	500	500
121112	52181 PUBLIC SAFETY SUPPLY	1,000	1,095	1,000	1,000	1,000	1,000
121112	52184 CLOTHING & UNIFORM	750	1,414	750	750	750	750
121112	52217 AUXILIARY UNIFORMS/EQUIPMENT	3,500	2,586	3,500	4,000	4,000	4,000
	TOTAL SUPPLIES & MATERIALS	10,900	12,087	10,900	11,900	11,900	11,900
121112	53101 PRINTING & STATIONERY	700	0	700	800	800	800
121112	53107 POSTAGE	600	542	600	600	600	600
121112	53115 ADVERTISING	150	0	150	300	300	300
121112	53118 PROF SERVICES	21,000	20,286	16,000	22,000	22,000	22,000
121112	53122 TRAVEL	400	180	400	1,000	1,000	1,000
121112	53167 TUITION	250	190	250			
	TOTAL CONTRACTUAL SERVICES	23,100	21,198	18,100	24,700	24,700	24,700
121112	54101 DUES AND MEMBERSHIPS	1,480	1,339	1,480	1,480	1,480	1,480
121112	54102 RENTALS AND STORAGE	0	0	0	0	0	0
	TOTAL CHARGES & OBLIGATIONS	1,480	1,339	1,480	1,480	1,480	1,480
	EXPENSES TOTAL	35,480	34,624	30,480	38,080	38,080	38,080
	EQUIPMENT TOTAL	0	0	0	0	0	0
	POLICE ADMINISTRATION TOTAL	330,660	337,929	294,838	327,074	327,074	327,074

POLICE PATROL		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
121121	51101 PERMANENT	2,328,197	2,283,007	2,349,679	2,379,169	2,379,169	2,379,169
121121	51145 HOLIDAY	96,890	94,853	97,076	98,618	98,618	98,618
121121	51157 SICKLV BUYBACK - SUPER OFFIC	50,501	51,560	45,206	45,695	45,695	45,695
121121	51158 SICKLV BUYBACK - POLICE OFFI	54,051	32,340	49,579	49,945	49,945	49,945
	TOTAL PERMANENT	2,529,639	2,461,760	2,541,540	2,573,427	2,573,427	2,573,427
121121	51359 OVERTIME	235,514	283,671	247,500	247,500	247,500	247,500
121121	53163 SICK LEAVE COVERAGE	8,250	1,002	8,250	8,250	8,250	8,250
121121	51364 COURT TIME	13,000	18,611	14,000	14,000	14,000	14,000
	51365 OFF DUTY	0	0	0			
	TOTAL OVERTIME	256,764	303,284	269,750	269,750	269,750	269,750
	PERSONAL SERVICES TOTAL	2,786,403	2,765,043	2,811,290	2,843,177	2,843,177	2,843,177
121122	52101 OFFICE SUPPLIES	0	0	0	0	0	0
121122	52142 TIRES, TUBES & CHAINS	6,500	6,357	6,500	6,500	6,500	6,500
121122	52180 FOOD & GROCERIES	1,100	667	1,100	1,100	1,100	1,100
121122	52181 PUBLIC SAFETY SUPPLY	14,000	14,437	14,000	17,500	17,500	17,500
121122	52184 CLOTHING & UNIFORM	23,000	27,930	23,000	28,000	28,000	28,000
121122	52186 SUPPLIES & MATERIALS	200	0	200	200	200	200
	TOTAL SUPPLIES & MATERIALS	44,800	49,391	44,800	53,300	53,300	53,300
121122	53101 PRINTING & STATIONERY	2,200	2,514	2,200	2,500	2,500	2,500
121122	53122 TRAVEL	800	63	800	800	800	800
121122	53128 COM R&M TOOLS&EQUIPMENT	15,000	15,341	15,000	18,500	18,500	18,500
121122	53167 TUITION	14,000	5,668	14,000	14,400	14,400	14,400
	TOTAL CONTRACTUAL SERVICES	32,000	23,587	32,000	36,200	36,200	36,200
121122	54115 MEDICAL, SURGICAL	1,000	1,492	1,000	1,000	1,000	1,000
	TOTAL CHARGES & OBLIGATIONS	1,000	1,492	1,000	1,000	1,000	1,000
	EXPENSES TOTAL	77,800	74,469	77,800	90,500	90,500	90,500
121123	55109 PUBLIC SAFETY	68,800	68,800	68,800	75,000	75,000	75,000
	EQUIPMENT TOTAL	68,800	68,800	68,800	75,000	75,000	75,000
	POLICE PATROL TOTAL	2,933,003	2,908,313	2,957,890	3,008,677	3,008,677	3,008,677

POLICE INVESTIGATION		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
121131	51101 PERMANENT	320,317	267,465	322,361	309,779	309,779	309,779
121131	51145 HOLIDAY	13,371	11,373	13,456	12,925	12,925	12,925
121131	51157 SICKLV BUYBACK - SUPER OFFIC	5,866	5,907	5,923	5,833	5,833	5,833
121131	51158 SICKLV BUYBACK - POLICE OFFI	8,434	4,299	8,474	8,393	8,393	8,393
	TOTAL PERMANENT	347,988	289,044	350,214	336,930	336,930	336,930
121131	51359 OVERTIME	18,000	19,413	18,000	18,000	18,000	18,000
121131	51364 COURT TIME	1,200	1,950	1,400	1,400	1,400	1,400
	TOTAL OVERTIME	19,200	21,363	19,400	19,400	19,400	19,400
	PERSONAL SERVICES TOTAL	367,188	310,407	369,614	356,330	356,330	356,330
121132	52103 PRINTING AND REPRODUC SUPPLI	1,000	1,163	1,000	1,000	1,000	1,000
121132	52142 TIRES, TUBES & CHAINS	600	0	600	600	600	600
121132	52181 PUBLIC SAFETY SUPPLY	500	276	500	500	500	500
121132	52184 CLOTHING & UNIFORM	1,500	321	1,500	1,500	1,500	1,500
121132	52186 SUPPLIES & MATERIALS	2,500	1,791	2,500	2,500	2,500	2,500
	TOTAL SUPPLIES & MATERIALS	6,100	3,551	6,100	6,100	6,100	6,100
121132	53122 TRAVEL	1,000	1,000	1,000	1,000	1,000	1,000
121132	53166 TUITION	0	0	0	0	0	0
121132	53167 TUITION	750	0	750	750	750	750
	TOTAL CONTRACTUAL SERVICES	1,750	1,000	1,750	1,750	1,750	1,750
121132	54101 DUES AND MEMBERSHIPS	250	0	250	250	250	250
	TOTAL CHARGES & OBLIGATIONS	250	0	250	250	250	250
	EXPENSES TOTAL	8,100	4,551	8,100	8,100	8,100	8,100
	EQUIPMENT TOTAL	0	0	0	0	0	0
	POLICE INVESTIGATION TOTAL	375,288	314,958	377,714	364,430	364,430	364,430

POLICE COMMUNICATION		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
121141	51101 PERMANENT	243,686	259,088	251,763	298,678	298,678	298,678
121141	51145 HOLIDAY	2,000	2,826	3,000	4,000	4,000	4,000
121141	51161 SICKLV BUYBACK - NON UNION	2,250	1,700	3,750	3,375	3,375	3,375
	TOTAL PERMANENT	247,936	263,615	258,513	306,053	306,053	306,053
121141	51251 TEMPORARY	59,508	38,806	62,344	63,572	63,572	63,572
	TOTAL TEMPORARY	59,508	38,806	62,344	63,572	63,572	63,572
121141	51359 OVERTIME	56,830	67,329	59,953	61,908	61,908	61,908
121141	51363 SICK LEAVE COVERAGE	7,603	2,939	6,000	6,120	6,120	6,120
	TOTAL OVERTIME	64,433	70,268	65,953	68,028	68,028	68,028
	PERSONAL SERVICES TOTAL	371,877	372,689	386,810	437,653	437,653	437,653
121142	52184 CLOTHING & UNIFORM	500	791	500	800	800	800
	TOTAL SUPPLIES & MATERIALS	500	791	500	800	800	800
121142	53110 TELEPHONE TOWN BLDGS	26,000	27,988	26,000	29,800	29,800	29,800
121142	53128 COM R&M TOOLS & EQUIPMENT	18,000	22,128	18,000	34,500	34,500	34,500
	TOTAL CONTRACTUAL SERVICES	44,000	50,116	44,000	64,300	64,300	64,300
121142	54117 PAYMETS TO MUNICIPALITIES	8,000	8,375	8,000	8,000	8,000	8,000
	TOTAL CHARGES & OBLIGATIONS	8,000	8,375	8,000	8,000	8,000	8,000
	EXPENSES TOTAL	52,500	59,281	52,500	73,100	73,100	73,100
	EQUIPMENT TOTAL	0	0	0	0	0	0
	POLICE COMMUNICATION TOTAL	424,377	431,970	439,310	510,753	510,753	510,753

POLICE MAINTENANCE		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
121151	51101 PERMANENT	22,994	23,086	23,550	23,550	23,550	23,550
121151	51158 SICKLV BUYBACK - POLICE OFFI	2,460	2,046	0	0	0	0
	TOTAL PERMANENT	25,454	25,132	23,550	23,550	23,550	23,550
121151	51359 OVERTIME			2,510	2,510	2,510	2,510
	TOTAL OVERTIME	0	0	2,510	2,510	2,510	2,510
	PERSONAL SERVICES TOTAL	25,454	25,132	26,060	26,060	26,060	26,060
121152	52113 CLEANING SUPPLIES	4,500	4,188	4,500	4,500	4,500	4,500
121152	52115 HOUSEHOLD SUPPLIES	1,500	1,644	1,500	1,500	1,500	1,500
121152	52123 HARDWARE	700	484	700	700	700	700
121152	52125 PAINTING SUPPLIES	200	0	200	200	200	200
121152	52138 SUPPLIES, AUTOMOBILE	6,500	6,685	6,500	6,500	6,500	6,500
121152	52143 SMALL TOOLS & IMPLMT	100	0	100	100	100	100
	TOTAL SUPPLIES & MATERIALS	13,500	13,001	13,500	13,500	13,500	13,500
121152	53127 R&M AUTOMOTIVE	9,500	11,973	9,500	9,500	9,500	9,500
121152	53143 AMBROSE/R&M BLDG & STRUC	3,500	1,891	3,500	3,500	3,500	3,500
	TOTAL CONTRACTUAL SERVICES	13,000	13,864	13,000	13,000	13,000	13,000
	EXPENSES TOTAL	26,500	26,865	26,500	26,500	26,500	26,500
	EQUIPMENT TOTAL	0	0	0	0	0	0
	POLICE MAINTENANCE TOTAL	51,954	51,996	52,560	52,560	52,560	52,560

SCHOOL TRAFFIC		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
121161	51101 PERMANENT	109,293	80,542	80,599	80,460	80,460	80,460
	TOTAL PERMANENT	109,293	80,542	80,599	80,460	80,460	80,460
121161	51251 TEMPORARY	124,643	170,604	159,142	167,089	167,089	167,089
	TOTAL TEMPORARY	124,643	170,604	159,142	167,089	167,089	167,089
121161	51359 OVERTIME	1,500	4,948	1,500	1,530	1,530	1,530
	TOTAL OVERTIME	1,500	4,948	1,500	1,530	1,530	1,530
	PERSONAL SERVICES TOTAL	235,436	256,094	241,241	249,079	249,079	249,079
121162	52184 CLOTHING & UNIFORMS	1,000	972	1,000	1,000	1,000	1,000
	TOTAL SUPPLIES & MATERIALS	1,000	972	1,000	1,000	1,000	1,000
	EXPENSES TOTAL	1,000	972	1,000	1,000	1,000	1,000
	EQUIPMENT TOTAL	0	0	0	0	0	0
	SCHOOL TRAFFIC TOTAL	236,436	257,066	242,241	250,079	250,079	250,079

DOG CONTROL		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
121171	51101 PERMANENT	34,578	34,737	35,435	35,497	35,497	35,497
121171	51161 SICK LEAVE BUYBACK NON UNION	750	750	1,125	1,125	1,125	1,125
	TOTAL PERMANENT	35,328	35,487	36,560	36,622	36,622	36,622
121171	51359 OVERTIME	11,940	12,966	12,180	12,180	12,180	12,180
	TOTAL OVERTIME	11,940	12,966	12,180	12,180	12,180	12,180
	PERSONAL SERVICES TOTAL	47,268	48,453	48,740	48,802	48,802	48,802
121172	52115 HOUSEHOLD SUPPLIES	100	47	100	100	100	100
121172	52123 HARDWARE	100	0	100	100	100	100
121172	52138 SUPPLIES, AUTOMOBILE	200	0	200	200	200	200
121172	52142 TIRES, TUBES & CHAINS	100	0	100	100	100	100
121172	52143 SMALL TOOLS & IMPLMT	0	0	0	0	0	0
121172	52184 CLOTHING & UNIFORMS	350	350	350	350	350	350
121172	52186 SUPPLIES & MATERIALS	250	0	250	250	250	250
	TOTAL SUPPLIES & MATERIALS	1,100	397	1,100	1,100	1,100	1,100
121172	53107 POSTAGE	300	0	300	300	300	300
121172	53110 TELEPHONE TOWN BLDGS	450	592	450	700	700	700
121172	53127 R&M AUTOMOTIVE	100	1,100	100	1,100	1,100	1,100
121172	53138 R&M BLDG & STRUCT	50	0	50	50	50	50
	TOTAL CONTRACTUAL SERVICES	900	1,692	900	2,150	2,150	2,150
	TOTAL CHARGES & OBLIGATIONS	0	0	0	0	0	0
	EXPENSES TOTAL	2,000	2,089	2,000	3,250	3,250	3,250
	EQUIPMENT TOTAL	0	0	0	0	0	0
	DOG CONTROL TOTAL	49,268	50,542	50,740	52,052	52,052	52,052

FIRE	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
51101 PERMANENT	3,528,016	3,455,440	3,495,882	3,502,941	3,502,941	3,648,456
51145 HOLIDAY	187,855	162,862	183,648	176,895	176,895	176,895
51155 SICKLV BUYBACK WOCA	3,106	0	3,166	3,166	3,166	3,166
51157 SICKLV BUYBACK - SUPER OFFIC	134,140	102,679	160,470	149,081	149,081	149,081
51159 SICKLV BUYBACK - FIREFIGHTER	6,832	7,581	6,832	6,832	6,832	6,832
51161 SICK LEAVE BUYBACK - NON UNION	750	0	750	750	750	750
51901 CLOTHING ALLOWANCE	24,750	23,175	27,600	27,000	27,000	27,000
TOTAL PERMANENT	3,885,449	3,751,738	3,878,348	3,866,665	3,866,665	4,012,180
51359 OVERTIME	338,755	395,633	359,115	368,320	368,320	222,805
53163 SICK LEAVE COVERAGE	50,610	0	50,610	60,000	60,000	60,000
TOTAL OVERTIME	389,365	395,633	409,725	428,320	428,320	282,805
PERSONAL SERVICES TOTAL	4,274,814	4,147,371	4,288,073	4,294,985	4,294,985	4,294,985
52101 OFFICE SUPPLIES	8,500	8,432	8,500	8,500	8,500	8,500
52103 PRINTING AND REPRODUC SUPPLIES	400	127	400	400	400	400
52105 COMPUTER SUPPLIES	1,000	634	1,000	1,000	1,000	1,000
52106 BOOKS AND PERIODICALS	1,000	913	1,000	1,000	1,000	1,000
52113 CLEANING SUPPLIES	2,000	1,998	2,000	2,000	2,000	2,000
52115 HOUSEHOLD SUPPLIES	1,200	1,200	1,200	1,200	1,200	1,200
52116 ELECTRICAL SUPPLIES	740	569	740	740	740	740
52117 FIRE ALARM SUPPLIES	11,000	10,896	11,000	11,000	11,000	11,000
52123 HARDWARE	300	35	300	300	300	300
52125 PAINTING SUPPLIES	600	409	600	600	600	600
52127 PLUMBING, HEATING & VENTILAT	200	114	200	200	200	200
52138 SUPPLIES , AUTOMOTIVE	18,900	15,181	18,900	18,900	18,900	18,900
52142 TIRES, TUBES & CHAINS	3,600	4,681	3,600	3,600	3,600	3,600
52143 SMALL TOOLS & IMPLMT	1,600	1,176	1,600	1,600	1,600	1,600
52179 MEDICAL & DENTAL	24,434	24,434	34,434	34,434	34,434	34,434
52181 PUBLIC SAFETY SUPPLY	8,000	7,364	8,000	8,000	8,000	8,000
52184 CLOTHING & UNIFORM	21,000	17,424	21,000	21,000	21,000	21,000
52186 SUPPLIES & MATERIALS	1,400	1,398	1,400	1,400	1,400	1,400
TOTAL SUPPLIES & MATERIALS	105,874	96,984	115,874	115,874	115,874	115,874

FIRE	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
53101 PRINTING & STATIONERY	1,350	1,015	1,350	1,350	1,350	1,350
53107 POSTAGE	300	300	300	300	300	300
53110 TELEPHONE TOWN BLDGS	15,000	14,306	15,000	15,000	15,000	15,000
53115 ADVERTISING	200	0	200	200	200	200
53118 PROF SERVICES	10,000	5,314	10,000	10,000	10,000	10,000
53122 TRAVEL	2,000	1,518	2,000	2,000	2,000	2,000
53124 CLEAN & SANITARY	1,000	1,000	1,000	1,000	1,000	1,000
53127 R&M AUTOMOTIVE	6,750	6,816	6,750	6,750	6,750	6,750
53128 COM R&M TOOLS & EQUIPMENT	3,500	2,595	3,500	3,500	3,500	3,500
53138 R&M BLDG & STRUCT	3,000	2,976	3,000	3,000	3,000	3,000
53160 R&M ALARM	750	108	750	750	750	750
53166 TUITION	34,000	33,807	34,000	34,000	34,000	34,000
53172 CONTRACTUAL SERVICES	40,700	31,002	40,700	40,700	40,700	40,700
53303 LICENSE REIMBURSEMENT	2,000	700	2,000	2,000	2,000	2,000
TOTAL CONTRACTUAL SERVICES	120,550	101,458	120,550	120,550	120,550	120,550
54101 DUES AND MEMBERSHIPS	1,650	1,398	1,650	1,650	1,650	1,650
54102 RENTALS AND STORAGE	500	280	500	500	500	500
54115 MEDICAL, SURGICAL	1,000	890	1,000	1,000	1,000	1,000
TOTAL CHARGES & OBLIGATIONS	3,150	2,568	3,150	4,000	4,000	4,000
EXPENSES TOTAL	229,574	201,009	239,574	240,424	240,424	240,424
55101 FURNITURE AND FIXTURES	0	0	500	500	500	500
55103 OFFICE EQUIPMENT	500	0	500	500	500	500
55109 PUBLIC SAFETY	26,500	16,440	46,500	30,500	30,500	30,500
55112 EQUIPMENT, NOT OTHERWISE CLA	5,000	4,892	5,000	18,000	18,000	18,000
EQUIPMENT TOTAL	32,000	21,331	52,500	49,500	49,500	49,500
FIRE TOTALS	4,536,388	4,369,712	4,580,147	4,584,909	4,584,909	4,584,909

FIRE ADMINISTRATION		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
122111	51101 PERMANENT	197,942	201,320	201,696	201,000	201,000	201,000
122111	51145 HOLIDAY	5,431	8,937	5,595	6,225	6,225	6,225
122111	51155 SICKLV BUYBACK WOCA	3,106	0	3,166	3,166	3,166	3,166
122111	51159 SICKLV BUYBACK - FIREFIGHTER	0	750	0	0	0	0
122111	51161 SICKLV BUYBACK - NON UNION	750	0	750	750	750	750
122111	51901 CLOTHING ALLOWANCE	600	0	600	600	600	600
	TOTAL PERMANENT	207,829	211,007	211,807	211,741	211,741	211,741
122111	51359 OVERTIME	3,000	995	3,000	3,000	3,000	3,000
	TOTAL OVERTIME	3,000	995	3,000	3,000	3,000	3,000
	PERSONAL SERVICES TOTAL	210,829	212,002	214,807	214,741	214,741	214,741
122112	52101 OFFICE SUPPLIES	250	192	250	250	250	250
122112	52103 PRINTING AND REPRODUC SUPPLIES	400	127	400	400	400	400
122112	52105 COMPUTER SUPPLIES	1,000	634	1,000	1,000	1,000	1,000
122112	52117 FIRE ALARM SUPPLIES				0	0	0
122112	52184 CLOTHING & UNIFORM				0	0	0
122112	52186 SUPPLIES & MATERIALS	200	200	200	200	200	200
	TOTAL SUPPLIES & MATERIALS	1,850	1,153	1,850	1,850	1,850	1,850
122112	53101 PRINTING & STATIONERY	300	273	300	300	300	300
122112	53107 POSTAGE	200	200	200	200	200	200
122112	53115 ADVERTISING	200	0	200	200	200	200
122112	53122 TRAVEL	400	295	400	400	400	400
122112	53128 COM R&M TOOLS & EQUIPMENT	800	729	800	800	800	800
	TOTAL CONTRACTUAL SERVICES	1,900	1,497	1,900	1,900	1,900	1,900
122112	54101 DUES AND MEMBERSHIPS	1,050	888	1,050	1,050	1,050	1,050
122112	54115 MEDICAL, SURGICAL	1,000	890	1,000	1,000	1,000	1,000
	TOTAL CHARGES & OBLIGATIONS	2,050	1,778	2,050	2,050	2,050	2,050
	EXPENSES TOTAL	5,800	4,428	5,800	5,800	5,800	5,800
122113	55101 FURNITURE AND FIXTURES	0	0	500	500	500	500
122113	55103 OFFICE EQUIPMENT	500	0	500	500	500	500
	EQUIPMENT TOTAL	500	0	1,000	1,000	1,000	1,000
	FIRE ADMINISTRATION TOTAL	217,129	216,431	221,607	221,541	221,541	221,541

FIRE FIGHTERS		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
122121	51101 PERMANENT	3,213,762	3,139,015	3,176,029	3,183,784	3,183,784	3,329,299
122121	51145 HOLIDAY	177,414	148,916	173,043	165,660	165,660	165,660
122121	51159 SICKLV BUYBACK - FIREFIGHTER	134,140	102,679	160,470	149,081	149,081	149,081
122121	51901 CLOTHING ALLOWANCE	24,150	23,175	27,000	26,400	26,400	26,400
	TOTAL PERMANENT	3,549,466	3,413,785	3,536,542	3,524,925	3,524,925	3,670,440
122121	51359 OVERTIME	295,795	366,078	315,795	325,000	325,000	179,485
122121	51363 SICK LEAVE COVERAGE	50,610	0	50,610	60,000	60,000	60,000
	TOTAL OVERTIME	346,405	366,078	366,405	385,000	385,000	239,485
	PERSONAL SERVICES TOTAL	3,895,871	3,779,863	3,902,947	3,909,925	3,909,925	3,909,925
122122	52179 MEDICAL & DENTAL	8,000	8,000	8,000	8,000	8,000	8,000
122122	52181 PUBLIC SAFETY SUPPLY	6,000	5,418	6,000	6,000	6,000	6,000
122122	52184 CLOTHING & UNIFORM	20,000	16,424	20,000	20,000	20,000	20,000
122122	52186 SUPPLIES & MATERIALS	900	898	900	900	900	900
	TOTAL SUPPLIES & MATERIALS	34,900	30,739	34,900	34,900	34,900	34,900
122122	53101 PRINTING & STATIONERY	300	0	300	300	300	300
122122	53122 TRAVEL	1,000	990	1,000	1,000	1,000	1,000
122122	53166 TUITION	6,000	5,667	6,000	6,000	6,000	6,000
122122	53172 CONTRACTUAL SERVICES	4,200	4,059	4,200	4,200	4,200	4,200
122122	53303 LICENSE REIMBURSEMENT	2,000	700	2,000	2,000	2,000	2,000
	TOTAL CONTRACTUAL SERVICES	13,500	11,416	13,500	13,500	13,500	13,500
122122	54102 RENTALS AND STORAGE	500	280	500	500	500	500
	TOTAL CHARGES & OBLIGATIONS	500	280	500	500	500	500
	EXPENSES TOTAL	48,900	42,436	48,900	48,900	48,900	48,900
122123	55109 PUBLIC SAFETY	16,000	6,734	36,000	10,000	10,000	10,000
	EQUIPMENT TOTAL	16,000	6,734	36,000	10,000	10,000	10,000
	FIRE FIGHTER TOTAL	3,960,771	3,829,032	3,987,847	3,968,825	3,968,825	3,968,825

FIRE PREVENTION		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
122131	51101 PERMANENT	94,731	95,788	97,467	97,467	97,467	97,467
122131	51145 HOLIDAY	5,010	5,010	5,010	5,010	5,010	5,010
122131	51159 SICKLV BUYBACK - FIRE FIGHTER	6,832	6,831	6,832	6,832	6,832	6,832
	TOTAL PERMANENT	106,573	107,629	109,309	109,309	109,309	109,309
122131	51359 OVERTIME	4,320	3,311	4,320	4,320	4,320	4,320
	TOTAL OVERTIME	4,320	3,311	4,320	4,320	4,320	4,320
	PERSONAL SERVICES TOTAL	110,893	110,940	113,629	113,629	113,629	113,629
122132	52101 OFFICE SUPPLIES	150	140	150	150	150	150
122132	52106 BOOKS AND PERIODICALS	1,000	913	1,000	1,000	1,000	1,000
122132	52181 PUBLIC SAFETY SUPPLY	2,000	1,947	2,000	2,000	2,000	2,000
	TOTAL SUPPLIES & MATERIALS	3,150	3,000	3,150	3,150	3,150	3,150
122132	53101 PRINTING & STATIONERY	350	342	350	350	350	350
122132	53107 POSTAGE	100	100	100	100	100	100
122132	53122 TRAVEL	500	172	500	500	500	500
	TOTAL CONTRACTUAL SERVICES	950	614	950	950	950	950
122132	54101 DUES AND MEMBERSHIPS	400	360	400	400	400	400
	TOTAL CHARGES & OBLIGATIONS	400	360	400	400	400	400
	EXPENSES TOTAL	4,500	3,974	4,500	4,500	4,500	4,500
	EQUIPMENT TOTAL	0	0	0	0	0	0
	FIRE PREVENTION TOTAL	115,393	114,914	118,129	118,129	118,129	118,129

FIRE COMMUNICATION		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
122141	51101 PERMANENT	7,425	7,553	7,425	7,425	7,425	7,425
	TOTAL PERMANENT	7,425	7,553	7,425	7,425	7,425	7,425
122141	51359 OVERTIME	17,280	12,745	17,280	17,280	17,280	17,280
	TOTAL OVERTIME	17,280	12,745	17,280	17,280	17,280	17,280
	PERSONAL SERVICES TOTAL	24,705	20,298	24,705	24,705	24,705	24,705
122142	52101 OFFICE SUPPLIES	100	100	100	100	100	100
122142	52117 FIRE ALARM SUPPLIES	11,000	10,896	11,000	11,000	11,000	11,000
122142	52143 SMALL TOOLS & IMPLMT	1,100	694	1,100	1,100	1,100	1,100
	TOTAL SUPPLIES & MATERIALS	12,200	11,690	12,200	12,200	12,200	12,200
122142	53110 TELEPHONE TOWN BLDGS	15,000	14,306	15,000	15,000	15,000	15,000
122142	53122 TRAVEL	100	61	100	100	100	100
122142	53127 R&M AUTOMOTIVE	250	248	250	250	250	250
122142	53128 COM R&M TOOLS & EQUIPMENT	1,500	943	1,500	1,500	1,500	1,500
122142	53160 R&M ALARM	750	108	750	750	750	750
122142	53172 CONTRACTUAL SERVICE	13,500	3,815	13,500	13,500	13,500	13,500
	TOTAL CONTRACTUAL SERVICES	31,100	19,481	31,100	31,100	31,100	31,100
122142	54101 DUES AND MEMBERSHIPS	200	150	200	200	200	200
	54117 PAYMETS TO MUNICIPALITIES	0	0	0	850	850	850
	TOTAL CHARGES & OBLIGATIONS	200	150	200	1,050	1,050	1,050
	EXPENSES TOTAL	43,500	31,321	43,500	44,350	44,350	44,350
122143	55112 EQUIPMENT, NOT OTHERWISE CLA	5,000	4,892	5,000	18,000	18,000	18,000
	EQUIPMENT TOTAL	5,000	4,892	5,000	18,000	18,000	18,000
	FIRE COMMUNICATION TOTAL	73,205	56,511	73,205	87,055	87,055	87,055

FIRE MAINTENANCE		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
122151	51101 PERMANENT	8,315	8,850	8,315	8,315	8,315	8,315
	TOTAL PERMANENT	8,315	8,850	8,315	8,315	8,315	8,315
122151	51359 OVERTIME	9,720	10,386	9,720	9,720	9,720	9,720
	TOTAL OVERTIME	9,720	10,386	9,720	9,720	9,720	9,720
	PERSONAL SERVICES TOTAL	18,035	19,236	18,035	18,035	18,035	18,035
122152	52113 CLEANING SUPPLIES	2,000	1,998	2,000	2,000	2,000	2,000
122152	52115 HOUSEHOLD SUPPLIES	1,200	1,200	1,200	1,200	1,200	1,200
122152	52116 ELECTRICAL SUPPLIES	740	569	740	740	740	740
122152	52123 HARDWARE	300	35	300	300	300	300
122152	52125 PAINTING SUPPLIES	600	409	600	600	600	600
122152	52127 PLUMBING, HEATING & VENTILAT	200	114	200	200	200	200
122152	52138 SUPPLIES, AUTOMOBILE	16,600	12,617	16,600	16,600	16,600	16,600
122152	52142 TIRES, TUBES & CHAINS	3,000	4,081	3,000	3,000	3,000	3,000
122152	52143 SMALL TOOLS & IMPLMT	300	282	300	300	300	300
122152	52186 SUPPLIES & MATERIALS	300	300	300	300	300	300
	TOTAL SUPPLIES & MATERIALS	25,240	21,604	25,240	25,240	25,240	25,240
	53118 PROF SERVICES	0	0	0	0	0	0
122152	53124 CLEAN & SANITARY	1,000	1,000	1,000	1,000	1,000	1,000
122152	53127 R&M AUTOMOTIVE	6,500	6,568	6,500	6,500	6,500	6,500
122152	53128 COM R&M TOOLS & EQUIPMENT	1,200	923	1,200	1,200	1,200	1,200
122152	53138 R&M BLDG & STRUCTURE	3,000	2,976	3,000	3,000	3,000	3,000
122152	53172 CONTRACTUAL SERVICE	11,000	10,971	11,000	11,000	11,000	11,000
	TOTAL CONTRACTUAL SERVICES	22,700	22,438	22,700	22,700	22,700	22,700
	EXPENSES TOTAL	47,940	44,042	47,940	47,940	47,940	47,940
122153	55109 PUBLIC SAFETY	3,000	2,212	3,000	3,000	3,000	3,000
	EQUIPMENT TOTAL	3,000	2,212	3,000	3,000	3,000	3,000
	FIRE MAINTENANCE TOTAL	68,975	65,491	68,975	68,975	68,975	68,975

FIRE AMBULANCE		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
122161	51101 PERMANENT	5,841	2,913	4,950	4,950	4,950	4,950
	TOTAL PERMANENT	5,841	2,913	4,950	4,950	4,950	4,950
122161	51359 OVERTIME	8,640	2,117	9,000	9,000	9,000	9,000
	TOTAL OVERTIME	8,640	2,117	9,000	9,000	9,000	9,000
	PERSONAL SERVICES TOTAL	14,481	5,030	13,950	13,950	13,950	13,950
122162	52138 SUPPLIES, AUTOMOBILE	2,300	2,564	2,300	2,300	2,300	2,300
122162	52142 TIRES, TUBES & CHAINS	600	600	600	600	600	600
122162	52143 SMALL TOOLS & IMPLMT	200	199	200	200	200	200
122162	52179 MEDICAL & DENTAL	24,434	24,434	34,434	34,434	34,434	34,434
122162	52184 CLOTHING & UNIFORM	1,000	1,000	1,000	1,000	1,000	1,000
	TOTAL SUPPLIES & MATERIALS	28,534	28,797	38,534	38,534	38,534	38,534
122162	53101 PRINTING & STATIONERY	400	400	400	400	400	400
122162	53118 PROFESSIONAL SERVICES	10,000	5,314	10,000	10,000	10,000	10,000
122162	53166 TUITION	28,000	28,140	28,000	28,000	28,000	28,000
122162	53172 CONTRACTUAL SERVICE	12,000	12,157	12,000	12,000	12,000	12,000
	TOTAL CONTRACUTAL SERVICES	50,400	46,011	50,400	50,400	50,400	50,400
	EXPENSES TOTAL	78,934	74,808	88,934	88,934	88,934	88,934
122163	55109 PUBLIC SAFETY	7,500	7,494	7,500	17,500	17,500	17,500
	EQUIPMENT TOTAL	7,500	7,494	7,500	17,500	17,500	17,500
	FIRE AMBULANCE TOTAL	100,915	87,333	110,384	120,384	120,384	120,384

SEALER OF WEIGHTS & MEASURES		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
124201	51101 PERMANENT	7,582	7,365	7,550	7,550	7,550	7,550
	TOTAL PERMANENT	7,582	7,365	7,550	7,550	7,550	7,550
	PERSONAL SERVICES TOTAL	7,582	7,365	7,550	7,550	7,550	7,550
124202	52101 OFFICE SUPPLIES	170	0	170	170	170	170
124202	52143 SMALL TOOLS & IMPLMT	1,102	527	1,102	1,102	1,102	1,102
	TOTAL SUPPLIES & MATERIALS	1,272	527	1,272	1,272	1,272	1,272
124202	53117 AUTO ALLOWANCE	150	147	150	150	150	150
124202	53166 TUITION	350	336	350	350	350	350
	TOTAL CONTRACTUAL SERVICES	500	483	500	500	500	500
124202	54101 DUES AND MEMBERSHIPS	250	150	250	250	250	250
	TOTAL CHARGES & OBLIGATIONS	250	150	250	250	250	250
	EXPENSES TOTAL	2,022	1,160	2,022	2,022	2,022	2,022
	EQUIPMENT TOTAL	0	0	0	0	0	0
SEALER OF WEIGHTS & MEASURES TOTAL		9,604	8,524	9,572	9,572	9,572	9,572

DPW ADMINISTRATION		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
141111	51101 PERMANENT	320,365	332,962	334,106	334,106	334,106	334,106
141111	51161 SICKLV BUYBACK - NON UNION	0	600	0	750	750	750
	TOTAL PERMANENT	320,365	333,562	334,106	334,856	334,856	334,856
141111	51359 OVERTIME	1,100	345	1,100	1,122	1,122	1,122
	TOTAL OVERTIME	1,100	345	1,100	1,122	1,122	1,122
	PERSONAL SERVICES TOTAL	321,465	333,907	335,206	335,978	335,978	335,978
141112	52101 OFFICE SUPPLIES	2,400	2,312	2,400	2,400	2,400	2,400
141112	52103 PRINTING AND REPRODUC SUPPLIES	300	0	300	300	300	300
141112	52106 BOOKS AND PERIODICALS	300	0	300	0	0	0
141112	52186 SUPPLIES & MATERIALS	1,000	1,989	1,000	1,300	1,300	1,300
	TOTAL SUPPLIES & MATERIALS	4,000	4,301	4,000	4,000	4,000	4,000
141112	53101 PRINTING & STATIONERY	400	0	400	400	400	400
141112	53110 TELEPHONE	3,300	3,180	3,300	3,300	3,300	3,300
141112	53115 ADVERTISING	2,000	1,417	2,000	2,000	2,000	2,000
141112	53118 PROF SERVICES	2,000	3,273	2,000	2,000	2,000	2,000
141112	53122 TRAVEL	300	0	300	300	300	300
141112	53166 TUITION	1,300	0	1,300	1,300	1,300	1,300
141112	53172 CONTRACTUAL SERVICE	3,500	3,140	3,500	3,500	3,500	3,500
	TOTAL CONTRACTUAL SERVICES	12,800	11,010	12,800	12,800	12,800	12,800
141112	54101 DUES AND MEMBERSHIPS	300	0	300	300	300	300
141112	54102 RENTALS AND STORAGE	3,500	165	3,500	3,500	3,500	3,500
	TOTAL CHARGES & OBLIGATIONS	3,800	165	3,800	3,800	3,800	3,800
	EXPENSES TOTAL	20,600	15,476	20,600	20,600	20,600	20,600
	EQUIPMENT TOTAL	0	0	0	0	0	0
	DPW ADMINISTRATION TOTAL	342,065	349,383	355,806	356,578	356,578	356,578

DPW MAINTENANCE		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
141211	51101 PERMANENT	858,523	842,616	884,887	889,067	889,067	889,067
141211	51155 SICKLV BUYBACK WOCA	1,500	0	1,500	1,500	1,500	1,500
141211	51160 SICK LEAVE BUYBACK - DPW	1,275	3,238	1,275	1,275	1,275	1,275
141211	51161 SICKLV BUYBACK - NON UNION	750	0	750	750	750	750
	TOTAL PERMANENT	862,048	845,854	888,412	892,592	892,592	892,592
141211	51251 TEMPORARY	10,000	8,037	10,000	10,000	10,000	10,000
	TOTAL TEMPORARY	10,000	8,037	10,000	10,000	10,000	10,000
141211	51359 OVERTIME	64,400	65,659	64,400	66,400	66,400	66,400
141211	53165 OFF DUTY	15,000	20,425	15,000	20,000	20,000	20,000
	TOTAL OVERTIME	79,400	86,084	79,400	86,400	86,400	86,400
	PERSONAL SERVICES TOTAL	951,448	939,975	977,812	988,992	988,992	988,992
141212	52112 FLAGS	400	0	400	400	400	400
141212	52116 ELECTRICAL SUPPLIES	1,300	2	1,300	1,300	1,300	1,300
141212	52123 HARDWARE	2,200	584	2,200	2,200	2,200	2,200
141212	52125 PAINTING SUPPLIES	5,000	7,153	5,000	5,000	5,000	5,000
141212	52126 ATHLETIC RECREATIONAL	3,500	312	3,500	3,500	3,500	3,500
141212	52128 BITUMINOUS PRODUCTS	20,000	21,916	20,000	22,000	22,000	22,000
141212	52129 MASONRY SUPPLIES	2,500	493	2,500	2,500	2,500	2,500
141212	52130 SAND, GRAVEL & LOAM	5,000	3,436	10,000	10,000	10,000	10,000
141212	52131 STONE	1,000	0	1,000	1,000	1,000	1,000
141212	52133 READY MIX CONCRETE	9,000	6,196	15,000	15,000	15,000	15,000
141212	52134 LUMBER AND WOOD PRODUCTS	2,300	527	2,300	2,300	2,300	2,300
141212	52135 IRON CASTINGS	750	58	750	750	750	750
141212	52136 AGRICULTURE AND HORTICULTURE	29,000	33,749	38,000	38,000	38,000	38,000
141212	52137 SUPPLIES, SMALL EQUIPMENT	3,500	8,520	3,500	6,000	6,000	6,000
141212	52138 SUPPLIES, AUTOMOBILE	259	1,785	259	259	259	259
141212	52140 GAS OIL & LUBES	0	0	0	0	0	0
141212	52143 SMALL TOOLS & IMPLMT	1,500	842	1,500	1,500	1,500	1,500
141212	52153 CHEMICALS	1,000	3,861	1,000	1,000	1,000	1,000
141212	52155 PIPE & FITTINGS	3,500	694	3,500	3,500	3,500	3,500
141212	52176 RECREATIONAL SUPPLIES	5,000	2,949	5,000	5,000	5,000	5,000
141212	52181 PUBLIC SAFETY SUPPLIES	15,000	11,327	15,000	15,000	15,000	15,000
141212	52184 CLOTHING & UNIFORMS	8,000	9,667	8,000	8,000	8,000	8,000
141212	52186 SUPPLIES & MATERIALS	6,482	16,612	6,482	6,482	6,482	6,482
	TOTAL SUPPLIES & MATERIALS	126,191	130,683	146,191	150,691	150,691	150,691

DPW MAINTENANCE		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
141212	53110 TELEPHONE	2,500	2,679	2,500	2,500	2,500	2,500
141212	53115 ADVERTISING	0	0	0	0	0	0
141212	53118 PROF SERVICES	185,063	164,251	185,063	185,063	185,063	185,063
141212	53125 LANDSCAPING	1,200	0	1,200	1,200	1,200	1,200
141212	53126 HIRED EQUIPMENT	11,000	2,090	13,000	13,000	13,000	13,000
141212	53128 COM R&M TOOLS & EQUIPMENT	7,222	0	7,222	7,222	7,222	7,222
141212	53166 TUITION	500	390	500	500	500	500
141212	53303 LICENSE REIMBURESEMENT	1,500	675	1,500	1,500	1,500	1,500
	TOTAL CONTRACTUAL SERVICES	208,985	170,085	210,985	210,985	210,985	210,985
141212	54101 DUES AND MEMBERSHIPS	250	0	250	250	250	250
141212	54126 CURRENT CHARGES	341	341	341	341	341	341
	TOTAL CHARGES & OBLIGATIONS	591	341	591	591	591	591
	EXPENSES TOTAL	335,767	301,109	357,767	362,267	362,267	362,267
141213	55111 LANDSCAPING EQUIPMENT	19,500	17,175	19,500	19,500	19,500	19,500
	EQUIPMENT TOTAL	19,500	17,175	19,500	19,500	19,500	19,500
	DPW MAINTENANCE TOTAL	1,306,715	1,258,259	1,355,079	1,370,759	1,370,759	1,370,759

DPW BUILDING		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
141311	51101 PERMANENT	473,158	493,211	496,223	602,781	602,781	602,781
141311	51113 CUSTODIANS	1,181,773	1,137,795	1,219,888	1,234,428	1,234,428	1,234,428
141311	51160 SICK LEAVE BUYBACK - DPW	6,150	2,175	6,150	6,150	6,150	6,150
	TOTAL PERMANENT	1,661,081	1,633,181	1,722,261	1,843,359	1,843,359	1,843,359
141311	51251 TEMPORARY	12,000	11,214	12,000	12,000	12,000	12,000
	TOTAL TEMPORARY	12,000	11,214	12,000	12,000	12,000	12,000
141311	51359 OVERTIME	127,674	130,504	112,674	117,674	117,674	117,674
	TOTAL OVERTIME	127,674	130,504	112,674	117,674	117,674	117,674
	PERSONAL SERVICES TOTAL	1,800,755	1,774,899	1,846,935	1,973,033	1,973,033	1,973,033
141312	52113 CLEANING SUPPLIES	100,000	140,639	105,000			
141312	52114 CUST SUP N CONS	21,043	12,130	31,043	110,000	110,000	110,000
141312	52115 HOUSEHOLD SUPPLIES	0	0	0			
141312	52116 ELECTRICAL SUPPLIES	0	0	0	31,043	31,043	31,043
141312	52123 HARDWARE	8,500	12,977	8,500	8,500	8,500	8,500
141312	52125 PAINTING SUPPLIES	5,000	1,482	5,000	5,000	5,000	5,000
141312	52126 ATHLETIC RECREATIONAL	0	0	0			
141312	52127 PLUMBING, HEATING & VENTILAT	1,000	1,732	5,000	5,000	5,000	5,000
141312	52130 SAND, GRAVEL & LOAM	0	0	0			
141312	52134 LUMBER AND WOOD PRODUCTS	0	56	1,000	1,000	1,000	1,000
141312	52136 AGRICULTURE AND HORTICULTURE	0	0	0			
141312	52137 SUPPLIES, SMALL EQUIPMENT	15,000	7,117	15,000	15,000	15,000	15,000
141312	52143 SMALL TOOLS & IMPLMT	2,000	3,920	2,000	2,000	2,000	2,000
141312	52176 RECREATIONAL SUPPLIES	0	0	0	0	0	0
141312	52179 MEDICAL & DENTAL	0	0	0	0	0	0
141312	52184 CLOTHING & UNIFORMS	9,000	9,716	9,000	9,000	9,000	9,000
141312	52186 SUPPLIES & MATERIALS	2,000	2,240	9,000	9,000	9,000	9,000
	TOTAL SUPPLIES & MATERIALS	163,543	192,009	190,543	195,543	195,543	195,543

DPW BUILDING		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
141312	53110 TELEPHONE TOWN BLDS	13,000	13,428	13,000	13,000	13,000	13,000
141312	53115 ADVERTISING	500	0	500	500	500	500
141312	53118 PROF SERVICES	98,000	93,911	120,000	170,000	170,000	170,000
141312	53126 HIRED EQUIPMENT	0	0	0	0	0	0
141312	53128 COM R&M TOOLS & EQUIPMENT	0	0	0	0	0	0
	53136 BEACH HOUSE/R&M BLDG	0	405	0	0	0	0
141312	53138 R&M BLDG & STRUCT	297,250	0	312,250	349,250	349,250	349,250
141312	53139 CH/R&M BLDG & STRUCT	0	0	0	0	0	0
141312	53140 HS/R&M BLDG & STRUCT	0	40,660	0	0	0	0
141312	53141 LY/R&M BLDG & STRUCT	0	20,288	0	0	0	0
141312	53142 MC/R&M BLDG & STRUCT	0	29,631	0	0	0	0
141312	53143 AMBROSE/R&M BLDG & STRUC	0	34,191	0	0	0	0
141312	53144 LI/R&M BLDG & STRUCT	0	13,548	0	0	0	0
141312	53145 MU/R&M BLDG & STRUCT	0	15,091	0	0	0	0
141312	53146 MY/R&M BLDG & STRUCT	0	3,168	0	0	0	0
141312	53147 SANBORN/R&M BLDG & STRUCT	0	0	0	0	0	0
141312	53148 VO/R&M BLDG & STRUCT	0	10,550	0	0	0	0
141312	53166 TUITION	500	437	2,500	2,500	2,500	2,500
141312	53218 PUBLIC SAFETY/R&M BLDG & STR	0	11,909	0	0	0	0
141312	53219 DPW/R&M BLDG & STRUCT	0	7,143	0	0	0	0
141312	53220 TOWN HALL/R&M BLDG & STRUCT	2,500	38,481	2,500	2,500	2,500	2,500
	53243 TS&DP/R&M BLDG & STR	0	2,925	0	0	0	0
	53240 PH/R&M BLDG & STR	0	9,055	0	0	0	0
	53240 WTRFLD TAIN/R&M BLD	0	2,541	0	0	0	0
	53241 TRTMT PLT/R&M BLDG &	0	42	0	0	0	0
	53243 TS&DP/R&M BLDG & STR	0	1,148	0	0	0	0
	53244 CEM/R&M BLDG & SR	0	392	0	0	0	0
	53245 WESTSIDE/R&M BLDG &	0	387	0	0	0	0
141312	53303 LICENSE REIMBURESEMENT	0	412	0	0	0	0
	TOTAL CONTRACTUAL SERVICES	411,750	349,740	450,750	537,750	537,750	537,750
	54101 DUES AND MEMBERSHIPS	0	0	0	0	0	0
	54126 CURRENT CHARGES	0	0	0	0	0	0
	TOTAL CHARGES & OBLIGATIONS	0	0	0	0	0	0
	EXPENSES TOTAL	575,293	541,749	641,293	733,293	733,293	733,293
141312	55112 EQUIPMENT				0	0	0
	EQUIPMENT TOTAL	0	0	0	0	0	0
	DPW BUILDING TOTAL	2,376,048	2,316,648	2,488,228	2,706,326	2,706,326	2,706,326

DPW GARAGE		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
141411	51101 PERMANENT	179,467	178,387	181,342	183,682	183,682	183,682
	51160 SICK LEAVE BUYBACK	0	634	0	750	750	750
141411	51161 SICKLV BUYBACK - NON UNION	1,000	0	1,000	1,000	1,000	1,000
	TOTAL PERMANENT	180,467	179,022	182,342	185,432	185,432	185,432
141411	51359 OVERTIME	11,400	9,200	11,400	11,628	11,628	11,628
141411	51367 OFF DUTY WATER	0	0	0	0	0	0
	TOTAL OVERTIME	11,400	9,200	11,400	11,628	11,628	11,628
	PERSONAL SERVICES TOTAL	191,867	188,222	193,742	197,060	197,060	197,060
141412	52113 CLEANING SUPPLIES	3,000	1,133	3,000	3,000	3,000	3,000
141412	52123 HARDWARE	3,000	4,116	3,000	3,000	3,000	3,000
141412	52124 WELDING SUPPLIES	6,000	4,106	6,000	6,000	6,000	6,000
141412	52125 PAINTING SUPPLIES	500	476	500	500	500	500
141412	52138 SUPPLIES, AUTOMOBILE	89,100	84,194	92,100	92,100	92,100	92,100
141412	52142 TIRES, TUBES & CHAINS	13,000	17,330	13,000	13,000	13,000	13,000
141412	52143 SMALL TOOLS & IMPLMT	2,000	4,726	2,000	2,000	2,000	2,000
141412	52179 MEDICAL & DENTAL	0	0	0	0	0	0
141412	52184 CLOTHING & UNIFORMS	2,300	2,925	2,300	2,300	2,300	2,300
141412	52186 SUPPLIES & MATERIALS	10,000	15,683	15,000	15,000	15,000	15,000
	TOTAL SUPPLIES & MATERIALS	128,900	134,688	136,900	136,900	136,900	136,900
141412	53110 TELEPHONE TOWN BLDS	750	437	750	750	750	750
141412	53118 PROF SERVICES	30,000	26,097	40,000	40,000	40,000	40,000
141412	53127 R&M AUTOMOTIVE	30,000	19,216	30,000	30,000	30,000	30,000
141412	53128 COM R&M TOOLS & EQUIPMENT	4,000	1,902	4,000	4,000	4,000	4,000
141412	53138 R&M BLDG & STRUCT	0	1,000	0	0	0	0
141412	53138 R&M TOOLS & EQUIPMENT	0	0	0	0	0	0
141412	53303 LICENSE REIMBURESEMENT	300	0	300	300	300	300
	TOTAL CONTRACTUAL SERVICES	65,050	48,652	75,050	75,050	75,050	75,050
141412	54101 DUES AND MEMBERSHIPS	100	0	300			
	TOTAL CHARGES & OBLIGATIONS	100	0	300	0	0	0
	EXPENSES TOTAL	194,050	183,340	212,250	211,950	211,950	211,950
	EQUIPMENT TOTAL	0	0	0	0	0	0
	DPW GARAGE TOTAL	385,917	371,562	405,992	409,010	409,010	409,010

DPW TRANSFER STATION		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
141511	51101 PERMANENT	321,624	302,605	323,876	332,117	332,117	332,117
141511	51161 SICKLV BUYBACK - DPW	500	0	500	500	500	500
	TOTAL PERMANENT	322,124	302,605	324,376	332,617	332,617	332,617
141511	51359 OVERTIME	103,400	108,235	103,400	105,468	105,468	105,468
141511	51365 OFF DUTY	3,000	1,137	3,000	3,000	3,000	3,000
	TOTAL OVERTIME	106,400	109,372	106,400	108,468	108,468	108,468
	PERSONAL SERVICES TOTAL	428,524	411,977	430,776	441,085	441,085	441,085
141512	52116 ELECTRICAL SUPPLIES	300	0	300	300	300	300
141512	52123 HARDWARE	380	0	380	380	380	380
141512	52181 PUBLIC SAFETY SUPPLY	500	0	500	500	500	500
141512	52184 CLOTHING & UNIFORMS	3,650	2,880	3,650	3,650	3,650	3,650
141512	52186 SUPPLIES & MATERIALS	11,000	19,435	11,000	11,000	11,000	11,000
	TOTAL SUPPLIES & MATERIALS	15,830	22,315	15,830	15,830	15,830	15,830
141512	53101 PRINTING & STATIONERY	450	970	450	450	450	450
141512	53115 ADVERTISING	600	0	600	600	600	600
141512	53118 PROF SERVICES	91,450	56,232	91,450	91,450	91,450	91,450
141512	53126 HIRED EQUIPMENT	7,250	0	32,250	32,250	32,250	32,250
141512	53128 COM R&M TOOLS & EQUIPMENT	2,000	0	2,000	2,000	2,000	2,000
141512	53164 RECYCLING SERVICES	130,000	143,598	85,000	85,000	85,000	85,000
141512	53165 SOLID WASTE DISPOSAL	510,000	491,001	500,000	510,660	510,660	510,660
141512	53172 CONTRACTURAL SERVICE	400	453	400	400	400	400
141512	53303 LICENSE REIMBURESEMENT	1,000	0	1,000	1,000	1,000	1,000
	TOTAL CONTRACTUAL SERVICES	743,150	692,254	713,150	723,810	723,810	723,810
	EXPENSES TOTAL	758,980	714,570	728,980	739,640	739,640	739,640
	EQUIPMENT TOTAL	0	0	0	0	0	0
	TRANSFER STATION TOTAL	1,187,504	1,126,546	1,159,756	1,180,725	1,180,725	1,180,725

DPW CEMETERY		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
141611	51101 PERMANENT	89,750	89,513	94,157	93,858	93,858	93,858
141611	51161 SICKLV BUYBACK -	750	700	750	750	750	750
	TOTAL PERMANENT	90,500	90,213	94,907	94,608	94,608	94,608
141611	51359 OVERTIME	30,000	37,052	40,000	40,800	40,800	40,800
	TOTAL OVERTIME	30,000	37,052	40,000	40,800	40,800	40,800
	PERSONAL SERVICES TOTAL	120,500	127,265	134,907	135,408	135,408	135,408
141612	52112 FLAGS	350	0	350	350	350	350
141612	52123 HARDWARE	0	0	0	0	0	0
141612	52125 PAINTING SUPPLIES	100	72	100	100	100	100
141612	52129 MASONRY SUPPLIES	0	170	0	0	0	0
141612	52130 SAND, GRAVEL & LOAN	3,000	3,025	3,000	3,000	3,000	3,000
141612	52133 READY MIX CONCRETE	1,000	1,336	1,000	1,000	1,000	1,000
141612	52134 LUMBER AND WOOD PRODUCTS	500	322	500	500	500	500
141612	52136 ARGICULTURE AND HORTICULTURE	5,000	5,524	5,000	5,000	5,000	5,000
141612	52137 SUPPLIES, SMALL EQUIPMENT	2,500	848	2,500	2,500	2,500	2,500
141612	52138 SUPPLIES , AUTOMOBILE	0	40	0	0	0	0
141612	52143 SMALL TOOLS & IMPLMT	1,500	1,598	1,500	1,500	1,500	1,500
141612	52152 PIPE & FITTINGS	750	1,449	750	750	750	750
141612	52153 CHEMICALS	0	0	0	0	0	0
141612	52156 CONCRETE PIPE	0	0	0	0	0	0
141612	52179 MEDICAL & DENTAL	0	0	0	0	0	0
141612	52181 PUBLIC SAFETY SUPPLY	0	0	0	0	0	0
141612	52184 CLOTHING & UNIFORMS	0	0	0	0	0	0
141612	52186 SUPPLIES & MATERIALS	2,700	7,071	2,700	4,700	4,700	4,700
	TOTAL SUPPLIES & MATERIALS	17,400	21,454	17,400	19,400	19,400	19,400
141612	53101 PRINTING & STATIONERY	250	533	250	250	250	250
141612	53116 BIND & BK REPAIRS	200	0	200	200	200	200
141612	53118 PROF SERVICES	8,000	12,701	8,000	8,000	8,000	8,000
141612	53128 COM R&M TOOLS & EQUIPMENT	0	0	0	0	0	0
141612	53172 CONTRACTURAL SERVICE	85,000	77,939	85,000	85,000	85,000	85,000
141612	53303 LICENSE REIMBURESEMENT	100	0	100	100	100	100
	TOTAL CONTRACTUAL SERVICES	93,550	91,173	93,550	93,550	93,550	93,550
141612	54101 DUES AND MEMBERSHIPS	800	715	0	0	0	0
	TOTAL CHARGES & OBLIGATIONS	800	715	0	0	0	0
	EXPENSES TOTAL	111,750	113,343	110,950	112,950	112,950	112,950
	EQUIPMENT TOTAL	0	0	0	0	0	0
	CEMETERY TOTAL	232,250	240,608	245,857	248,358	248,358	248,358

SNOW AND ICE		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
141711	51359 OVERTIME	166,786	166,786	123,300	125,800	123,300	123,300
	TOTAL OVERTIME	166,786	166,786	123,300	125,800	123,300	123,300
	PERSONAL SERVICES TOTAL	166,786	166,786	123,300	125,800	123,300	123,300
141712	52123 HARDWARE	1,000	1,978	1,000	1,000	1,000	1,000
141712	52125 PAINTING SUPPLIES	1,000	0	1,000	1,000	1,000	1,000
141712	52130 SAND, GRAVEL & LOAM	16,000	0	16,000	16,000	16,000	16,000
141712	52138 SUPPLIES, AUTOMOBILE	25,542	53,822	25,000	25,000	25,000	25,000
141712	52142 TIRES, TUBES & CHAINS	10,000	7,256	10,000	10,000	10,000	10,000
141712	52143 SMALL TOOLS & IMPLMT	500	650	500	500	500	500
141712	52153 CHEMICALS	125,000	126,390	125,000	125,000	125,000	125,000
141712	52184 CLOTHING & UNIFORMS	0	0	0	0	0	0
141712	52186 SUPPLIES & MATERIALS	2,000	1,623	2,000	2,000	2,000	2,000
	TOTAL SUPPLIES & MATERIALS	181,042	191,719	180,500	180,500	180,500	180,500
141712	53118 PROF SERVICES	1,500	16,037	1,500	1,500	1,500	1,500
141712	53126 HIRED EQUIPMENT	68,700	31,408	68,700	68,700	68,700	68,700
141712	53127 R&M TOOLS & EQUIPMENT	1,000	13,079	1,000	1,000	1,000	1,000
	TOTAL CONTRACTUAL SERVICES	71,200	60,524	71,200	71,200	71,200	71,200
	EXPENSES TOTAL	252,242	252,242	251,700	251,700	251,700	251,700
141713	55111 LANDSCAPE EQUIPMENT	13,430	13,430	25,000	25,000	25,000	25,000
	EQUIPMENT TOTAL	13,430	13,430	25,000	25,000	25,000	25,000
	SNOW & ICE TOTAL	432,458	432,458	400,000	402,500	400,000	400,000

SCHOOL CENTRAL OFFICE	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
51102 SUPERINTENDENCY	570,064	576,064	592,432			
51103 DIRECTOR/COORDINATOR	710,163	652,069	771,528			
51111 SECRETARIES/CLERKS	329,552	334,044	387,306			
51112 CURRICULUM WORKSHOPS	50,000	39,480	100,000			
51117 IN-SERVICE WORKSHOPS	55,000	73,120	42,000			
51127 MED/ATTEN AFICRS	20,327	20,411	20,327			
51163 UNSPECIFIED ADDITIONS	39,243	0	45,418			
TOTAL PERMANENT	1,774,349	1,695,188	1,959,011	0	0	0
51201 INSTRUCTIONAL SUBSTITUTES	325,000	287,336	325,000			
51202 SECRETARIAL SUBSTITUTES	10,000	5,175	10,000			
51204 EARLY RETIREMENT	7,900	250	7,900			
51205 LONG TERM SUBSTITUTES	150,000	145,641	150,000			
51207 STUDENT INTERVENTION	29,000	6,290	29,000			
TOTAL TEMPORARY	521,900	444,692	521,900	0	0	0
PERSONAL SERVICES TOTAL	2,296,249	2,139,880	2,480,911	0	0	0
52101 OFFICE SUPPLIES	4,000	5,092	4,000			
52102 IMT SUPPLIES	2,500	973	2,500			
52103 PRINTING AND REPRODUC SUPPLI	2,500	1,841	2,500			
52106 BOOKS AND PERIODICALS	750	0	750			
52162 MUSIC SUPPLIES	10,000	1,150	10,000			
52165 SCIENCE SUPPLIES	0	2,800	0			
52167 CURRICULUM SUPPLIES	45,000	51,442	58,500			
52180 FOOD & GROCERIES	1,500	1,659	1,500			
52245 ELL SUPPLIES	8,000	7,281	8,000			
TOTAL SUPPLIES & MATERIALS	74,250	72,237	87,750	0	0	0
53107 POSTAGE	10,000	5,064	10,000			
53109 TELEPHONE	23,400	27,236	23,400			
53115 ADVERTISING	15,160	6,975	15,160			
53117 AUTO ALLOWANCE	5,000	6,375	5,000			
53118 PROF SERVICES	125,000	270,823	117,550			
53119 PROFESSIONAL DEVELOPMENT	43,800	60,757	43,300			
53122 TRAVEL	3,500	5,177	3,500			
53126 HIRED EQUIPMENT	10,600	12,629	10,600			

SCHOOL CENTRAL OFFICE		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
53127	R&M AUTOMTOIVE	200	139	200			
53128	COM R&M TOOLS & EQUIPMENT	6,500	1,510	6,500			
53162	TRANSPORTATION	312,029	330,196	313,534			
53166	TUITION	94,000	89,492	94,000			
53222	STAFF RECOGNITION	4,200	423	6,500			
53300	ELL PROFESSIONAL SERVICE	5,000	5,000	5,000			
	TOTAL CONTRACTUAL SERVICES	658,389	821,794	654,244	0	0	0
54101	DUES AND MEMBERSHIPS	53,300	52,639	56,945			
	TOTAL CHARGES & OBLIGATIONS	53,300	52,639	56,945	0	0	0
	EXPENSE TOTAL	785,939	946,671	798,939	0	0	0
	EQUIPMENT TOTAL	0	0	0	0	0	0
CENTRAL OFFICE TOTAL		3,082,188	3,086,551	3,279,850	0	0	0

HIGH SCHOOL	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
51104 PRINCIPALS/ASST PRINCIPALS	359,883	372,847	362,769			
51108 INSTRUCTIONAL AIDES	31,877	33,002	0			
51111 SECRETARIES/CLERKS	295,841	297,036	311,089			
51114 EXTRACURRICULAR	61,472	62,256	61,472			
51129 PAID LEAVE OF ABSENCE	103,990	94,086	19,808			
51170 ENGLISH TEACHERS	960,002	962,173	1,020,398			
51171 MATH TEACHERS	937,024	946,527	953,030			
51172 SCIENCE TEACHERS	1,030,733	1,027,569	1,085,277			
51173 SOCIAL STUDIES TEACHERS	753,410	753,740	801,036			
51174 FOREIGN LANGUAGE TEACHERS	794,194	784,485	830,239			
51175 ART TEACHERS	284,259	287,772	291,707			
51176 PE TEACHERS	206,372	206,839	212,702			
51177 MUSIC TEACHERS	170,192	171,060	160,243			
51178 FACS TEACHERS	116,085	116,085	119,935			
51179 READING TEACHING	16,508	0	17,525			
51180 ENG/TECH TEACHERS	110,873	110,873	113,071			
51181 LIBRARY MEDIA	59,530	59,530	63,021			
51182 COMPUTER ED TEACHERS	105,740	105,741	108,885			
51198 ELL TEACHERS	57,754	57,754	64,048			
TOTAL PERMANENT	6,455,739	6,449,376	6,596,255	0	0	0
51201 INSTRUCTIONAL SUBSTITUTES	0	158	0	0		
51206 IN SCHOOL SUSPENSION	12,240	8,081	0	0		
TOTAL TEMPORARY	12,240	8,239	0	0	0	0
PERSONAL SERVICES TOTAL	6,467,979	6,457,616	6,596,255	0	0	0
52101 OFFICE SUPPLIES	15,890	13,532	19,047			
52103 PRINTING AND REPRODUC SUPPLI	19,426	12,875	20,806			
52105 COMPUTER SUPPLIES	13,335	1,413	16,402			
52106 BOOKS AND PERIODICALS	295	296	400			
52108 INSTRUCTIONAL MATERIALS	8,544	9,716	0			
521081 TEXTBOOKS - ENGLISH	11,623	13,078	6,000			
521082 TEXTBOOKS - MATH	5,942	5,380	7,894			
521083 TEXTBOOKS - SCIENCE	5,249	52	6,330			
521084 TEXTBOOKS - SOCIAL STUDIES	18,835	17,292	2,939			
521085 TEXTBOOKS - FOREIGN LANGUAGE	16,578	10,260	10,127			
521086 TEXTBOOKS - ELECTIVE	6,501	372	8,455			
52110 PUPIL SUBSCRIPTIONS	1,394	2,339	7,927			
52111 LIBRARY BOOKS	7,280	6,281	4,500			
52158 STUDENT SUPPORT	14,293	3,977	8,592			

HIGH SCHOOL	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
52159 ART SUPPLIES	11,850	16,483	18,500			
52160 FAMILY/COMSUMER SUPPLIES	10,185	9,605	16,240			
52161 TECHNOLOGY SUPPLIES	7,996	10,248	12,885			
52162 MUSIC SUPPLIES	10,132	6,709	9,650			
52163 PHYSICAL EDUCATION SUPPLIES	5,901	5,407	9,000			
52164 READING TESTING SUPPLIES	1,142	0	0			
52165 SCIENCE SUPPLIES	13,170	14,563	11,605			
52167 CURRICULUM SUPPLIES	0	956	0			
52169 MATH SUPPLIES	1,053	729	274			
52171 SOCIAL STUDIES	4,500	358	550			
52172 AUDIO-VISUAL SUPPLIES	4,817	0	473			
52180 FOOD & GROCERIES	2,600	4,181	3,000			
TOTAL SUPPLIES & MATERIALS	218,531	166,097	201,596	0	0	0
53101 PRINTING & STATIONERY	6,102	6,879	8,500			
53107 POSTAGE	3,500	3,715	6,000			
53109 TELEPHONE	5,250	5,380	5,250			
53116 BIND & BK REPAIRS	750	0	1,466			
53118 PROF SERVICES	500	1,312	2,375			
53122 TRAVEL	725	40	925			
53123 TRAVEL	600	0	1,100			
53124 CLEAN & SANITARY	1,500	1,395	3,000			
53126 HIRED EQUIPMENT	22,900	19,467	24,675			
53128 COM R&M TOOLS & EQUIPMENT	25,000	11,546	25,000			
53162 TRANSPORTATION	3,840	1,798	3,800			
53166 TUITION	0	1,986	0			
53221 GRADUATION	9,175	10,834	9,000			
TOTAL CONTRACTUAL SERVICES	79,842	64,352	91,091	0	0	0
54101 DUES AND MEMBERSHIPS	14,659	13,900	16,420			
TOTAL CHARGES & OBLIGATIONS	14,659	13,900	16,420	0	0	0
EXPENSE TOTAL	313,032	244,349	309,107	0	0	0
55101 FURNITURE & FIXTURES	0	0	0			
55107 EDUCATIONAL	7,340	2,071	11,405			
55108 AUDIO VISUAL	2,665	3,092	2,525			
EQUIPMENT TOTAL	10,005	5,163	13,930	0	0	0
HIGH SCHOOL TOTAL	6,791,016	6,707,128	6,919,292	0	0	0

MCCALL SCHOOL	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
51104 PRINCIPALS/ASST PRINCIPALS	336,768	336,767	345,187			
51111 SECRETARIES/CLERKS	121,316	121,873	117,608			
51116 LUNCHROOM SUPERVISION	0	9,288	0			
51170 ENGLISH TEACHERS	756,941	748,882	795,122			
51171 MATH TEACHERS	867,182	867,430	913,743			
51172 SCIENCE TEACHERS	817,716	819,522	862,538			
51173 SOCIAL STUDIES TEACHERS	907,737	907,737	932,359			
51174 FOREIGN LANGUAGE TEACHERS	341,428	337,889	363,244			
51175 ART TEACHERS	177,975	177,975	145,850			
51176 PE TEACHERS	154,884	154,417	158,427			
51177 MUSIC TEACHERS	220,889	213,405	183,176			
51178 FACS TEACHERS	168,999	168,999	178,075			
51179 READING TEACHING	163,129	162,750	149,953			
51180 ENG/TECH TEACHERS	153,319	153,319	156,676			
51181 LIBRARY MEDIA	80,944	80,944	82,563			
51182 COMPUTER ED TEACHERS	185,203	185,204	189,199			
51198 ELL TEACHERS	78,513	78,513	80,083			
TOTAL PERMANENT	5,532,943	5,524,915	5,653,803	0	0	0
51304 TEAMING	42,060	44,836	42,060			
TOTAL OVERTIME	42,060	44,836	42,060	0	0	0
PERSONAL SERVICES TOTAL	5,575,003	5,569,751	5,695,863	0	0	0
52101 OFFICE SUPPLIES	1,168	832	1,144			
52103 PRINTING AND REPRODUC SUPPLI	15,750	17,616	16,405			
52105 COMPUTER SUPPLIES	9,000	5,886	6,000			
52108 INSTRUCTIONAL MATERIALS	0	44	0			
521081 TEXTBOOKS - ENGLISH	11,941	10,146	12,000			
521082 TEXTBOOKS - MATH	9,000	7,776	6,175			
521084 TEXTBOOKS - SOCIAL STUDIES	4,000	4,921	5,800			
521085 TEXTBOOKS - FOREIGN LANGUAGE	10,500	5,508	9,870			
521086 TEXTBOOKS - ELECTIVE	7,000	2,541	6,000			
52110 PUPIL SUBSCRIPTIONS	2,504	1,640	4,104			
52111 LIBRARY BOOKS	3,840	3,679	3,650			
52158 STUDENT SUPPORT	9,000	5,776	9,373			

MCCALL SCHOOL	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
52159 ART SUPPLIES	9,500	9,709	9,650			
52160 FAMILY/CONSUMER SUPPLIES	7,000	6,794	7,076			
52161 TECHNOLOGY SUPPLIES	10,000	9,852	13,000			
52162 MUSIC SUPPLIES	7,500	5,313	7,980			
52163 PHYSICAL EDUCATION SUPPLIES	2,250	2,176	1,669			
52164 READING TESTING SUPPLIES	1,201	669	1,901			
52165 SCIENCE SUPPLIES	7,000	6,632	7,000			
52168 EXTRA-CURRICULAR SUPPLIES	4,000	3,298	900			
52169 MATH SUPPLIES	8,000	5,088	8,811			
52170 ENGLISH	1,477	1,325	1,880			
52171 SOCIAL STUDIES	5,350	5,249	3,030			
52172 AUDIO-VISUAL SUPPLIES	4,000	1,694	0			
52173 BUSINESS	2,500	2,390	2,058			
52174 FOREIGN LANGUAGE	2,200	618	2,130			
TOTAL SUPPLIES & MATERIALS	155,681	127,169	147,606	0	0	0
53101 PRINTING & STATIONERY	6,250	6,879	6,650			
53107 POSTAGE	5,334	5,901	5,979			
53109 TELEPHONE	3,600	2,853	0			
53116 BIND & BK REPAIRS	1,000	39	0			
53118 PROF SERVICES	0	1546.54	3,600			
53122 TRAVEL	700	225	0			
53126 HIRED EQUIPMENT	13,380	21,081	17,099			
53128 COM R&M TOOLS & EQUIPMENT	9,330	12,890	7,500			
53162 TRANSPORTATION	1,600	530	3,200			
TOTAL CONTRACTUAL SERVICES	41,194	51,944	44,028	0	0	0
54101 DUES AND MEMBERSHIPS	1,000	1,739	1,586			
TOTAL CHARGES & OBLIGATIONS	1,000	1,739	1,586	0	0	0
EXPENSE TOTAL	197,875	180,852	193,220	0	0	0
55101 FURNITURE & FIXTURES	0	2,318	12,050			
55107 EDUCATIONAL	2,331	140	0			
EQUIPMENT TOTAL	2,331	2,457	12,050	0	0	0
MCCALL SCHOOL TOTAL	5,775,209	5,753,061	5,901,133	0	0	0

AMBROSE SCHOOL	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
51104 PRINCIPALS/ASST PRINCIPALS	158,807	158,811	162,777			
51105 TEACHERS	1,591,007	1,533,670	1,736,933			
51108 INSTRUCTIONAL AIDES	25,382	25,246	26,133			
51111 SECRETARIES/CLERKS	34,266	33,584	36,022			
51146 BUS MONITORS	3,050	2,401	3,050			
51175 ART TEACHERS	50,123	50,123	53,320			
51176 PE TEACHERS	59,260	57,480	62,377			
51177 MUSIC TEACHERS	90,944	90,944	92,563			
51179 READING TEACHING	255,936	255,559	266,155			
51181 LIBRARY MEDIA	66,385	66,385	70,480			
51198 ELL TEACHERS	21,104	21,104	54,889			
TOTAL PERMANENT	2,356,264	2,295,307	2,564,699	0	0	0
PERSONAL SERVICES TOTAL	2,356,264	2,295,307	2,564,699	0	0	0
52101 OFFICE SUPPLIES	1,800	2,897	2,100			
52103 PRINTING AND REPRODUC SUPPLI	7,000	7,523	7,300			
52105 COMPUTER SUPPLIES	1,000	135	600			
52108 INSTRUCTIONAL MATERIALS	6,000	4,025	5,000			
52111 LIBRARY BOOKS	2,600	1,620	1,800			
52158 STUDENT SUPPORT	12,500	11,707	11,500			
52159 ART SUPPLIES	2,000	1,675	2,500			
52162 MUSIC SUPPLIES	900	900	900			
52163 PHYSICAL EDUCATION SUPPLIES	600	583	600			
52164 READING TESTING SUPPLIES	400	584	400			
52165 SCIENCE SUPPLIES	800	745	800			
52169 MATH SUPPLIES	13,200	14,493	15,000			
52170 ENGLISH SUPPLIES	8,500	9,545	7,500			
52171 SOCIAL STUDIES	600	753	600			
TOTAL SUPPLIES & MATERIALS	57,900	57,185	56,600	0	0	0
53107 POSTAGE	200	0	0			
53109 TELEPHONE	2,400	2,730	2,400			
53126 HIRED EQUIPMENT	6,300	8,994	7,359			
53128 COM R&M TOOLS & EQUIPMENT	3,500	5,784	3,500			
53162 TRANSPORTATION	600	0	200			
TOTAL CONTRACTUAL SERVICES	13,000	17,508	13,459	0	0	0
54101 DUES AND MEMBERSHIPS	300	550	300			
TOTAL CHARGES & OBLIGATIONS	300	550	300	0	0	0
EXPENSE TOTAL	71,200	75,243	70,359	0	0	0
EQUIPMENT TOTAL	0	0	0	0	0	0
AMBROSE SCHOOL TOTAL	2,427,464	2,370,550	2,635,058	0	0	0

LINCOLN SCHOOL	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
51104 PRINCIPALS/ASST PRINCIPALS	167,186	167,185	171,365			
51105 TEACHERS	1,611,703	1,610,382	1,602,650			
51108 INSTRUCTIONAL AIDES	22,418	22,943	23,546			
51111 SECRETARIES/CLERKS	43,637	43,886	44,574			
51146 BUS MONITORS	2,333	500	2,333			
51175 ART TEACHERS	92,464	92,464	94,313			
51176 PE TEACHERS	93,419	93,419	95,268			
51177 MUSIC TEACHERS	102,867	102,867	105,268			
51179 READING TEACHING	259,137	232,010	267,492			
51181 LIBRARY MEDIA	86,275	86,275	90,633			
51198 ELL TEACHERS	64,047	64,047	65,947			
TOTAL PERMANENT	2,545,486	2,515,977	2,563,389	0	0	0
PERSONAL SERVICES TOTAL	2,545,486	2,515,977	2,563,389	0	0	0
52101 OFFICE SUPPLIES	700	259	800			
52103 PRINTING AND REPRODUC SUPPLI	7,000	6,575	7,000			
52105 COMPUTER SUPPLIES	1,000	0	1,000			
52108 INSTRUCTIONAL MATERIALS	800	0	0			
52111 LIBRARY BOOKS	2,000	1,989	2,000			
52158 STUDENT SUPPORT	12,500	16,205	13,000			
52159 ART SUPPLIES	2,340	2,180	2,600			
52162 MUSIC SUPPLIES	950	567	1,000			
52163 PHYSICAL EDUCATION SUPPLIES	800	0	800			
52165 SCIENCE SUPPLIES	1,500	1,838	1,500			
52169 MATH SUPPLIES	9,000	12,058	8,000			
52170 ENGLISH SUPPLIES	11,450	6,972	9,330			
52171 SOCIAL STUDIES	500	114	500			
TOTAL SUPPLIES & MATERIALS	50,540	48,757	47,530	0	0	0
53107 POSTAGE	500	196	500			
53109 TELEPHONE	2,100	2,294	2,100			
53122 TRAVEL - INSIDE MASS	0	635	0			
53126 HIRED EQUIPMENT	6,300	5,482	7,512			
53128 COM R&M TOOLS & EQUIPMENT	3,500	3,241	3,500			
53162 TRANSPORTATION	200	0	200			
53166 TUITION	0	0	0			
TOTAL CONTRACTUAL SERVICES	12,600	11,848	13,812	0	0	0
54101 DUES AND MEMBERSHIPS	1,200	0	1,200			
TOTAL CHARGES & OBLIGATIONS	1,200	0	1,200	0	0	0
EXPENSE TOTAL	64,340	60,605	62,542	0	0	0
55101 FURNITURE & FIXTURES	400	475	2,100			
55108 AUDIO VISUAL	215	0	400			
EQUIPMENT TOTAL	615	475	2,500	0	0	0
LINCOLN SCHOOL TOTAL	2,610,441	2,577,057	2,628,431	0	0	0

LYNCH SCHOOL	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
51104 PRINCIPALS/ASST PRINCIPALS	208,567	205,191	202,614			
51105 TEACHERS	1,678,791	1,632,157	1,696,574			
51108 INSTRUCTIONAL AIDES	24,857	22,042	26,258			
51111 SECRETARIES/CLERKS	38,080	38,039	39,182			
51146 BUS MONITORS	1,000	1,367	1,000			
51175 ART TEACHERS	55,026	55,026	58,418			
51176 PE TEACHERS	42,741	42,741	45,148			
51177 MUSIC TEACHERS	71,392	71,392	74,931			
51179 READING TEACHING	255,925	249,273	265,368			
51181 LIBRARY MEDIA	69,098	69,586	75,618			
51198 ELL TEACHERS	173,748	173,748	170,627			
TOTAL PERMANENT	2,619,225	2,560,563	2,655,738	0	0	0
PERSONAL SERVICES TOTAL	2,619,225	2,560,563	2,655,738	0	0	0
52101 OFFICE SUPPLIES	1,000	1,243	1,100			
52103 PRINTING AND REPRODUC SUPPLI	8,500	5,423	8,500			
52105 COMPUTER SUPPLIES	2,000	0	2,000			
52108 INSTRUCTIONAL MATERIALS	1,500	1,630	1,500			
52111 LIBRARY BOOKS	2,000	1,464	2,000			
52158 STUDENT SUPPORT	15,300	13,444	15,300			
52159 ART SUPPLIES	2,000	1,706	2,000			
52162 MUSIC SUPPLIES	1,000	989	1,000			
52163 PHYSICAL EDUCATION SUPPLIES	1,200	870	1,000			
52165 SCIENCE SUPPLIES	1,500	1,293	1,500			
52169 MATH SUPPLIES	10,000	14,026	8,015			
52170 ENGLISH SUPPLIES	6,335	5,055	6,232			
52171 SOCIAL STUDIES	1,200	1,135	1,200			
TOTAL SUPPLIES & MATERIALS	53,535	48,278	51,347	0	0	0
53107 POSTAGE	500	1,042	500			
53109 TELEPHONE	2,100	2,213	2,100			
53122 TRAVEL	0	306	0			
53126 HIRED EQUIPMENT	6,100	9,043	9,010			
53128 COM R&M TOOLS & EQUIPMENT	3,500	2,669	3,500			
53162 TRANSPORTATION	500	404	500			
TOTAL CONTRACTUAL SERVICES	12,700	15,677	15,610	0	0	0
54101 DUES AND MEMBERSHIPS	1,000	550	1,000			
TOTAL CHARGES & OBLIGATIONS	1,000	550	1,000	0	0	0
EXPENSE TOTAL	67,235	64,505	67,957	0	0	0
55101 FURNITURE & FIXTURES	2,000	601	2,000			
EQUIPMENT TOTAL	2,000	601	2,000	0	0	0
LYNCH SCHOOL TOTAL	2,688,460	2,625,669	2,725,695	0	0	0

MURACO SCHOOL	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
51104 PRINCIPALS/ASST PRINCIPALS	167,046	169,748	170,539			
51105 TEACHERS	1,638,970	1,574,919	1,535,317			
51108 INSTRUCTIONAL AIDES	26,257	26,257	27,008			
51111 SECRETARIES/CLERKS	38,824	39,833	39,570			
51146 BUS MONITORS	1,000	999	1,000			
51175 ART TEACHERS	73,709	73,709	75,166			
51176 PE TEACHERS	69,618	68,909	63,580			
51177 MUSIC TEACHERS	71,864	57,283	101,176			
51179 READING TEACHING	221,455	223,286	288,338			
51181 LIBRARY MEDIA	77,103	77,103	81,869			
51198 ELL TEACHERS	100,353	102,036	82,563			
TOTAL PERMANENT	2,486,199	2,414,081	2,466,126	0	0	0
PERSONAL SERVICES TOTAL	2,486,199	2,414,081	2,466,126	0	0	0
52101 OFFICE SUPPLIES	600	0	0			
52103 PRINTING AND REPRODUC SUPPLI	5,500	6,112	5,000			
52105 COMPUTER SUPPLIES	4,200	0	4,300			
52108 INSTRUCTIONAL MATERIALS	600	536	0			
52111 LIBRARY BOOKS	2,400	1,282	3,000			
52158 STUDENT SUPPORT	13,100	12,863	14,200			
52159 ART SUPPLIES	2,400	2,026	2,300			
52162 MUSIC SUPPLIES	900	612	950			
52163 PHYSICAL EDUCATION SUPPLIES	727	251	703			
52165 SCIENCE SUPPLIES	1,500	1,402	1,500			
52169 MATH SUPPLIES	8,500	13,526	10,000			
52170 ENGLISH SUPPLIES	7,900	6,829	5,500			
TOTAL SUPPLIES & MATERIALS	48,327	45,441	47,453	0	0	0
53107 POSTAGE	500	98	200			
53109 TELEPHONE	1,200	946	1,200			
53122 TRAVEL	0	290	0			
53126 HIRED EQUIPMENT	5,900	7,930	9,000			
53128 COM R&M TOOLS & EQUIPMENT	3,500	2,903	3,500			
53162 TRANSPORTATION	200	0	200			
53171 TESTING/SCHOOL	800	0	800			
TOTAL CONTRACTUAL SERVICES	12,100	12,167	14,900	0	0	0
54101 DUES AND MEMBERSHIPS	1,180	550	600			
TOTAL CHARGES & OBLIGATIONS	1,180	550	600	0	0	0
EXPENSE TOTAL	61,607	58,157	62,953	0	0	0
55101 FURNITURE & FIXTURES	2,200	3,348	2,450			
55108 AUDIO VISUAL	1,198	0	0			
EQUIPMENT TOTAL	3,398	3,348	2,450	0	0	0
MURACO SCHOOL TOTAL	2,551,204	2,475,586	2,531,529	0	0	0

VINSON-OWEN SCHOOL	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
51104 PRINCIPALS/ASST PRINCIPALS	158,235	158,183	165,673			
51105 TEACHERS	1,461,824	1,473,489	1,500,832			
51108 INSTRUCTIONAL AIDES	22,418	22,631	23,546			
51111 SECRETARIES/CLERKS	38,174	39,453	39,483			
51146 BUS MONITORS	1,575	1,900	1,575			
51175 ART TEACHERS	59,530	59,530	63,021			
51176 PE TEACHERS	51,328	51,328	54,361			
51177 MUSIC TEACHERS	99,389	99,389	73,101			
51179 READING TEACHING	231,805	212,831	247,116			
51181 LIBRARY MEDIA	61,864	61,864	65,403			
51198 ELL TEACHERS	61,864	61,864	65,403			
TOTAL PERMANENT	2,248,006	2,242,462	2,299,514	0	0	0
PERSONAL SERVICES TOTAL	2,248,006	2,242,462	2,299,514	0	0	0
52101 OFFICE SUPPLIES	1,500	1,763	1,600			
52103 PRINTING AND REPRODUC SUPPLI	6,701	11,848	6,748			
52105 COMPUTER SUPPLIES	2,672	0	2,320			
52106 BOOKS AND PERIODICALS	0	52	0			
52108 INSTRUCTIONAL MATERIALS	1,200	0	1,200			
52111 LIBRARY BOOKS	3,000	853	3,000			
52158 STUDENT SUPPORT	15,400	12,618	15,400			
52159 ART SUPPLIES	2,500	2,460	2,500			
52162 MUSIC SUPPLIES	1,500	0	1,500			
52163 PHYSICAL EDUCATION SUPPLIES	1,500	1,376	1,500			
52165 SCIENCE SUPPLIES	1,060	0	1,310			
52169 MATH SUPPLIES	9,300	14,002	14,300			
52170 ENGLISH	6,541	5,292	7,631			
52171 SOCIAL STUDIES	500	0	500			
TOTAL SUPPLIES & MATERIALS	53,374	50,264	59,509	0	0	0
53107 POSTAGE	500	37	0			
53109 TELEPHONE	1,500	2,277	1,500			
53117 AUTO ALLOWANCE	0	578	0			
53126 HIRED EQUIPMENT	6,775	8,205	9,966			
53128 COM R&M TOOLS & EQUIPMENT	3,500	1,198	3,500			
53162 TRANSPORTATION	0	720	0			
TOTAL CONTRACTUAL SERVICES	12,275	13,015	14,966	0	0	0
54101 DUES AND MEMBERSHIPS	1,299	875	1,019			
TOTAL CHARGES & OBLIGATIONS	1,299	875	1,019	0	0	0
EXPENSE TOTAL	66,948	64,155	75,494	0	0	0
55101 FURNITURE & FIXTURES	1,932	0	0	0	0	0
EQUIPMENT TOTAL	1,932	0	0	0	0	0
VINSON-OWEN SCHOOL TOTAL	2,316,886	2,306,617	2,375,008	0	0	0

SPECIAL EDUCATION	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
51103 DIRECTOR/COORDINATOR	127,720	127,720	130,913			
51109 SPEC NEEDS IN/PROC/OTH	330,126	326,021	304,447			
51111 SECRETARIES/CLERKS	193,508	189,359	200,512			
51148 OCCUPATIONAL THERAPISTS	380,895	348,629	391,429			
51163 UNSPECIFIED ADDITIONS	90,000	88,591	90,000			
51190 SE SUPERVISOR/COORDINATOR	481,665	475,371	563,540			
51191 WHS SE TEACHER	886,145	875,414	982,274			
51192 MS SE TEACHER	777,658	774,871	909,148			
51193 PK-5 SE TEACHER	1,953,427	1,927,619	2,381,689			
51194 PSYCHOLOGISTS	970,851	942,310	1,033,361			
51195 SPEECH & LANGUAGE THERAPISTS	1,056,654	1,051,411	1,108,311			
51196 PHYSICAL THERAPISTS	78,216	78,589	80,173			
51197 ASSISTIVE TECHNOLOGISTS	31,286	31,218	32,069			
51199 SE TEACHING ASSISTANTS	1,022,315	1,096,839	884,238			
TOTAL PERMANENT	8,380,466	8,333,963	9,092,104	0	0	0
51201 INSTUCTIONAL SUBSTITUTES	0	126	0			
TOTAL TEMPORARY	0	126	0	0	0	0
TOTAL OVERTIME	0	0	0	0	0	0
PERSONAL SERVICES TOTAL	8,380,466	8,334,089	9,092,104	0	0	0
52101 OFFICE SUPPLIES	4,550	3,874	4,550			
52108 INSTRUCTIONAL MATERIALS	0	367	0			
52158 STUDENT SUPPORT	12,270	9,802	15,000			
52164 READING TESTING SUPPLIES	0	0	0			
52167 CURRICULUM SUPPLIES	0	4,385	0			
TOTAL SUPPLIES & MATERIALS	16,820	18,428	19,550	0	0	0
53107 POSTAGE	0	3,433	0			
53109 TELEPHONE	0	2,743	0			
53117 AUTO ALLOWANCE	1,800	596	1,800			
53118 PROF SERVICES	318,155	456,252	339,780			
53122 TRAVEL	500	0	500			
53126 HIRED EQUIPMENT	0	368	0			
53162 TRANSPORTATION	650,000	864,922	777,355			
53166 TUITION	2,422,231	2,390,395	2,459,649			
53171 TESTING/SCHOOL	18,400	21,378	18,400			
TOTAL CONTRACTUAL SERVICES	3,411,086	3,740,086	3,597,484	0	0	0
54101 DUES AND MEMBERSHIPS	6,300	10,023	6,300			
TOTAL CHARGES & OBLIGATIONS	6,300	10,023	6,300	0	0	0
EXPENSE TOTAL	3,434,206	3,768,537	3,623,334	0	0	0
55107 EDUCATIONAL	7,911	22,832	9,832			
EQUIPMENT TOTAL	7,911	22,832	9,832	0	0	0
59760 TRANSFER TO STABILIZATION			0	0		
SPECIAL EDUCATION TOTAL	11,822,583	12,125,459	12,725,270	0	0	0

ATHLETICS		FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
	TOTAL PERMANENT	0	0	0	0	0	0
	EXPENSE TOTAL	0	0	0	0	0	0
59761	TRANSFER TO REVOLVING	382,371	382,371	439,598			
	EQUIPMENT TOTAL	382,371	382,371	439,598	0	0	0
ATHLETICS TOTAL		382,371	382,371	439,598	0	0	0

TECHNOLOGY	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
51110 OTHER SUPERVISORY/TECH	218,638	218,638	231,462			
51111 SECRETARIES/CLERKS	102,345	103,874	104,908			
51186 REPAIR TECHNICIANS	231,418	234,692	237,203			
51359 OVERTIME	0	275.25	0			
TOTAL PERMANENT	552,401	557,479	573,573	0	0	0
PERSONAL SERVICES TOTAL	552,401	557,479	573,573	0	0	0
52104 COMPUTER REPAIRS	27,000	10,733	27,000			
52105 COMPUTER SUPPLIES	27,000	25,875	27,000			
52185 SOFTWARE	155,944	166,874	205,944			
TOTAL SUPPLIES & MATERIALS	209,944	203,482	259,944	0	0	0
53117 AUTO ALLOWANCE	1,500	0	1,500			
53118 PROF SERVICES	25,000	20,320	25,000			
53122 TRAVEL	500	316	500			
TOTAL CONTRACTUAL SERVICES	27,000	20,636	27,000	0	0	0
54101 DUES AND MEMBERSHIPS	2,000	1,115	2,000			
TOTAL CHARGES & OBLIGATIONS	2,000	1,115	2,000	0	0	0
EXPENSE TOTAL	238,944	225,232	288,944	0	0	0
55107 EDUCATIONAL	141,000	146,826	261,000			
EQUIPMENT TOTAL	141,000	146,826	261,000	0	0	0
TECHNOLOGY TOTAL	932,345	929,537	1,123,517	0	0	0

PUPIL SERVICES	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
51106 TEACHER SPECIALISTS	367,033	370,198	353,195			
51107 COUNSELORS	875,003	881,898	892,568			
51118 TUTORIAL SVCS	13,870	44,376	43,870			
51147 NURSES	566,164	558,296	677,586			
TOTAL PERMANENT	1,822,070	1,854,768	1,967,219	0	0	0
PERSONAL SERVICES TOTAL	1,822,070	1,854,768	1,967,219	0	0	0
52179 MEDICAL & DENTAL	0	0	0			
52218 NURSING SUPPLIES	3,400	4,639	3,400			
TOTAL SUPPLIES & MATERIALS	3,400	4,639	3,400	0	0	0
EXPENSE TOTAL	3,400	4,639	3,400	0	0	0
EQUIPMENT TOTAL	0	0	0	0	0	0
PUPIL SERVICES TOTAL	1,825,470	1,859,407	1,970,619	0	0	0

SCHOOL DEPARTMENT	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
51102 SUPERINTENDENCY	570,064	576,064	592,432	0	0	0
51103 DIRECTOR/COORDINATOR	837,883	779,789	902,441	0	0	0
51104 PRINCIPALS/ASST PRINCIPALS	1,556,492	1,568,732	1,580,924	0	0	0
51105 TEACHERS	7,982,295	7,824,617	8,072,306	0	0	0
51106 TEACHER SPECIALIST	367,033	370,198	353,195	0	0	0
51107 COUNSELORS	875,003	881,898	892,568	0	0	0
51108 INSTRUCTIONAL AIDES	153,209	152,121	126,491	0	0	0
51109 SPEC NEEDS IN/PROC/OTH	330,126	326,021	304,447	0	0	0
51110 OTHER SUPERVISORY/TECH	218,638	218,638	231,462	0	0	0
51111 SECRETARIES/CLERKS	1,235,543	1,240,980	1,320,254	0	0	0
51112 CURRICULUM WORKSHOPS	50,000	39,480	100,000	0	0	0
51114 EXTRACURRICULAR	61,472	62,256	61,472	0	0	0
51116 LUNCHROOM SUPERVISOR	0	9,288	0	0	0	0
51117 IN-SERVICE WORKSHOPS	55,000	73,120	42,000	0	0	0
51118 TUTORIAL SERVICES	13,870	44,376	43,870	0	0	0
51127 MED/ATTN AFICRS	20,327	20,411	20,327	0	0	0
51129 PAID LEAVE OF ABSENCE	103,990	94,086	19,808	0	0	0
51146 BUS MONITORS	8,958	7,167	8,958	0	0	0
51147 NURSES	566,164	558,296	677,586	0	0	0
51148 OCCUPATIONAL THERAPIST	380,895	348,629	391,429	0	0	0
51163 UNSPECIFIED ADDITIONS	360,661	323,283	372,621	0	0	0
51170 ENGLISH TEACHERS	1,716,943	1,711,055	1,815,520	0	0	0
51171 MATH TEACHERS	1,804,206	1,813,957	1,866,773	0	0	0
51172 SCIENCE TEACHERS	1,848,449	1,847,091	1,947,815	0	0	0
51173 SOCIAL STUDIES TEACHERS	1,661,147	1,661,477	1,733,395	0	0	0
51174 FOREIGN LANGUAGE TEACHERS	1,135,622	1,122,374	1,193,483	0	0	0
51175 ART TEACHERS	793,086	796,599	781,795	0	0	0
51176 PE TEACHERS	677,622	675,133	691,863	0	0	0
51177 MUSIC TEACHERS	827,537	806,341	790,458	0	0	0
51178 FACS TEACHERS	285,084	285,084	298,010	0	0	0
51179 READING TEACHING	1,403,895	1,335,709	1,501,947	0	0	0
51180 ENG/TECH TEACHERS	264,192	264,192	269,747	0	0	0
51181 LIBRARY MEDIA	501,199	501,687	529,587	0	0	0
51182 COMPUTER ED TEACHERS	290,943	290,945	298,084	0	0	0
51186 REPAIR TECHNICIANS	231,418	234,692	0	0	0	0
51190 SE SUPERVISOR/COORDINATOR	481,665	475,371	563,540	0	0	0
51191 WHS SE TEACHER	886,145	875,414	982,274	0	0	0
51192 MS SE TEACHER	777,658	774,871	909,148	0	0	0

SCHOOL DEPARTMENT	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
51193 PK-5 SE TEACHER	1,953,427	1,927,619	2,381,689	0	0	0
51194 PSYCHOLOGISTS	970,851	942,310	1,033,361	0	0	0
51195 SPEECH & LANGUAGE THERAPISTS	1,056,654	1,051,411	1,108,311	0	0	0
51196 PHYSICAL THERAPISTS	78,216	78,589	80,173	0	0	0
51197 ASSISTIVE TECHNOLOGISTS	31,286	31,218	32,069	0	0	0
51198 ELL TEACHERS	557,383	559,066	583,560	0	0	0
51199 SE TEACHING ASSISTANTS	1,022,315	1,096,839	884,238	0	0	0
TOTAL PERMANENT	37,004,566	36,678,496	38,391,431	0	0	0
51201 INSTRUCTIONAL SUBSTITUTES	325,000	287,336	325,000	0	0	0
51202 SECRETARIAL SUBSTITUTES	10,000	5,460	10,000	0	0	0
51204 EARLY RETIREMENT	7,900	250	7,900	0	0	0
51205 LONG TERM SUBSTITUTES	150,000	145,641	150,000	0	0	0
51206 IN SCHOOL SUSPENSION	12,240	8,081	0	0	0	0
51207 STUDENT INTERVENTION	29,000	6,290	29,000	0	0	0
TOTAL TEMPORARY	505,140	446,768	521,900	0	0	0
51304 TEAMING	42,060	44,836	42,060	0	0	0
TOTAL OVERTIME	42,060	44,836	42,060	0	0	0
PERSONAL SERVICES TOTAL	37,551,766	37,170,100	38,955,391	0	0	0
52101 OFFICE SUPPLIES	31,208	29,491	34,341	0	0	0
52102 IMT SUPPLIES	2,500	973	2,500	0	0	0
52103 PRINTING AND REPRODUC SUPPLI	72,377	69,812	74,259	0	0	0
52104 COMPUTER REPAIRS	27,000	10,733	27,000	0	0	0
52105 COMPUTER SUPPLIES	60,207	33,309	59,622	0	0	0
52106 BOOKS AND PERIODICALS	1,045	348	1,150	0	0	0
52108 INSTRUCTIONAL MATERIALS	18,644	16,319	7,700	0	0	0
521081 TEXTBOOKS - ENGLISH	23,564	23,224	18,000	0	0	0
521082 TEXTBOOKS - MATH	14,942	13,156	14,069	0	0	0
521083 TEXTBOOKS - SCIENCE	5,249	52	6,330	0	0	0
521084 TEXTBOOKS - SOCIAL STUDIES	22,835	22,213	8,739	0	0	0
521085 TEXTBOOKS - FOREIGN LANGUAGE	27,078	15,768	19,997	0	0	0
521086 TEXTBOOKS - ELECTIVE	13,501	2,913	14,455	0	0	0
52110 PUPIL SUBSCRIPTIONS	3,898	3,978	12,031	0	0	0
52111 LIBRARY BOOKS	23,120	17,169	19,950	0	0	0
52158 STUDENT SUPPORT	104,363	86,392	102,365	0	0	0
52159 ART SUPPLIES	32,590	36,239	40,050	0	0	0
52160 FAMILY/COMSUMER SUPPLIES	17,185	16,398	23,316	0	0	0
52161 TECHNOLOGY SUPPLIES	17,996	20,100	25,885	0	0	0
52162 MUSIC SUPPLIES	32,882	16,241	32,980	0	0	0
52163 PHYSICAL EDUCATION SUPPLIES	12,978	10,663	15,272	0	0	0
52164 READING TESTING SUPPLIES	2,743	1,253	2,301	0	0	0
52165 SCIENCE SUPPLIES	26,530	29,272	25,215	0	0	0
52167 CURRICULUM SUPPLIES	45,000	56,783	58,500	0	0	0

SCHOOL DEPARTMENT	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
52168 EXTRA-CURRICULAR SUPPLIES	4,000	3,298	900	0	0	0
52169 MATH SUPPLIES	59,053	73,922	64,400	0	0	0
52170 ENGLISH	42,203	35,017	38,073	0	0	0
52171 SOCIAL STUDIES	12,650	7,611	6,380	0	0	0
52172 AUDIO-VISUAL SUPPLIES	8,817	1,694	473	0	0	0
52173 BUSINESS	2,500	2,390	2,058	0	0	0
52174 FOREIGN LANGUAGE	2,200	618	2,130	0	0	0
52180 FOOD & GROCERIES	4,100	5,839	4,500	0	0	0
52185 SOFTWARE	155,944	166,874	205,944	0	0	0
52218 NURSING SUPPLIES	3,400	4,639	3,400	0	0	0
52245 ELL SUPPLIES	8,000	7,281	8,000	0	0	0
TOTAL SUPPLIES & MATERIALS	942,302	841,979	982,285	0	0	0
53101 PRINTING & STATIONERY	12,352	13,758	15,150	0	0	0
53107 POSTAGE	21,034	19,486	23,179	0	0	0
53109 TELEPHONE	41,550	48,670	37,950	0	0	0
53115 ADVERTISING	15,160	6,975	15,160	0	0	0
53116 BIND & BK REPAIRS	1,750	39	1,466	0	0	0
53117 AUTO ALLOWANCE	8,300	7,549	8,300	0	0	0
53118 PROF SERVICES	468,655	750,254	488,305	0	0	0
53119 PROFESSIONAL DEVELOPMENT	43,800	60,757	43,300	0	0	0
53122 TRAVEL	5,925	6,354	5,425	0	0	0
53123 TRAVEL	600	0	1,100	0	0	0
53124 CLEAN & SANITARY	1,500	1,925	3,000	0	0	0
53126 HIRED EQUIPMENT	78,255	93,199	95,221	0	0	0
53127 R&M AUTOMTOIVE	200	139	200	0	0	0
53128 COM R&M TOOLS & EQUIPMENT	58,330	41,740	56,500	0	0	0
53162 TRANSPORTATION	968,969	1,198,570	1,098,989	0	0	0
53166 TUITION	2,516,231	2,481,873	2,553,649	0	0	0
53171 TESTING/SCHOOL	19,200	21,378	19,200	0	0	0
53221 GRADUATION	9,175	10,834	9,000	0	0	0
53222 STAFF RECOGNITION	4,200	423	6,500	0	0	0
53308 ELL SERVICES	5,000	5,000	5,000	0	0	0
TOTAL CONTRACTUAL SERVICES	4,280,186	4,768,921	4,486,594	0	0	0

SCHOOL DEPARTMENT	FY16 Budget	FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
54101 DUES AND MEMBERSHIPS	82,238	81,941	87,370	0	0	0
TOTAL CHARGES & OBLIGATIONS	82,238	81,941	87,370	0	0	0
EXPENSE TOTAL	5,304,726	5,692,841	5,556,249	0	0	0
55101 FURNITURE & FIXTURES	6,532	6,741	18,600	0	0	0
55107 EDUCATIONAL	158,582	171,870	282,237	0	0	0
55108 AUDIO VISUAL	4,078	3,092	2,925	0	0	0
59761 TRANSFERS TO REVOLVING	382,371	382,371	439,598	0	0	0
EQUIPMENT TOTAL	551,563	564,073	743,360	0	0	0
SCHOOL DEPARTMENT TOTAL	43,408,055	43,427,014	45,255,000	47,711,414	47,419,300	47,419,300

ENERGY PROGRAM		FY16	FY17	FY18	FY18	FY18
		Actual	Budget	Request	Manager	FinCom
119102	Unleaded Gasoline & Diesel	163,386	152,738	171,378	171,378	172,031
119102	Heating Fuel	158,001	185,406	137,159	137,159	145,705
119102	Professional Services	54,505	61,921	65,000	65,000	65,000
119102	Light/Power	1,451,472	1,462,150	1,717,408	1,557,408	1,557,408
119102	Natural Gas	488,667	498,026	386,682	505,482	505,482

ENERGY Detail

ENERGY DETAIL		FY16	FY17	FY18	FY18	FY18
		Actual	Budget	Request	Manager	FinCom
Unleaded Gasoline & Diesel						
119102	52193 Gasoline - Highway & Street	84,504	88,254	85,030	85,030	85,683
119102	52208 Diesel - DPW	78,882	64,484	86,348	86,348	86,348
	Subtotal	163,386	152,738	171,378	171,378	172,031

#2 Heating Fuel

119102	52197 Fuel Oil - Westside Station	4,563	6,306	4,653	4,653	4,943
119102	52199 Fuel Oil - AUX	1,535	1,201	1,200	1,200	1,275
119102	52202 Fuel Oil - McCall School	0	0	0	0	0
119102	52203 Fuel Oil - Ambrose School	40,881	40,547	28,357	28,357	30,124
119102	52204 Fuel Oil - Lincoln School	29,965	44,270	32,935	32,935	34,987
119102	52205 Fuel Oil - Lynch School	64,187	77,099	58,483	58,483	62,127
119102	52210 Fuel Oil - Cemetery	2,253	4,498	2,527	2,527	2,684
119102	52211 Fuel Oil - Dog Pound	6,543	1,995	1,500	1,500	1,593
119102	52213 Fuel Oil - Waterfield Station	4,525	5,615	4,275	4,275	4,542
119102	52219 Fuel Oil - Wright/Locke Farm	3,549	3,875	3,229	3,229	3,430
		158,001	185,406	137,159	137,159	145,705

Professional Services

0119102	53118 Energy Coordinator, Streetlight Maintenance Contract WLF (elec, fuel, alarm)	54,505	61,921	65,000	65,000	65,000
	Subtotal	54,505	61,921	65,000	65,000	65,000

ENERGY DETAIL		FY16	FY17	FY18	FY18	FY18
		Actual	Budget	Request	Request	FinCom

Light/Power

119102	53111 Light/Power - Wright Locke Farm	3,634	3,729	3,697	3,697	3,697
119102	53112 Light/Power - Town Buildings	0	0	0	0	0
119102	53179 Light/Power - Library	60,506	65,465	62,975	62,975	62,975
119102	53180 Light/Power - West Side Station	6,481	7,053	6,673	6,673	6,673
119102	53181 Light/Power - Public Safety Building	59,186	57,212	55,626	55,626	55,626
119102	53182 Light/Power - AUX	1,075	1,046	948	948	948
119102	53183 Light/Power - Transfer Station	26,089	26,440	24,478	24,478	24,478
119102	53184 Light/Power - Grounds	11,990	11,989	12,377	12,377	12,377

119102	53185	Light/Power - DPW Complex	21,837	25,586	21,518	21,518	21,518
119102	53186	Light/Power - Street Lights	38,278	34,274	40,618	40,618	40,618
119102	53187	Light/Power - High School	495,751	525,000	775,000	615,000	615,000
119102	53188	Light/Power - McCall School	215,181	211,079	215,718	215,718	215,718
119102	53189	Light/Power - Ambrose School	83,742	82,497	83,805	83,805	83,805
119102	53190	Light/Power - Lincoln School	109,827	100,047	101,508	101,508	101,508
119102	53191	Light/Power - Lynch School	65,279	61,833	61,538	61,538	61,538
119102	53192	Light/Power - Muraco School	58,886	53,407	56,760	56,760	56,760
119102	53193	Light/Power - Vinson Owen	89,244	87,744	85,977	85,977	85,977
119102	53194	Light/Power - Street Drains	1,862	2,685	2,274	2,274	2,274
119102	53195	Light/Power - Traffic Lights	5,567	6,345	6,050	6,050	6,050
119102	53196	Light/Power - Scale House	1,490	1,836	1,721	1,721	1,721
119102	53197	Light/Power - Cemetery	2,908	2,474	2,605	2,605	2,605
119102	53198	Light/Power - Mystic	10,988	10,478	10,620	10,620	10,620
119102	53199	Light/Power - Sanborn House	646	676	646	646	646
119102	53200	Light/Power - Town Hall	49,960	50,364	49,915	49,915	49,915
119102	53201	Light/Power - Waterfield Station	5,865	6,385	6,211	6,211	6,211
119102	53202	Light/Power - Wedgemere Station	5,987	3,387	6,524	6,524	6,524
119102	53203	Light/Power - Park Garage	2,523	3,794	3,370	3,370	3,370
119102	53204	Light/Power - Dog Pound	1,480	1,517	1,505	1,505	1,505
119102	53226	Light/Power - Parkhurst	14,774	17,336	16,295	16,295	16,295
119102	53228	Light/Power - Sussex/Grove	98	108	103	103	103
119102	53231	Light/Power - School Athletics	116	124	120	120	120
119102	53235	Light/Power - McDonald Field	224	240	234	234	234
		Subtotal	1,451,472	1,462,150	1,717,408	1,557,408	1,557,408
		Natural Gas					
119102	53229	Natural Gas - Parkhurst School	42,732	39,290	33,655	33,655	33,655
119102	53205	Natural Gas - DPW Complex	33,477	26,220	21,342	21,342	21,342
119102	53206	Natural Gas - Park Garage	256	256	256	256	256
119102	53207	Natural Gas - Mystic	33,019	38,225	35,126	35,126	35,126
119102	53208	Natural Gas - Library Bldg	13,072	12,010	11,462	11,462	11,462
119102	53209	Natural Gas - Town Hall	17,578	16,236	15,769	15,769	15,769
119102	53210	Natural Gas - High School	160,081	228,000	109,200	228,000	228,000
119102	53211	Natural Gas - McCall School	80,544	44,524	67,022	67,022	67,022
119102	53214	Natural Gas - Lynch School	4,236	2,611	2,537	2,537	2,537
119102	53215	Natural Gas - Muraco	49,278	43,720	43,738	43,738	43,738
119102	53216	Natural Gas - Public Safety	30,061	23,780	24,316	24,316	24,316
119102	53223	Natural Gas - Water	0	0	0	0	0
119102	53227	Natural Gas - Vinson-Owen	24,332	23,154	22,259	22,259	22,259
		Subtotal	488,667	498,026	386,682	505,482	505,482
		EXPENSES TOTAL	2,316,031	2,360,241	2,477,628	2,436,428	2,445,627
119103	53129	LEASE PAYMENTS	29,772	29,772	0	0	0
		ENERGY TOTAL	2,345,803	2,390,013	2,477,628	2,436,428	2,445,627

PROGRAM		FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
191101/191102	511011/54111	4,019,991	4,262,374	4,472,543	4,472,543	4,472,543
191702		35,546	37,000	15,000	15,000	0
191202	53118/54112	17,500	400,000	400,000	350,000	350,000
191302	53118/54117	57,874	75,000	75,000	75,000	75,000
191502	54109	776,774	861,000	915,000	915,000	915,000
191402	52179/53118	9,408,670	9,618,292	10,059,884	10,059,884	10,059,884
TOTAL		14,316,355	15,253,666	15,937,427	15,887,427	15,872,427

PROGRAM		FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
171102	54124	4,678,301	6,036,926	6,936,206	6,936,206	6,936,206
171202	54125	2,114,109	6,066,593	5,409,702	5,409,702	5,409,702
TOTAL		6,792,410	12,103,519	12,345,908	12,345,908	12,345,908

PROGRAM		FY16 Actual	FY17 Budget	FY18 Request	FY18 Manager	FY18 FinCom
113602	53118	76,000	101,000	80,000	80,000	80,000
194502	54106	351,301	360,000	380,000	380,000	380,000
194302	54127	337,882	400,000	400,000	400,000	400,000
194602	53118	80,129	43,000	43,000	43,000	35,000
TOTAL		845,313	904,000	903,000	903,000	895,000

Health Insurance Premiums/Reserve for additional enrollment 0

Health Reimbursement Account for FSA Expenses 0

Medicare Part B Reimbursement	0
Life Insurance Premiums	0
Benefit/Legal Consulting	0
TOTAL BUDGET	<hr/> 0